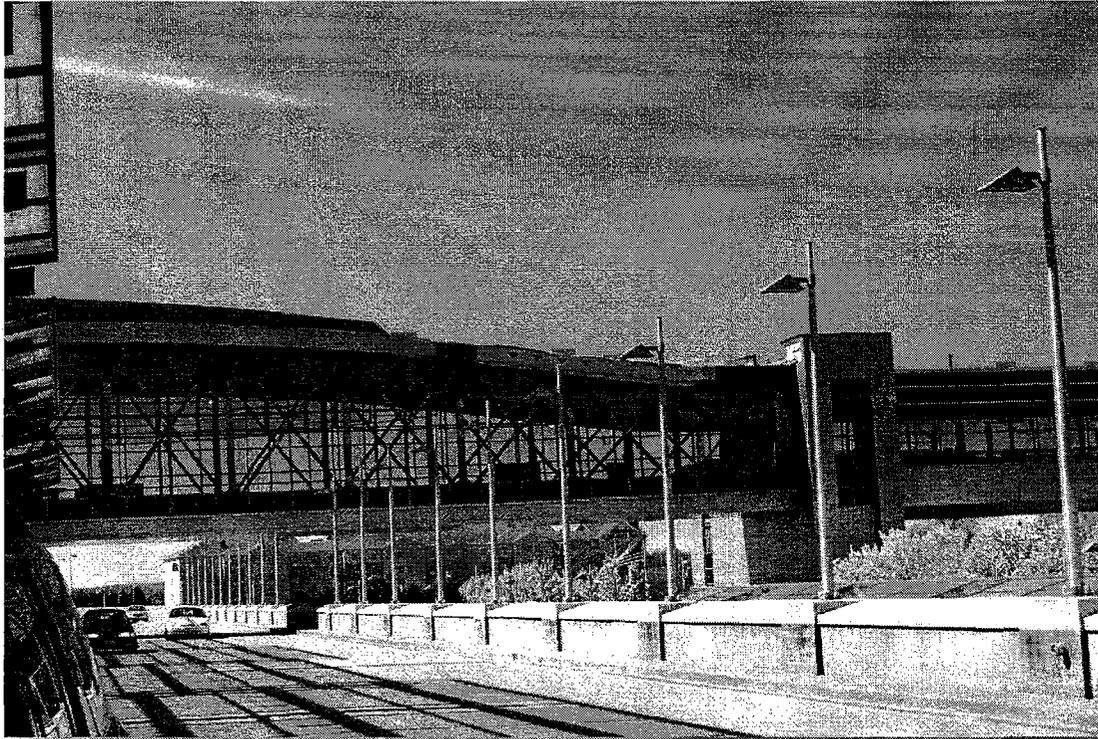
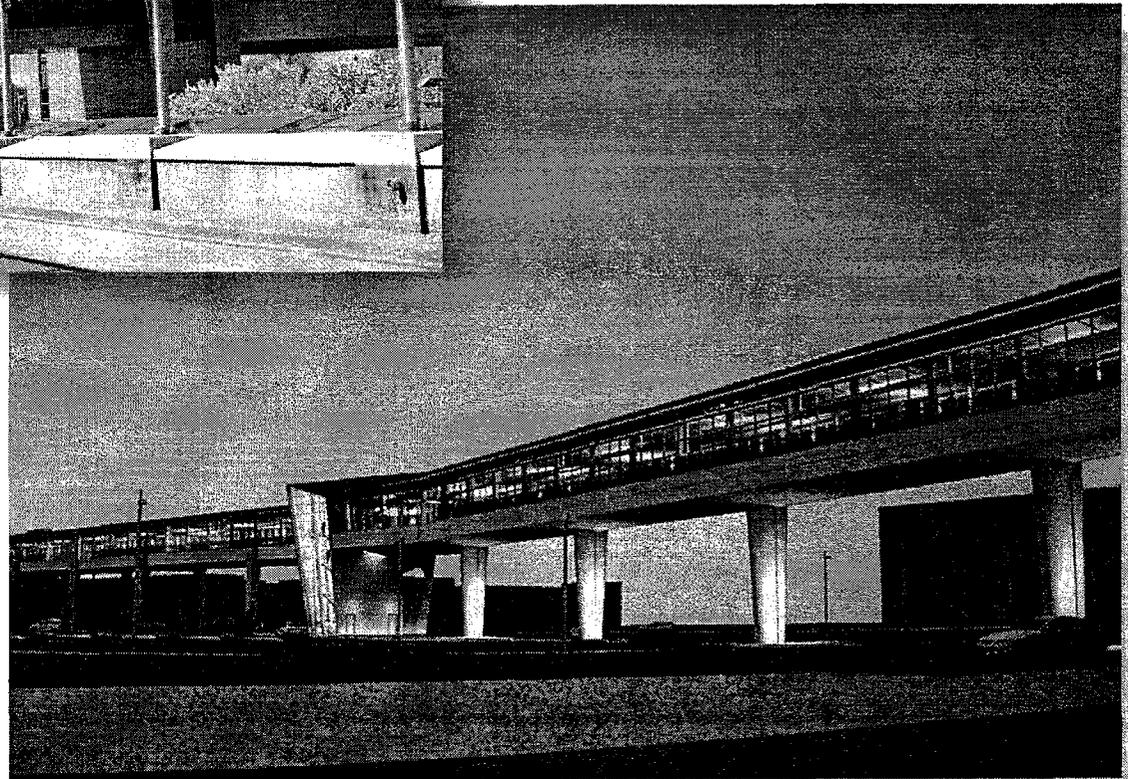


City of Warwick Capital Fund Budget 2010-2011



Scott Avedisian, Mayor



May 17, 2010

Honorable Scott Avedisian, Mayor
The Honorable Members of the City Council
Warwick City Hall
Warwick, RI 02886

Pursuant to Article V, Section II and Article VIII, Section 12 of the Charter of the City of Warwick, adopted in 1960, this annual report on the Capital Improvements Program and Budget for fiscal year 2010-2011 is hereby submitted.

The Program and Budget has been prepared by the Department of City Plan and various departments have cooperated fully in the preparation of this report. An annual re-appraisal of the projects beyond fiscal year 2010-2011 will provide guidelines for the necessity and priority ratings of the different projects.

It is our hope that this annual Capital Expenditure Program and Budget Report will be helpful in providing the framework in which the Executive and Legislative branches of the government can make the necessary policy decisions for public improvements.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Carruolo". The signature is fluid and cursive, with the first name "Mark" being more prominent and the last name "Carruolo" following in a similar style.

Mark Carruolo
Planning Director

**CAPITAL IMPROVEMENTS
PROGRAM AND BUDGET
2010-2011**

Prepared by the Department of City Plan
City of Warwick, RI

May 2010

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**CAPITAL IMPROVEMENTS
PROGRAM AND BUDGET**

Fifty years ago, the Department of City Plan transmitted the first Capital Improvements Program and Budget as required by Article V (11) of the City Charter to the Office of the Mayor and to the City Council.

A Capital Improvements Program

A Capital Improvements Program is in essence a listing of the priorities of those vitally necessary items of the community within the context of the community's fiscal ability to meet them during a five-year program period. Obviously, such a program cannot be a static program. There must be a yearly re-appraisal of the changing needs of the community and the opportunity to adjust these changes in priority ratings for capital improvements.

In order to do this type of scheduling of capital improvements, a longer period than simply one year is required. A period of at least five years beyond the current fiscal year is required to determine realistically on the one hand what Warwick can afford and on the other hand what Warwick essentially needs.

A Capital Improvements Budget

A Capital Improvements Budget is the logical tool for implementation of the Capital Improvements Program. It lists the necessary capital improvements and more importantly recommends a schedule of when bonds should be issued without impairing the credit posture of the community.

The Capital Improvements Budget differs from the operational budget in that it will cover items that cannot be financed through current city revenue and involves projects of a relatively lasting nature. The benefits to Warwick to be derived from a Capital Improvements Program and Budget are:

- 1) Improvements will be undertaken in the order of their importance to the community.
- 2) Interrelationships of proposed improvements will be recognized and coordination made possible.
- 3) The relationship of the proposed improvements to the operation and maintenance factors of the cost of city government will be indicated.
- 4) Financing of the cost of the proposed improvements can be more advantageously arranged.
- 5) Debt service requirements for the financing of the proposed improvements can be coordinated with the requirements of existing debt and other demands against the revenues of the City.
- 6) Ultimate economy will ensue.

The reasons for adopting the Capital Budget prior to the commencement of the fiscal year are:

- 1) Debt service requirements for the proposed improvements can be coordinated with the requirements of existing. Debt service requirements and other requirements of revenues of the City.
- 2) Any bond ordinances adopted during the fiscal year may require a special election with its attendant unanticipated expenditures.
- 3) If bonds are issued and payment of principal and interest is required during the fiscal year, it will require further unanticipated amounts clearly not budgeted.

ELEMENT I

CITY DEPARTMENTS

PROJECTS AND RECOMMENDATION

PUBLIC WORKS

PW- 1 & 2 Streets and Drainage

The maintenance of city streets and drainage comprises a large expenditure of the city's budget. This program is a continuous project that involves the construction of new drainage facilities in selected areas and the overlaying of streets as prioritized by the Engineering Division in concert with the Public Works Director, the Mayor and the City Council.

Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Street Improvement:	\$165,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Drainage Improvement:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

PW-3 Roof Replacement/Building Maintenance

A roof survey has been completed on 11 City buildings. Long and short-term solutions have been recommended. Some of the short-term solutions have been addressed through the department's operating budget. The long-term improvements will, however, need to be financed through capital improvements. This category also includes repairs to existing City owned buildings.

Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000

PARKS AND RECREATION DEPARTMENT

R-1 Redesign McDermott Locker Rooms, Foyer and Splash Pool

Presently at McDermott Pool (built over 35 years ago) we have two very small locker rooms that handle over 150,000 visits per year and with the new warm water pool, these numbers will increase. The heating ventilation system is inadequate and there is no dehumidification system in the building. These two conditions cause a major condensation problem in the whole building and particularly in the two locker rooms. Lockers, walls and floors are nearly always wet, shortening the life expectancy of thee fixtures. Neither locker room has the ability to house an area separating adults from children or to create family changing rooms. The foyer is not functionally efficient from an entrance/exit safety viewpoint and the main entrance actually adds to the condensation problem. This project will address and rectify the condensation issue, locker and foyer issues as well as creating a new warm-up classroom. A splash park will offer more aquatic opportunities to all age groups and will require no lifeguard supervision.

Year: 2012-2013

Amount: \$250,000

R-2 Softball Complex

The complex would consist of four (4) softball fields with lights in a clover leaf design. The design would help to defer costs of land acquisition and lighting. A two-story building would house maintenance equipment, concession stand, pro-shop and announcer booth.

The complex would also have volleyball, basketball courts along with a netted tot area and batting cages. If land permitted, a driving range could be built utilizing the softball lighting system. This complex has the potential to procure revenue to the general funds and a great impact to the area's economy based on tournaments bringing participants into Warwick. During the week, Monday through Thursday, the fields would be utilized by Warwick teams/leagues and open for tournaments on the weekend.

Year: 2014-2015

Amount: \$5,000,000

POLICE DEPARTMENT

P-1 Parking Lot Resurfacing

The front and rear asphalt parking lots at police headquarters are in need of resurfacing. Since the last proposal, additional erosion of parking areas has intensified, which will result in additional, significant repair costs if delayed further. The lot was last resurfaced in the 1970's. There are no sufficient funds remaining in the public safety bond referendum allocated to the department to complete these repairs.

The new fire complex constructed adjacent to the police complex has had new parking areas constructed which magnifies the condition of the adjoining police parking areas. The repaving project should also result in creating some additional parking space that was reduced as a result of the fire construction project. The estimated cost for this project is based on the Department of Public Works constructing the project.

Allocation of funds:

Year: 2011-2012

Amount: \$65,000

FIRE DEPARTMENT

F-1 Potowomut Fire Station

This project would construct a new fire station in the Potowomut section of the City to provide better service and increase public safety. This station would also eliminate the need to contract with the East Greenwich Fire District who currently provides emergency response to this area. It is the opinion of the Fire Department that it is in the best interest of public safety to construct a city operated fire station for this area.

Allocation of funds:

Year:	2013-2014
Amount	\$1,850,000

F-2 Fire Radio Station

The current radio/communication system has not been upgraded in over twenty-five years. The Fire Department believes the system may be in need of emergency repairs to continue to operate effectively. The current system also lacks a fire ground frequency. Clear and unobstructed communications are necessary during emergencies to ensure the safety of all personnel when working in a hostile and uncontrollable environment.

Allocation of funds:

Year:	2010-2011
Amount	\$1,200,000

F-3 Fire Equipment and Station Upgrades

This category includes replacing Ladder 2 (\$750,000); replacing Rescue 4 (\$215,000); replacing Rescue 2 (\$215,000); replacing Engine 4 (\$440,000); replacing heating systems in Stations 2, 3 and 5 (\$120,000) and connecting Station 5 to the Warwick Sewer System (\$45,000).

Allocation of funds:

Year:	2010-2011	2011-2012
Amount	\$1,010,000	\$775,000

LIBRARY

No Capital Improvement Projects

SCHOOL DEPARTMENT

S-1 Fire Code Improvements

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities to be in compliance with new fire codes based on an in-depth survey conducted at each school to determine compliance with the 2004 adoption of the State Fire Code. Common items include the protection of means of egress components, detection systems, construction systems and fire ratings.

Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$1,434,520	\$3,606,123	\$1,878,700	\$2,687,774	\$2,855,217

S-2 Building Improvements

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities. Projects included in this category include roof replacements, stage floor replacements (Pilgrim), auditorium seating (Francis) and stage curtain replacements (Pilgrim, Veterans).

Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$648,331	\$616,588	\$592,931	\$2,102,209	\$1,367,035

S-3 Building Mechanical Systems

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities. Projects included in this category include dust filter replacements (shops), steam systems (Sherman and Wickes ES), elevator improvements, lighting improvements, emergency generators (Winman, Pilgrim, Toll Gate, Veterans), intercom systems, cooler, refrigerator (Winman, Toll Gate, Veterans) and boiler replacements (Hoxsie, Norwood, Rhodes, Sherman, Wickes).

Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$2,876,278	\$358,776	\$96,216	\$46,622	\$105,675

S-4 Site Improvements

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities. Projects included in this category include sewer connections (Francis, Greene, Gorton, Veterans), paving improvements (Holliman, Park), curb work (Winman) and athletic track resurfacing (Pilgrim and Veterans).

Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$59,892	\$0	\$152,894	\$202,136	\$74,865

MANAGEMENT INFORMATION SERVICES

MS-1 Voice Data and Communication System

This project is an attempt to implement a new integrated City-wide Voice/IP telephone system to replace the City's existing AT&T Definity PBX, Verizon Centrix, COMDIAL, and Warwick Public Library telephone systems with a single, fully integrated and feature rich telephone system. In addition, the City's thirteen-year old AT&T PBX telephone system has been experiencing monthly failures since September 2000, and the replacement parts are no longer manufactured. This would include construction of a technology building at Sandy Lane to provide critical backup for City systems and possible a new dispatch center.

Allocation of funds:

Year: 2012-2013

Amount: \$2,000,000

ELEMENT I
APPENDIX

2010 CAPITAL IMPROVEMENT PROGRAM - CITY DEPARTMENTS													
Department/Project	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total						
	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)					
Public Works													
PW-1 Street Improvement	165	a	1000	d	1000	d	1000	d	5165				
PW-2 Drainage Improvement	500	c	500	b	500	b	500	b	3000				
PW-3 Building Maintenance and Roof Repairs	150	a	150	d	150	d	150	d	900				
Parks and Recreation													
R-1 McDermott Locker Rooms and Foyer				250	d				250				
R-2 Softball Complex						5000	d		5000				
Police Department													
P-1 Parking Lot Resurfacing			65	a					65				
Fire Department													
F-1 Potowomut Fire Station					1850	b			1850				
F-2 Fire Communications	1200	g							1200				
F-3 Fire Equipment and Station Upgrades	1010	g	775	g					1785				
School Department													
S-1 Fire Code Improvements			1435	b	3606	b	1878	b	2688	b	2855	b	12462
S-2 Building Improvements			648	b	616	b	592	b	2102	b	1367	b	5325
S-3 Building Mechanical Systems			2876	b	359	b	96	b	47	b	106	b	3484
S-4 Site Improvements			60	b			153	b	202	b	75	b	490
MIS													
MS-1 Voice System					2000	d							2000
Total (000's)	3025		7509		8481		6219		11689		6053		42976

*City of Warwick, Rhode Island
2010-2011 Capital Improvements Program and Budget*

FUNDING SOURCES	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total
A. General Operations	315	65					380
B. Bonds Unissued		5519	5081	5069	5539	4903	26111
C. Bonds Issued	500						500
D. Future Bond		1150	3400	1150	6150	1150	13000
E. Fed Grant							0
F. State Grant							0
G. Lease Purchase/other	2210	775					2985
Total (000's)	3025	7509	8481	6219	11689	6053	42976

ELEMENT II

- A. Warwick Water Department*
- B. Warwick Sewer Authority*

DEPARTMENT PROJECTS AND RECOMMENDATION

A. WATER DEPARTMENT

W-1 Water Department Capital Improvements

The proposed expenditure of capital funds for the future reflects the upgrade of the existing infrastructure, transmission and distribution systems. Funds will be used to upgrade and expand the existing transmission and/or distribution system, including the elimination of dead-ended lines and increased fire protection in conjunction with state and local road/wastewater projects.

Allocation of Funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$250,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

W-2 Infrastructure Replacement

The Water Division is presently conducting a water study and is anticipated Water Division rates and fees will increase for the first time in nearly ten years. The increase fee will be a crucial funding source for planned infrastructure projects. The revised rate structure will support the updated clean water infrastructure plan to be submitted later in the calendar year to the Rhode Island Department of Health.

Allocation of Funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000

B. WARWICK SEWER AUTHORITY

WSA-1 Miscellaneous Sewer Extension Contract (Contract AA)

The miscellaneous contract is used for the purpose of installing sewers in City streets where 30 parcels or less will be affected. This translates into cost savings to the WSA because the WSA is not required by RI DEM to seek approval for any sewer extension within the aforementioned range of parcels. Additionally, this contract is used to install sewer lines across private lots, right-of-ways, house connections to new and existing sewer lines, and any type of appurtenant sewer construction work.

Allocation of funds:

Year:	2010-2011	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000

WSA-2 Governor Francis – Phase II (Contract 85A)

Phase II of three-phase project providing sewers to the Governor Francis neighborhood. This project will provide sewer service to approximately 350 homes in Governor Francis Farms and 270 homes in Gaspee Point.

Allocation of funds:

Year:	2010-2011	2011-2012
Amount:	\$1,685,108	\$500,000

WSA-3 Governor Francis – Phase III (Contract 85B)

Phase III of three-phase project providing sewers to the Governor Francis neighborhood. This project will provide sewer service to approximately 280 properties.

Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013
Amount:	\$2,544,205	\$1,800,000	\$500,000

WSA-4 Bayside/Longmeadow-I (Contract 86)

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways. In addition, there are numerous significant archaeological issues which will need to be addressed as part of the project design. This project will provide sewer service to approximately 435 properties.

Allocation of funds:

Year:	2014-2015	2015-2016
Amount:	\$800,000	\$3,000,000

WSA-5 Bayside/Longmeadow-II (Contract 86B)

Phase 2 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways. In addition, there are numerous significant archaeological issues which will need to be addressed as part of the project design. This project will provide sewer service to approximately 382 properties.

Allocation of funds:

Year:	2015-2016	2016-2017
Amount:	\$900,000	\$2,500,000

WSA-6 Bayside/Longmeadow-III (Contract 86C)

Phase 3 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways. In addition, there are numerous significant archaeological issues which will need to be addressed as part of the project design. This project will provide sewer service to approximately 297 properties.

Allocation of funds:

Year: 2016-2017
Amount: \$750,000

WSA-7 Bayside/Longmeadow-IV (Contract 86D)

Phase 4 of a 5-phase project. This phase of the project can be serviced via gravity sewers to be extended from West Shore Road and does not have the archaeological issues encountered in the other 3 phases. This project will provide sewer service to approximately 413 properties.

Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013
Amount:	\$3,000,000	\$900,000	\$400,000

WSA-8 Greenwood East (Contract 87A)

Project to sewer the eastern portions of the Greenwood neighborhood.

Allocation of funds:

Year: 2016-2017

Amount: \$5,000,000

WSA-9 Sandy Lane/Cedar Swamp (Contract 89)

Sandy Lane/Cedar Swamp encompasses the residential neighborhood at the north side of Sandy lane, west of Warwick Avenue. The project will consist of approximately 7500 linear feet of laterals and 5000 linear feet of low-pressure force main and will service 120 homes.

Allocation of funds:

Year: 2010-2011
Amount: \$100,000

WSA-10 Northwest Gorton's Pond (Contract 90)

The Northwest Gorton's Pond area is located west of Big Gorton's Pond and contains approximately 300 residential units. It is estimated that 16,000 linear feet of laterals and 4,000 linear feet of low-pressure force main will be required.

Allocation of funds:

Year:	2013-2014	2014-2015	2015-2016
Amount:	\$400,000	\$2,000,000	\$300,000

WSA-11 Sherwood Park (Contract 91)

The Sherwood Park (Pilgrim Park) development is located at the north side of Centerville Road. The neighborhood consists of approximately 125 residential dwellings and is characterized by steep slopes, areas of wetlands and evidence of steep rock outcrops. The proposed method of sewerage is to install 1800 feet of force main and discharge in the existing 18-inch sewer at the Tollgate High School Complex.

Allocation of funds:

Year:	2014-2015	2015-2016
Amount:	\$600,000	\$900,000

WSA-12 WWTF Upgrade for Phosphorous Removal

Wastewater Treatment Facility upgrades to comply with a more stringent NPDES effluent discharge permit recently issued by DEM. The new permit requires that the WSA discharge lower concentrations of both total nitrogen and total phosphorus to the Pawtuxet River. Phosphorous limits will be year round; with a summer discharge limit of 0.1mg/l. A tertiary treatment process will most likely involve the installation of an ultra-filtration system that involves both chemical and physical separation of particulate from the final effluent. The project will also include replacing existing equipment in the preliminary treatment process and solids handling building.

Fourteen million dollars (\$14 M) is the project cost estimate provided by a previous consultant but the WSA is in the process of reviewing the necessary upgrades and updating cost estimates. WSA will be attempting to incorporate some of the necessary upgrades into reconstruction efforts currently underway as a result of the March 2010 flood disaster.

Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$500,000	\$3,250,000	\$3,750,000	\$4,250,000	\$2,250,000

WSA-13 Improvements to Existing Collection System

(Knight Street, Bellows Street, Warwick Neck and Oakland Beach pumping stations and Warwick Vets and Lockwood force mains)

WSA has some areas of its ageing infrastructure which will need to be addressed with capital improvement projects. This includes several pumping stations that need to be upgraded and possibly relocated to avoid future damages and restrictions in the system.

The WSA will be seeking Federal Emergency Management Agency mitigation funds for improvements to the Knight Street and Bellows Street pumping stations.

Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2017-2018
Amount:	\$1,750,000	\$2,750,000	\$800,000	\$100,000	\$550,000	\$500,000

ELEMENT II

APPENDIX

2010 CAPITAL IMPROVEMENT PROGRAM: WATER AND SEWER

<u>Department Project</u>	<u>2010-2011</u>	<u>2011-2012</u>	<u>2012-2013</u>	<u>2013-2014</u>	<u>2014-2015</u>	<u>2015-2016</u>	<u>Total</u>
	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)
<u>Water Dept.</u>							
W-1 Capital Improvements	250 a	500 a	2750				
W-2 Water System Improvements	1500 a	9000					
<u>Sewer Authority</u>							
WSA-1 Miscellaneous Contract	250 c	250 b	1500				
WSA-2 Governor Francis Phase II	1685 c	500 b					2185
WSA-3 Governor Francis Phase III	2544 c	1800 b	500 b				4844
WSA-4 Bayside/Longmeadow					800 b	3000 b	3800
WSA-5 Bayside/Longmeadow II						900 b	900
WSA-6 Bayside/Longmeadow III							0
WSA-7 Bayside/Longmeadow IV	3000 c	900 b	400 b				4300
WSA-8 Greenwood East							0
WSA-9 Sandy Lane/Cedar Swamp	100 c						100
WSA-10 NW Gorton's Pond				400 b	2000 b	300 b	2700
WSA-11 Sherwood Park					600 b	900 b	1500
WSA-12 WWTF Upgrade for Phosphorous		500 b	3250 b	3750 b	4250 b	2250 b	14000
WSA-13 Improvements to Collection System	1750 c	2750 b	800 b	100 b	550 b	500 b	6450
Total (000's)	11079	8700	7200	6500	10450	10100	54029

2010 CAPITAL IMPROVEMENT PROGRAM: WATER AND SEWER

Department Project	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total
	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)
FUNDING SOURCES							
A. General Operations	1750	2000	2000	2000	2000	2000	11750
B. Bonds Unissued		6700	5200	4500	8450	8100	32950
C. Bonds Issued	9329						9329
D. Future Bond							0
E. Fed Grant							0
F. State Grant							0
G. Lease Purchase/other							0
Total (000's)	11079	8700	7200	6500	10450	10100	54029

ELEMENT III

FINANCIAL ANALYSIS

III. FINANCIAL ANALYSIS

The financial data upon which this Capital Improvements Program is based is discussed in the following pages. Explanation of the City's current debt obligations and a review of its expenditures and revenues are as follows.

EXPENDITURES

In order to provide background information on the City of Warwick's ability to undertake additional capital improvements financing, the history of City expenditures and revenues is examined in this chapter. The expenditures shown are categorized by expense type.

EXECUTIVE AND ADMINISTRATION

This program includes the departments of executive, legislative and financial management, and represents approximately 5% of the total budget. Included in executive and administration is principal and interest expenses related to debt service. Debt service represents approximately 3.1% of the city budget in fiscal year 2011.

	<i>Executive and Administration</i>	<i>Percent of Budget</i>	<i>Debt Service</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$15,131,998	5.4%	\$9,274,423	3.3%
<i>Fiscal Year 2011</i>	\$13,763,422	5.0%	\$8,501,282	3.1%

PUBLIC SAFETY

Public Safety program includes the departments of Police, Fire, Civil Preparedness, Building Inspection and Minimum Housing. These appropriations represent approximately 13.8% of the total city budget.

	<i>Public Safety Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$36,712,490	13.1%
<i>Fiscal Year 2011</i>	\$37,744,650	13.8%

SOCIAL SERVICES

Parks and Recreation, Library, and Human Services are included in this category and represent approximately 2% of the total budget.

	<i>Social Services Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$6,309,811	2.2%
<i>Fiscal Year 2011</i>	\$5,612,997	2.1%

PHYSICAL RESOURCES

This program consists of Planning, Community and Economic Development, and Public Works. This program represents approximately 5% of the total city budget.

	<i>Physical Resources</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$14,202,070	5.1%
<i>Fiscal Year 2011</i>	\$13,778,124	5%

EMPLOYEE BENEFITS

Fringe Benefits such as health care insurance, FICA, life insurance, pension expense for municipal employees, and worker's compensation are included in this category. These appropriations represent approximately 17.5% of the total budget.

	<i>Employee Benefits</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$43,897,563	15.6%
<i>Fiscal Year 2011</i>	\$47,899,525	17.5%

SCHOOL DEPARTMENT

The school budget represents the required budget to operate the City of Warwick’s School System. This budget represents approximately 56.6% of the total budget.

	<i>School Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$164,609,068	58.6%
<i>Fiscal Year 2011</i>	\$154,901,282	56.6%

REVENUES

Revenues received by the city by major sources are recorded below.

PROPERTY TAX

In Fiscal Year 2010 the tax base as of December 31, 2008 was \$ 12,142 billion. The estimated fiscal year 2011 tax base as of December 31, 2009 is \$ 9,962 billion. The total estimated tax values have been adjusted to reflect the current revaluation.

	FY 2010	FY 2011
	<i>Valuation Date</i> <i>December 31, 2008</i> <i>(\$000,000)</i>	<i>(Estimated)</i> <i>Valuation Date</i> <i>December 31, 2009</i> <i>(\$000,000)</i>
<i>Residential</i>	7,995.3	6,222.0
<i>Commercial</i>	3,203.4	3,005.1
<i>Tangible</i>	468.8	437.0
<i>Motor Vehicles</i>	348.9	355.8

Figures are at gross assessed valuation. Property Taxes represent approximately 75% of the total budget.

	<i>Property Taxes</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$203,718,000	72.5%
<i>Fiscal Year 2011</i>	207,052,000	75.6%

STATE AND FEDERAL AID

	<i>State & Federal Aid</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$55,688,104	19.8%
<i>Fiscal Year 2011</i>	\$48,607,248	17.3%

LICENSES & FEES, ENTERPRISE TRANSFER, AND ALL OTHER

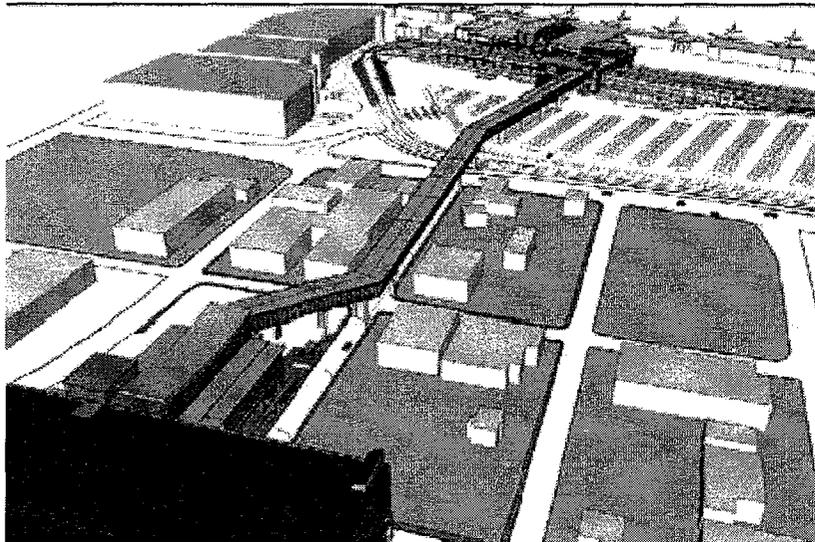
These accounts represent the remaining 7.7% of the city's budgeted revenue. They include municipal court, billing for rescue services, enterprise transfers, hotel tax, fund balance drawdown, and interest on investments and taxes.

	<i>Licenses & Fees, Enterprise Transfers & Other</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2010</i>	\$21,512,132	7.7%
<i>Fiscal Year 2011</i>	\$22,893,886	8.2%

The highly anticipated Warwick Intermodal Facility is scheduled to open for train service in the Fall of 2010. The Intermodal Facility will serve MBTA commuter trains traveling between Warwick, Providence and Boston. The Intermodal Facility will also provide service to Wickford Junction. Adjacent to the station will be a consolidated rental car facility to house all airport rental car operations. The six-level parking garage will include approximately 1,800 spaces for rental car operators and 800 for rail commuters. Importantly, it also includes a 1,200-foot, elevated, enclosed skywalk over Post Road to help shuttle passengers to and from T.F. Green Airport. Additionally, there will be a bus hub for local and intercity bus services.

The idea for this innovative project began with former U.S. Senator Lincoln Chafee. In 1998, when he was Mayor of Warwick, his father, the late U.S. Senator John Chafee, supported the vision and secured \$25 million for the project through the 1998 Transportation Bill. Combined federal, state and private sector funds are part of the complex financing toward making this project a reality.

Once completed, the \$267-million transportation hub will be only 1,570 feet from the terminal - officially the closest intercity air-to-rail link in the country.



(Left) An aerial view of the Warwick Station Redevelopment District with the train station and garage in the foreground and T.F. Green Airport's main terminal in the background.

*Front cover: Views of the eastern end of the Warwick Intermodal Station.
Photo credits: (Image Above) Angela Myatt, Department of Tourism, Culture and Development; (Image Below) RI.GOV
Content provided by the Rhode Island Airport Corporation website at www.pvdairport.com*