

City of Warwick
Office of Housing & Community Development
2015-2019
Consolidated Plan



Community Development Block Grant Program
CDBG
2016 Draft Action Plan
Scott Avedisian, Mayor

Annual Action Plan
2016

1

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Warwick's 2015-2019 Consolidated Plan is divided into five sections: the Process, Needs Assessment, Market Analysis, Strategic Plan and First-Year Action Plan. The Process section describes the ongoing coordination and cooperation of housing and service providers, public entities and local government. The City's approach to outreach and citizen participation is also detailed in the Process section. The Needs Assessment and Market Analysis sections analyze special data sets tabulated by the U.S. Department of Housing and Urban Development and the U.S. Census' American Community Survey together with qualitative information from local and regional providers to establish the housing and service needs of the City's lower income population. The Strategic Plan section indicates the City's most prominent needs and the goals designed to address those needs during the next five years. Finally, the Annual Action Plan describes the City's actions and projects for addressing the needs and priorities set forth in the Strategic Plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The 2015-2019 Consolidated Plan Needs Assessment demonstrates that the shortage of affordable housing stock and the increase of housing costs in Warwick is the most critical problem for the City's low-income population, resulting in a high percentage of cost burdened households. Over the next five years, Warwick will continue to implement the Housing Rehabilitation Program which assists lower income homeowners with safety, energy efficiency and accessibility improvements that enable them to live in their homes affordably. The Housing Rehabilitation Program will also address lead based paint hazards that are present in Warwick's aging housing stock. Additionally, the Strategic Plan allocates resources for the construction of rental and homeowner housing, through rehabilitation acquisition and in partnership with Warwick's House of Hope, CDC.

The Needs Assessment, Market Analysis, and Strategic Plan note that Warwick has an expansive network of public service providers serving its homeless and non-homeless special needs population. The increasing demand for services and shrinking state, federal and local funding presents a continual challenge for these providers. The City aims to address these unmet needs through public facility improvements and public service funding. CDBG funds will be used for public facility improvements in the City's senior center, centers for people with disabilities, health facilities, homeless facilities as well as youth and childcare centers. Over the next five years, the City remains committed to allocate the maximum allowable percentage of CDBG funds to public services. CDBG investment in

public services include: senior, legal, youth, transportation, childcare, health and mental services as well as services for victims of domestic abuse and abused and neglected children. During the 2015-2019 Consolidated Plan period of performance, Warwick will continue an annual competitive RFP process for public facility and public service projects.

The City of Warwick will continue community development investment in its target neighborhoods, Oakland Beach, East Natick Village, Pontiac Village, and Apponaug Village over the next five years. Master Plans detailing priority needs in public infrastructure and facilities have been completed in collaboration with each neighborhood association. During the 2015-2019 Consolidated Plan period of performance, CDBG funds for improvements to flood drainage; streets and sidewalks as well as parks and recreational facilities will rotate between each target neighborhood: East Natick Village (2015, 2019), Pontiac Village (2016), Oakland Beach (2017) and Apponaug Village (2018).

Over the next five years, the City also plans to increase economic opportunities for local businesses through a CDBG funded commercial façade improvement program.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

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4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The Warwick Office of Housing & Community Development (OHCD) executes the Citizen Participation Plan for the Community Development Program, including the elements contained in the 2015-2019 Consolidated Plan. The City utilizes a variety of outreach initiatives to ensure transparency and accountability in the Community Development Program. First, the OHCD has a Community Development Advisory Board which assists in the review, planning and program definition of the OHCD's CDBG Program. The Board meets several times in the first quarter of each year with staff and reviews staff and consultant recommendations on applications, program priorities and community needs. Second, the OHCD has public hearings designed to facilitate an open discussion regarding the Community Development Program and its objectives and to allow for public comment relating to the CDBG Program and its implementation. For the 2015-2019 Consolidated Plan, the first meeting was held in November of 2014 and the second was held in February of 2015. These meetings were advertised in the local newspaper, the Warwick Beacon, the Secretary of State's Open Meetings web site and on the City's website. Third, the OHCD has an application process for community development projects. This year's application process was opened in November, 2014 and closed in January, 2015. The application is posted on the City's website and the application process is reviewed at the November public hearing. Fourth, consultations play an important part in this process. The OHCD retained Dan Cahill and Associates (DCA) to assist in the completion of the Consolidated Plan. DCA has completed over 20 consultations with community stakeholders to formulate the Consolidated Plan. These consultations were instrumental in understanding community needs and defining appropriate strategies to address the greatest needs.

The City has four target neighborhoods, Oakland Beach, East Natick Village, Pontiac Village, and Apponaug Village, which include high percentages of low- and moderate-income individuals. Each neighborhood has an active resident association, which typically meets periodically. Planning consultants are retained by the OHCD to assist these neighborhood associations with the development of a neighborhood master plan which details community development needs, goals and outcomes. The master plans, updated periodically, are the product of neighborhood meetings where neighborhood residents participate in shaping their community. Staff works closely with each neighborhood association during project implementation.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

7. Summary

The City of Warwick has undertaken a rigorous Consolidated Plan process and produced a document that will guide the City over the next five years. The Needs Assessment and Market Analysis review relative need in the areas of affordable housing, homelessness, special needs and community development. These sections also detail community assets and market information for Warwick. The City reached out to the community with a coordinated effort. Citywide public hearings were held; continuous outreach takes place at the target neighborhood level. Extensive consultations with local agencies and others complemented this outreach. The Strategic Plan shows how the City will address its priority needs, while ensuring HUD regulations are followed. The Annual Action Plan details these efforts for the upcoming program year.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
Lead Agency		WARWICK	
CDBG Administrator			Office of Housing & Community Development
HOPWA Administrator			
HOME Administrator			
HOPWA-C Administrator			

Table 1 – Responsible Agencies

Narrative (optional)

The Warwick Office of Housing & Community Development (OHCD) has been responsible for the planning and administration of the Community Development Block Grant Program for over 15 years. Long term staff within the OHCD are knowledgeable about regulations, based on extensive training and experience. Staff also provides continuity and community insight for the Program.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The Warwick Office of Housing & Community Development (OHCD) has a continual process for Consolidated Planning. For instance, OHCD undertakes neighborhood or village plans periodically to identify needs, analyze the market and select priorities. These needs, goals, and outcomes are then incorporated into the Consolidated Plan. Consultations with stakeholders complement this process. The OHCD retained the services of Dan Cahill and Associates (DCA) to assist in the preparation of the Consolidated Plan and complete consultations.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

Over 10 years ago, the City of Warwick supported the efforts of many of its community and social service providers in the creation of the “Warwick 13”. The “Warwick 13” is a unique collaboration of public and private service providers that work collectively in addressing the needs of Warwick residents. These needs relate to housing, substance abuse, mental and physical health, youth/early childhood development and many other social services. The “Warwick 13” network of service providers includes:

Westbay Community Action

House of Hope Community Development Corporation

Elizabeth Buffum Chase Center

Kent County YMCA

RI Family Shelter

RI Mentoring Partnership

The Kent Center

The Trudeau Center

Cornerstone Adult Services

Ocean State Center for Independent Living

Child, Inc.

Bridgemark Addiction Recovery Services

Boys and Girls Clubs of Warwick

The “Warwick 13” meets monthly to share information as well as coordinate programs and services. An element of that coordination is to identify and provide services that meet the needs of the population in Warwick and the surrounding communities. The “Warwick 13” has a website which profiles all member agencies and streamlines the sharing of information on training opportunities. The Warwick Department of Human Services interacts with members of the “Warwick 13” and other non-profit providers in the region to assess and meet needs of Warwick’s residents.

The Warwick Office of Housing & Community Development (OHCD) and the City consult on a regular basis with the Warwick Housing Authority to discuss topics including; long range planning and specific development issues. The City of Warwick Planning Department regularly interacts with public and private entities to provide guidance and regulatory review on developments involving housing development, job creation or general land use issues.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The State of Rhode Island has one Continuum of Care (CoC). Committees are comprised of primarily State departments and service providers. Municipalities are not directly represented on the CoC committees or the Opening Doors Rhode Island Steering Committee. However, homeless housing and service providers located in Warwick are represented on the CoC committees and the Opening Doors Rhode Island steering committee.

The City of Warwick leverages funds from the City budget and U.S. Department of Housing and Urban Development Community Development Block Grant Program in pursuit of the goals identified in the Opening Doors Rhode Island: Strategic Plan to Prevent and End Homelessness. In some cases the City provides direct assistance through the Department of Human Services and in other cases it partners with area nonprofit social service providers.

The State of Rhode Island has mandated policies for the discharge of youth aging out of foster care, patients exiting health and mental care facilities and offenders exiting the corrections system. Stakeholder interviews reveal that despite Memoranda of Agreement between the RI Department of Health and the State of Rhode Island’s Office of Housing & Community Development; the RI Department of Behavioral Health Care, Developmental Disabilities and Hospitals and the State of Rhode Island’s Office of Housing & Community Development; and the RI Department of Corrections and the State of Rhode Island’s Office of Housing & Community Development patients and ex-offenders are released from hospitals and correctional facilities into homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The State of Rhode Island has one state wide Continuum of Care (CoC) Program. The State and entitlement communities in receipt of Emergency Shelter Grant (ESG) funds pool this and other resources targeted for the prevention and end of homelessness into the Consolidated Homeless Fund (CHF) Partnership, staffed by the State Office of Homelessness. Organizations submit competitive applications to the CHF Committee. Estimated regional allocations for the CHF are as follows: Northern Rhode Island 10-15%; East Bay Rhode Island 5-10% or less; Southern Rhode Island 5-10% or less; Kent County 5-10% or less; Providence and vicinity 70-75%. ESG entitlement communities are located in those regions with a funding floor. Applications are first evaluated by staff to determine completeness and then members of the committee rank the applications based on HUD and local criteria. New and renewal project application criteria can be found of the State Division of Planning, Office of Homelessness & Consolidated Homeless Fund website. Members of the committee include the following: the CoC Collaborative Applicant, CoC Board Chair, RI Department of Human Services, State of Rhode Island's Office of Housing & Community Development, representatives from those entitlement communities that receive ESG, the United Way, the RI Foundation, and a representative from the Opening Doors Implementation Committee.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Westbay Community Action
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Westbay Community Action, Inc. (Westbay) is one of eight community action agencies in Rhode Island assisting economically disadvantaged Rhode Islanders to achieve and sustain self-sufficiency. Westbay serves Kent County with emergency and long-term services. DCA consulted Westbay concerning the service and housing needs of low-income households, particularly seniors, homeless and persons with disabilities.
2	Agency/Group/Organization	The Kent Center
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Kent Center for Human and Organizational Development (Kent Center) is located in Warwick but serves regional needs in mental health and housing. The Kent Center serves individuals and households facing behavioral health challenges, through a wide range of mental health, substance abuse and trauma-informed programs. The Kent Center also administers a HUD funded Housing Choice Voucher program for people with disabilities and develops affordable housing.
3	Agency/Group/Organization	AIDS Care Ocean State
	Agency/Group/Organization Type	Housing Services-Persons with HIV/AIDS Services-homeless Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	AIDS Care Ocean State (ACOS) is the only AIDS Service Organization in Rhode Island that provides both housing and services to its clients. ACOS serves individuals and families with HIV/AIDS through their portfolio of 116 units of housing as well as the provision of wraparound services. DCA consulted with ACOS concerning the housing and supportive needs of the HIV/AIDS population in Warwick
4	Agency/Group/Organization	Elizabeth Buffum Chace Center
	Agency/Group/Organization Type	Housing Services-Victims of Domestic Violence Services-homeless

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Elizabeth Buffum Chace (EBC) Center is the primary service and housing provider in Warwick for victims of domestic violence and sexual assault. The EBC Center operates a safe shelter, transitional housing and provides crisis, intervention and prevention services. DCA consulted the EBC Center regarding Warwick families and individuals victimized by domestic violence and sexual assault.
5	Agency/Group/Organization	House of Hope Community Development Corporation
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The House of Hope Community Development Corporation develops and operates emergency shelters, permanent supportive housing, affordable rental housing units and provides the direct social services to families and individuals. The House of Hope is also a Community Housing Development Organization (CHDO). DCA consulted with the House of Hope regarding changes in the needs of their clients over the last five years and affordable housing.
6	Agency/Group/Organization	RHODE ISLAND COALITION FOR THE HOMELESS
	Agency/Group/Organization Type	Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Rhode Island Coalition for the Homeless is a homelessness advocacy organization. It is the Homeless Management Information Systems (HMIS) lead for the RI Continuum of Care. DCA worked closely with the RI Coalition for the Homeless to access and process data from HMIS.
7	Agency/Group/Organization	City of Warwick Planning Department
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Warwick Planning Department completed the City of Warwick Comprehensive Plan 2033 which was approved in 2014. The plan sets goals for housing, public facilities and public improvements. Community outreach was extensive including a web-based survey with 691 responses, nine meetings at the community level, two meetings on particular issues; Planning Board public workshops; and eight Advisory Committee meetings.
8	Agency/Group/Organization	Warwick Housing Authority
	Agency/Group/Organization Type	Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Public Housing Needs Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Warwick Housing Authority is the primary provider of assisted housing in the City of Warwick. The WHA has a total of 517 public housing units in six developments and scattered site housing. The WHA also has 225 units of (Section 8) Housing Choice Vouchers. The WHA has a waiting list of 351 families for public housing and 160 families for tenant based Housing Choice Vouchers. WHA's work and place in the community is an indication of housing need.
9	Agency/Group/Organization	Pilgrim Senior Center
	Agency/Group/Organization Type	Services-Elderly Persons Other government - Local
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Pilgrim Senior Center offers a safe community based setting for seniors to socialize, obtain professional guidance, engage in educational classes, recreate, and receive free or low-cost nutritionally balanced meals five days a week. DCA consulted with the Pilgrim Senior Center concerning the service and housing needs of seniors, including seniors with disabilities.
10	Agency/Group/Organization	Bridgemark
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bridgemark Addiction Recovery Services (Bridgemark) is a treatment facility, offering in and out-patient non-medical treatment, for individuals and families with addictions. In addition to direct services, Bridgemark operates a residential program and transitional housing units. DCA consulted Bridgemark regarding the housing and supportive service needs of persons with addictions.

11	Agency/Group/Organization	Ocean State Center for Independent Living
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Ocean State Center for Independent Living (OSCIL) provides independent living services to Rhode Islanders with a disability. OSCIL's supportive services include a home modification program which enables individuals with disabilities to remain in their home through the completion of accessibility improvements. DCA consulted OSCIL regarding the housing and supportive service needs of persons with disabilities living in Warwick.
12	Agency/Group/Organization	Rhode Island Center for Law & Public Policy
	Agency/Group/Organization Type	Services-Legal
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Rhode Island Center for Law and Public Policy (RICLPP) provides low and modest income Rhode Islanders access to legal services. The organization maintains offices in Warwick. DCA consulted with RICLPP staff regarding barriers to affordable housing for Warwick's lower income households.
13	Agency/Group/Organization	New England Institute of Technology
	Agency/Group/Organization Type	Business and Civic Leaders Educational Services
	What section of the Plan was addressed by Consultation?	Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	New England Institute of Technology, with many of its facilities located in Warwick, provides key services for workforce development for the State. In particular, NE Tech has instituted the shipbuilding advance management institute (SAMI). SAMI works closely with General Dynamic, which has obtained the largest single contract for the U.S. Navy to provide submarines through 2030. Much of the work on this contract will occur in Quonset Point, next to Warwick. NE Technology is also represented on the workforce investment boards in RI.
14	Agency/Group/Organization	Central RI Chamber of Commerce
	Agency/Group/Organization Type	Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Central RI Chamber of Commerce in Warwick is organized to support and advance the business community in Rhode Island by providing leadership initiatives in economic and human development.
15	Agency/Group/Organization	Pontiac Village Association
	Agency/Group/Organization Type	Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Pontiac Village Association. The Association was the principal resident component of the Pontiac Village Master Plan. Association Board Members assisted in the process by: giving direct input for needs and solutions for neighborhood improvements, hosting outreach events, and reviewing planning documents. OHCD staff maintains contact with the Association for plan updates and project implementation discussions. The Association has been consulted on housing and non-housing community development needs and outcomes.

16	Agency/Group/Organization	East Natick Village Association
	Agency/Group/Organization Type	Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	East Natick Village Association. The Association was the principal resident component of the East Natick Village Master Plan Update. Just as they had with the original master plan, Association Board Members assisted in the process by: giving direct input for needs and solutions for neighborhood improvements, hosting outreach events, and reviewing planning documents. OHCD staff maintains contact with the Association Board for plan updates and project implementation discussions. The Association has been consulted on housing and non-housing community development needs and outcomes.
17	Agency/Group/Organization	Appanoug Village Improvement Association
	Agency/Group/Organization Type	Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Apponaug Village Improvement Association. The Association was the principal resident component of the Apponaug Village Master Plan Update. Just as they had with the original master plan, Association Board Members assisted in the process by: giving direct input for needs and solutions for neighborhood improvements, hosting outreach events, and reviewing planning documents. OHCD staff maintains contact with the Association Board for plan updates and project implementation discussions. The Association has been consulted on housing and non-housing community development needs and outcomes.

18	Agency/Group/Organization	Oakland Beach Master Plan Committee
	Agency/Group/Organization Type	Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Oakland Beach Master Plan Committee. This Committee was the principal resident component of the Oakland Beach Master Plan. Committee Members assisted in the process by: giving direct input for needs and solutions for neighborhood improvements, hosting outreach events, and reviewing planning documents. OHCD staff maintains contact with the Committee for plan updates and project implementation discussions. The Committee has been consulted on housing and non-housing community development needs and outcomes.
19	Agency/Group/Organization	United Way of RI
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The United Way operates 2-1-1, which serves as the initial contact for homeless or imminently homeless individuals and families in need of shelter. DCA consulted with the director of 2-1-1 and the Point regarding assessment of housing need.
20	Agency/Group/Organization	Women's Development Corporation
	Agency/Group/Organization Type	Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Women's Development Corporation (WDC) is a local housing development and property management organization. WDC projects leverage a range of federal resources and tax credits. WDC has a long and successful relationship with the Warwick OHCD. DCA consulted with WDC regarding housing needs in the City.
21	Agency/Group/Organization	RI Department of Corrections
	Agency/Group/Organization Type	Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with Department of Correction's Probation staff person and contracted social service agency. Impact of discharges considered for coordination efforts with Continuum of Care agencies
22	Agency/Group/Organization	RI Department of Health
	Agency/Group/Organization Type	Other government - State Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Data generated by RI Department of Health considered in narrative, City will continue to assess childhood lead poisoning and work with partners to address.
23	Agency/Group/Organization	City of Cranston
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City was contacted, their input solicited. For regional and state issues relative to the Consolidated Plan, Warwick would expect to work with the adjacent City, towns and the State.
24	Agency/Group/Organization	TOWN OF WEST WARWICK
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City was contacted, their input solicited. For regional and state issues relative to the Consolidated Plan, Warwick would expect to work with the adjacent City, towns and the State.
25	Agency/Group/Organization	TOWN OF EAST GREENWICH
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
26	Agency/Group/Organization	State Office of Housing & Community Development
	Agency/Group/Organization Type	Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Office was contacted, their input solicited. For regional and state issues relative to the Consolidated Plan, Warwick would expect to work with the adjacent City, towns and the State.

Identify any Agency Types not consulted and provide rationale for not consulting

The Warwick Consolidated Planning effort considered all relevant agency types.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	RI Housing	The affordable housing need and goals identified by the Continuum of Care are aligned with the high priority need for affordable and high quality housing and related goals identified in the Consolidated Plan.
City of Warwick Comprehensive Plan	City of Warwick Planning Department	City wide goals for affordable housing, public facilities and public improvements.
TF Green Master Plan	City of Warwick & RI Airport Corporation	Priorities for economic development and expansion impact on neighborhoods
Rhode Map RI	State of Rhode Island's Division of State Wide Planning	Goals for affordable housing, economic development, statewide Analysis of Impediments
Master Plan Update East Natick Village	City of Warick Office of Housing & Community Development	Goals for neighborhood development including streetscape, recreation and sewer improvements
Master Plan Update Pontiac Village	City of Warick Office of Housing & Community Development	Goals for neighborhood development including streetscape, recreation and sewer improvements
Master Plan Update Apponaug Village	City of Warick Office of Housing & Community Development	Goals for neighborhood development including streetscape, recreation and sewer improvements

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Master Plan Update Oakland Beach	City of Warwick Office of Housing & Community Development	Goals for neighborhood development including streetscape, recreation and sewer improvements
Opening Doors Rhode Island	State of Rhode Island's Housing Resource Commission	Goals are to prevent and end homelessness by increasing access to affordable housing

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Warwick Office of Housing & Community Development (OHCD) relies on five major initiatives in its outreach and citizen participation. First, a Community Development Advisory Board which assists in the review, planning and program definition of the OHCD's CDBG Program. The Board is comprised of five Warwick residents, their backgrounds are varied and includes civic leaders, seniors and business people. The Board meets several times in the first quarter of each year with staff and reviews staff recommendations on applications, program priorities, and community needs. Second, the OHCD has public hearings designed to facilitate an open discussion regarding the program and its objectives and to allow for public comment. The first meeting was held in November of 2015, the second was held in February of 2016. These meetings are advertised in the local newspaper, the Warwick Beacon, the Secretary of State's Open Meetings website and on the City's website. Third, the OHCD has an application process for community development projects. Most of the applications received are for social service projects. This year's application process was opened in November, 2015 and closed in January, 2016. The application process and format are reviewed at the public hearings. The application is posted on the City's website. Fourth, consultations play an important part in this process

Fifth, the OHCD also relies on the extensive citizen participation process implemented in its neighborhood master plan process. A number of neighborhoods in Warwick, which are eligible for a Community Development Block Grant funds, are the subject of a neighborhood master plan. At this time the following neighborhoods have master plans that address community development needs, goals and outcomes: Apponaug Village, Pontiac Village, East Natick Village and Oakland Beach. Planning consultants are retained by the OHCD to assist the eligible neighborhoods with the development of their master plans. The master plans, updated periodically, are the products of neighborhood meetings where hundreds of neighborhood residents participate in shaping their community. Each neighborhood has an active neighborhood association which typically meets periodically. Often there are planning and project oriented committees which usually have many of the members of the board of directors. The OHCD staff works on a continuous basis with the boards and membership of these associations. OHCD staff attends many of the associations monthly meetings throughout the year. When a community development project is undertaken in the neighborhood, a project committee guides OHCD staff and any architectural or engineering consultants in the planning and implementation of the project. These projects are most often based on the master plan. In more general terms, the OHCD relies on the City's overall planning process to define community goals.

The City also works with the Warwick Housing Authority and its residents and clients. The City encourages participation of all its citizens, including minorities and non-English speaking minorities as well as persons with disabilities. For instance, the City offers translations services for people who are not English speaking. Moving forward, the OHCD will utilize *The City of Warwick Comprehensive Plan 2033*, as a guide in the planning and implementation of future neighborhood and community projects.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Non-targeted/broad community	Sign-in sheet indicated presence of the general public and social service agencies.	General acknowledgement of the process; questions about other planning efforts		
2	Public Hearing	Non-targeted/broad community	Sign-in sheet indicated presence of the general public and social service agencies	Presentation of proposed projects. Community Development Advisory Board Members ask questions		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Newspaper Ad	Non-targeted/broad community	Publication of proposed CDBG activities for 30 day comment period.			

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The 2016 Annual Action Plan utilizes entitlement funds and other financial resources to address the City's community development priority

needs and goals. CDBG funds are the only formula grant received by the City of Warwick. The City of Warwick anticipates receiving \$864,574 in CDBG funds in 2016. An additional \$823,000 in program income and prior year funds will be utilized to address priority needs and goals, for a total budget of \$1,687,574. The Warwick Housing Authority receives capital improvement funds that address affordable housing needs in the City. Three Warwick homeless providers; House of Hope CDC, Crossroads Rhode Island, and Westbay Community Action receive McKinney-Vento funds through the RI Continuum of Care to address homelessness needs in the region.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	866,456	100,000	160,000	1,126,456	4,430,000	CDBG resources will fund a variety of projects, including: housing rehabilitation, economic development, public facility and infrastructure improvements and public services.
Other	public - federal	Other	200,000	0	0	200,000	1,617,852	CDBG-DR recourses will fund a variety of projects including: housing rehabilitations, economic development, public facility and infrastructure improvements.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - local	Other	0	0	0	0	0	NA

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

House of Hope CDC, Crossroads Rhode Island, and Westbay Community Action Inc. receive McKinney-Vento funds through the RI Continuum of Care. In January, 2016, these homeless facilities were awarded \$366,449 in funds. It is expected that an additional \$1,465,796 in McKinney-Vento funds will be awarded to these providers during the next five years.

In 2016, the WHA will receive \$528,800 in Capital Improvement funds. It is expected that the Warwick Housing Authority (WHA) will receive an additional \$2,115,200 in Capital Improvement Funds during the next five years. These funds support the City's priority to address limited quality and affordable housing opportunities.

Applicants submitting a proposed project for CDBG funding are required to show federal, state and local resources that will be used to support the activity. Public service sub-recipients funded in 2016 leveraged a total of \$6,741,171 from the following agencies and sources: the United Way, Administration for Children & Families (Office of Community Services), U.S. Department of Justice (Office on Violence Against Women), U.S. Department of Human Services, Substance Abuse and Mental Health Services Administration, Federal Emergency Management Agency, RI Department of Elder Affairs, RI Department of Human Services, RI Department of Education, RI Department of Corrections, RI Department of Children, Youth and Families; RI Housing, RI Legislature, municipal grants, private foundations and donations. Westbay Community Action Inc.'s Home Repair Program leverages over \$1 million in funds from National Grid and the U.S. Department of Human Services.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Warwick does not own any public property that will be used in the community development program over the next five years.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Residential Rehabilitation	2015	2019	Affordable Housing	Citywide	Limited high quality and affordable housing	CDBG: \$385,574	Rental units constructed: 17 Household Housing Unit Homeowner Housing Rehabilitated: 60 Household Housing Unit
2	Commercial Rehabilitation	2015	2019	Non-Housing Community Development	Citywide	Limited economic opportunities	CDBG: \$10,000	Facade treatment/business building rehabilitation: 1 Business
3	Public facility improvements	2015	2019	Non-Housing Community Development	Citywide	Aging public facilities and infrastructure	CDBG: \$90,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 191 Persons Assisted
4	Public infrastructure improvements	2015	2019	Non-Housing Community Development	East Natick Village	Aging public facilities and infrastructure	CDBG: \$100,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2039 Persons Assisted
5	Basic services	2015	2019	Homeless Non-Homeless Special Needs	Oakland Beach Citywide	Decrease in available social services	CDBG: \$98,000	Public service activities other than Low/Moderate Income Housing Benefit: 810 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Services for Special Needs Populations	2015	2019	Non-Homeless Special Needs	Citywide	Decrease in available social services	CDBG: \$38,880	Public service activities other than Low/Moderate Income Housing Benefit: 281 Persons Assisted
7	Health Services	2015	2019	Homeless Non-Homeless Special Needs	Citywide	Decrease in available social services	CDBG: \$6,320	Public service activities other than Low/Moderate Income Housing Benefit: 50 Persons Assisted
8	CDBG-DR March 2010 Flood	2015	2019	Affordable Housing Non-Housing Community Development Economic Development	Citywide	Disaster Recovery CDBG-DR		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Residential Rehabilitation
	Goal Description	Residential rehabilitation in multi and single- unit structures. Energy efficiency improvements, lead based paint hazards, historic preservation and rehabilitation acquisition are addressed in this goal.
2	Goal Name	Commercial Rehabilitation
	Goal Description	Rehabilitation of commercial/industrial properties.

3	Goal Name	Public facility improvements
	Goal Description	Improvements to senior centers, centers for people with disabilities; health facilities homeless facilities; youth and childcare centers and park and recreational facilities.
4	Goal Name	Public infrastructure improvements
	Goal Description	Flood drainage, street and sidewalk improvements.
5	Goal Name	Basic services
	Goal Description	Support of senior, youth, transportation, and childcare services.
6	Goal Name	Services for Special Needs Populations
	Goal Description	Support of substance abuse services and services for victims of domestic violence and abused children.
7	Goal Name	Health Services
	Goal Description	Support of health and mental health services.
8	Goal Name	CDBG-DR March 2010 Flood
	Goal Description	Community Development Block Grant –Disaster Recovery (CDBG-DR) fund will be used to assist Warwick residents and businesses recover from the March 2010 flood.

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

AP-35 Projects – 91.220(d)

Introduction

The projects funded in the 2016 Annual Action Plan meet the needs of low- and moderate-income individuals and households. Public facility activities will address building and site improvements in homeless facilities, a child development center, and a treatment facility for individuals with substance addictions. Housing activities include a home repair program. Public service projects comprise 15% of Warwick's CDBG grant for 2016 and are designed to serve low- and moderate-income individuals and families, including seniors, youth, children, persons with disabilities and victims of domestic abuse. Sidewalk and street improvements will be undertaken in the City's Pontiac Village target neighborhood. Warwick also received funding from HUD for disaster relief. The Action Plan for this program is at <http://www.warwickri.gov/pdfs/comdev/CDBG-DR%20Draft%20Action%20Plan.pdf>

#	Project Name
1	City of Warwick - Planning and Administration
2	City of Warwick - Home Improvement Program
3	City of Warwick - Rehab Administration
4	City of Warwick Business Facade Program
5	Westbay Community Action, Inc. - Home Repair Program
6	Westbay Community Action, Inc. - Children's Center Case Manager
7	Westbay Community Action, Inc. - Warwick Case Management
8	Comprehensive Community Action, Inc. - Nurse Care Management Chronic Disease
9	Bridgemark Addiction Recovery Services - Transitional Housing Maintenance
10	House of Hope CDC - Social Service Program
11	House of Hope CDC - 69 Fair Street Improvements
12	Friends Way - Childrens Bereavement
13	Child, Inc. - Head Start Transportation
14	Child, Inc. - Facility & Site Improvements
15	Elizabeth Buffum Chace Center, Inc. - Victim Safety & Self Sufficiency
16	Elizabeth Buffum Chace Center, Inc. - Facility Renovation
17	Kent Center, Inc. - Victims of Trauma
18	Cornerstone Adult Services - Activities for Persons w/Alzheimer's
19	Crossroads RI - Case Management
20	RI Family Shelter - Parking & Drainage Improvements
21	Boys & Girls Clubs of Warwick - Oakland Beach Branch Operations
22	Pontiac Village MASTER PLAN

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The majority of Warwick's projects, including public service, housing, public facility and public infrastructure activities, are selected through a competitive process. All of the CDBG projects and programs funded in 2016 were chosen because they address the high priority needs identified by the City through the needs assessment. The greatest obstacle to meeting underserved needs is insufficient funds. Projects selected for CDBG funding were prioritized, in part, on the project applicants' ability to maximize the utilization of non-CDBG funds and services to serve the greatest number of beneficiaries.

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	City of Warwick - Planning and Administration
	Target Area	Citywide
	Goals Supported	Residential Rehabilitation Commercial Rehabilitation Public facility improvements Public infrastructure improvements Basic services Services for Special Needs Populations Health Services
	Needs Addressed	Limited high quality and affordable housing Limited economic opportunities Aging public facilities and infrastructure Decrease in available social services
	Funding	CDBG: \$191,000
	Description	General management, oversight and coordination of the City's Community Development Block Grant Program.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Program administration
2	Project Name	City of Warwick - Home Improvement Program
	Target Area	Citywide
	Goals Supported	Residential Rehabilitation
	Needs Addressed	Limited high quality and affordable housing
	Funding	CDBG: \$183,574
	Description	General management, oversight and coordination of the City's Community Development Block Grant Program.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This project will provide emergency and non-emergency repairs to homes including heating systems, plumbing, windows, doors, electrical wiring, natural gas piping/fixtures, roofing, siding, stairways and flooring.
3	Project Name	City of Warwick - Rehab Administration
	Target Area	Citywide
	Goals Supported	Residential Rehabilitation

	Needs Addressed	Limited high quality and affordable housing
	Funding	CDBG: \$131,000
	Description	Administration of the City's home improvement program.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Program administration
4	Project Name	City of Warwick Business Facade Program
	Target Area	Apponaug Village
	Goals Supported	Commercial Rehabilitation
	Needs Addressed	Limited economic opportunities
	Funding	CDBG: \$10,000
	Description	Provide grants for facade improvements to eligible businesses though prior year funds.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	See Description
5	Project Name	Westbay Community Action, Inc. - Home Repair Program

	Target Area	Citywide
	Goals Supported	Residential Rehabilitation
	Needs Addressed	Limited high quality and affordable housing
	Funding	CDBG: \$33,574
	Description	Provides funds to low income elderly homeowners to do property repairs
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This project will provide emergency repairs to homes including heating systems, plumbing, windows, doors, electrical wiring, natural gas piping/fixtures, roofing, siding, stairways and flooring.
6	Project Name	Westbay Community Action, Inc. - Children's Center Case Manager
	Target Area	Citywide
	Goals Supported	Basic services
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$9,500
	Description	Support for low income children enrolled at the westbay childrens center at the Westbay Children's Center.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	This project supports working families and their children in an effort to maintain a level of economic self-sufficiency through education and work.
7	Project Name	Westbay Community Action, Inc. - Warwick Case Management
	Target Area	Citywide
	Goals Supported	Basic services
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$2,425,000,840
	Description	This program will provide case management services designed to allow clients not only to access needed/wanted service but to teach the client how to access utilize those services.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Case manager(s) will meet with clients and conduct an in-depth needs assessment and screening for public benefits eligibility, develop a plan with the client to prevent emergencies in the future and to address longer-term action to improve overall quality of life.
8	Project Name	Comprehensive Community Action, Inc. - Nurse Care Management Chronic Disease
	Target Area	Citywide
	Goals Supported	Health Services
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$9,124

	Description	Nurse care management for adults who have been diagnosed with a chronic disease.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This project will provide in-home nursing services to people who are chronically ill.
9	Project Name	Bridgemark Addiction Recovery Services - Transitional Housing Maintenance
	Target Area	
	Goals Supported	Public facility improvements
	Needs Addressed	Aging public facilities and infrastructure
	Funding	CDBG: \$25,000
	Description	Funds will be used for repair and maintenance of transitional housing for persons in early recovery.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	See description
10	Project Name	House of Hope CDC - Social Service Program
	Target Area	Citywide
	Goals Supported	Basic services

	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$18,000
	Description	Direct casework, information and referral services, emergency shelter and food services
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This project will provide clients with case management and life skills, mental and physical health support, and employment and educational training.
11	Project Name	House of Hope CDC - 69 Fair Street Improvements
	Target Area	Citywide
	Goals Supported	Residential Rehabilitation
	Needs Addressed	Limited high quality and affordable housing
	Funding	CDBG: \$100,000
	Description	Funds will be used for making site improvements at 10 unit rental property for resident that where formerly homeless.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	This project will upgrade the current Women's Shelter facilities so the ramp is ADA compliant; replace low energy efficiency windows, repair lighting and painting.
12	Project Name	Friends Way - Childrens Bereavement
	Target Area	Citywide
	Goals Supported	Basic services
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$5,000
	Description	Organization provides children ages 3-18 and their families who have experience a death loss with the family, most typically a parent. Friends Way offers peer base bereavement support group for children and their families.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This program provides evaluation, evidence gathering and treatment services to child victims of sexual and/or physical abuse as well as the non-offending family members. Funds will be used to support staff salaries.
13	Project Name	Child, Inc. - Head Start Transportation
	Target Area	Citywide
	Goals Supported	Basic services
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$11,500

	Description	Provide transportation for pre school children from families with incomes at or below poverty level who are without transportation to and from the Head Start Program
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	See description
14	Project Name	Child, Inc. - Facility & Site Improvements
	Target Area	Citywide
	Goals Supported	Public facility improvements
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$40,000
	Description	Funds will be used to renovate and enhance the play yard at the agency's facility
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	See description
15	Project Name	Elizabeth Buffum Chace Center, Inc. - Victim Safety & Self Sufficiency
	Target Area	Citywide
	Goals Supported	Services for Special Needs Populations

	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$11,500
	Description	Provides comprehensive service to victims of domestic violence & sexual assault and their families.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This project will serve 175 low- and moderate-income victims of domestic abuse.
16	Project Name	Elizabeth Buffum Chace Center, Inc. - Facility Renovation
	Target Area	Citywide
	Goals Supported	Public facility improvements
	Needs Addressed	Aging public facilities and infrastructure
	Funding	CDBG: \$75,000
	Description	The funds will be used for renovation of former women's shelter and converting into seven unit of affordable rental housing upon completion.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This project will result in the completion of the architectural and engineering documents necessary to begin construction of permanent housing units.

17	Project Name	Kent Center, Inc. - Victims of Trauma
	Target Area	Citywide
	Goals Supported	Services for Special Needs Populations
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$14,500
	Description	Mental health services to victims of trauma and related problems
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	The Victims of Trauma project will provide comprehensive behavioral health service to people who suffer debilitating psychiatric issues due to the effects of trauma.
18	Project Name	Cornerstone Adult Services - Activities for Persons w/Alzheimer's
	Target Area	Citywide
	Goals Supported	Services for Special Needs Populations
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$12,880
	Description	Activities which help Alzheimer's participants maintain their present level of functioning
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	This project will provide therapeutic activities to participants to help each person maintain her or her present level of functioning as long as possible and promote maximum level of independence. It will also provide respite to 24/7 caregivers.
19	Project Name	Crossroads RI - Case Management
	Target Area	Citywide
	Goals Supported	Basic services
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$16,000
	Description	Provides support, information direction and overall management and coordination to homeless families
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	See description
20	Project Name	RI Family Shelter - Parking & Drainage Improvements
	Target Area	Citywide
	Goals Supported	Public facility improvements
	Needs Addressed	Aging public facilities and infrastructure
	Funding	CDBG: \$50,000
	Description	Funds will be used to repair parking lot and improve drainage

	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	See description
21	Project Name	Boys & Girls Clubs of Warwick - Oakland Beach Branch Operations
	Target Area	Oakland Beach
	Goals Supported	Basic services
	Needs Addressed	Decrease in available social services
	Funding	CDBG: \$13,800
	Description	The club provides a variety of activities including sports programs, tutoring and mentoring, substance abuse prevention, a meal program and supervised dances.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This project will provide after school care to children on an "open door" basis during the school year. Children are encouraged to participate in a wide variety of activities designed to help them develop a well-rounded personality, capitalizing on their strengths and minimizing their weaknesses.
22	Project Name	Pontiac Village MASTER PLAN
	Target Area	Pontiac Village

	Goals Supported	Public infrastructure improvements
	Needs Addressed	Aging public facilities and infrastructure
	Funding	CDBG: \$100,000
	Description	Funds will be used for implementation of neighborhood master plan
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	955 resident benefit with these neighborhood/infrastructure improvements.
	Location Description	Improvement will be limited to Pontiac Village.
	Planned Activities	The activities for this project will include street and sidewalk improvements.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Warwick has four target neighborhoods, East Natick Village, Apponaug Village, Oakland Beach and Pontiac Village, which include a high concentration of lower income residents. In 2016, funds will be expended in the Pontiac Village neighborhood on neighborhood facilities improvements, specifically community park. These needs were identified in the Pontiac Village Master Plan. CDBG funds will also be expended in 2016 in the Apponaug Village neighborhood on commercial rehabilitation activities. Expanding and revitalizing businesses in the neighborhood, enhancing the character and intimate scale of the village and developing a well defined and attractive village center, were all needs identified in the Apponaug Village Master Plan. For the next year, 10% of funds will be dedicated to target areas.

Geographic Distribution

Target Area	Percentage of Funds
Oakland Beach	
East Natick Village	
Pontiac Village	9
Apponaug Village	1
Citywide	

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

6The City has four target neighborhoods: Oakland Beach, East Natick Village, Pontiac Village and Apponaug Village. These neighborhoods have the greatest needs, the greatest opportunity and underutilized community assets. Investments in infrastructure, open space and other improvements will create an inclusionary environment where residents of all income levels can make use of public space. In 2016, the City, through the Office of Housing & Community Development (OHCD), will continue a long standing practice of neighborhood planning, based on extensive resident participation. Staff from the OHCD will meet with representatives from each of the four target neighborhoods throughout the year to refine neighborhood priorities and implement projects included in each neighborhood's master plan. Economic development activities, in the form of commercial rehabilitation, will be concentrated in the Apponaug Village target neighborhood in 2016.

Public service activities are eligible to serve low- and moderate-income persons and are selected in partnership with non-profit organizations serving Warwick based on their submission in a competitive process. Housing rehabilitation funds are expended throughout the City, based on the qualification of

low- and moderate-income applicants. In a similar manner, funds to support the development of affordable housing will serve low- and moderate-income persons throughout the City, based on real estate opportunities and partnership agreements with non-profit housing developers.

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Increasing the number of high quality and affordable housing is a high priority in the City of Warwick. Sufficient amounts of affordable housing in a community can have multiple positive impacts on lower-income households, including increased housing choice and the opportunity to save money and build financial security. CHAS data indicates a lack of affordable housing for lower income households in Warwick, which is also the group most at risk of losing their housing because of cost burden. The age of the housing stock in Warwick has implications for the need for housing rehabilitation and lead based paint abatement. Housing needs and qualities are analyzed and discussed in more detail in the Needs Assessment and Market Analysis sections of the Consolidated Plan. Through the City's Office of Housing & Community Development's Housing Rehabilitation Program and Westbay Community Action, Inc.'s Emergency Repair program, 63 low-income households will receive assistance.

One Year Goals for the Number of Households to be Supported	
Homeless	17
Non-Homeless	0
Special-Needs	0
Total	17

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	0
Rehab of Existing Units	0
Acquisition of Existing Units	0
Total	0

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

AP-60 Public Housing – 91.220(h)

Introduction

The Warwick Housing Authority (WHA) has 517 units of public housing in Warwick and 225 units of Housing Choice Vouchers (HCV) under lease as of October 2015. The WHA has 124 fewer units under lease in the HCV program than the 349 unit allocation given to the WHA. One of the reasons is the tight rental market and corresponding inability of voucher holders to find a unit within the allowable fair market rent. To respond to this issue, the City expects to partner with the WHA to create an incentive for landlords to rent to Housing Choice Voucher tenants, as described below. To provide housing and attendant services, the WHA partners with non-profits including the Woman's Development Corporation and the House of Hope Community Development Corporation.

Actions planned during the next year to address the needs to public housing

The City of Warwick, through the Office of Housing & Community Development, developed a program to attract landlords to the WHA's Housing Choice Voucher (HCV) program starting in 2015. The program will include financing incentives for rehabilitation of housing units and building systems. These incentives may include below market interest rates and loan forgiveness, as long as there is a HCV tenant in the unit. This program will provide an additional reason for a landlord to join the HCV program in a competitive market where the unit may have a higher monthly rent. The new program is another example of the City's ability to structure partnerships and leverage community development funding to meet a high priority housing need.

In 2016, the WHA also expects to make \$528,800 in capital improvements in developments owned by the WHA. These improvements will include roofing, flooring replacement and miscellaneous repairs at family housing locations.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The WHA has a Resident Advisory Board (RAB) that meets annually and as needed, should issues arise. The WHA staff reports to the RAB on policy issues and scheduled improvements. The staff also responds to tenant issues as part of the meetings. The WHA Board of Directors also includes a tenant representative who provides an ongoing link to the residents, continuously reporting policy changes and capital improvement issues to fellow residents. That tenant representative also brings tenant issues to the Board and staff for resolution. Tenants are aware of these meetings and encouraged to attend.

The Family Self-Sufficiency Program at the WHA can help families increase earned income and reduce dependency on welfare assistance and rental subsidies, eventually leading to homeownership.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

N/A

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Warwick is not a direct recipient of Emergency Solutions Grants (ESG) or Housing Opportunities for Persons with AIDS (HOPWA) funds. Social service providers in the City participate in the “Warwick 13”, a group convened to coordinate services and work closely with the Rhode Island Continuum of Care (CoC). The City’s Office of Housing & Community Development (OHCD) works closely with social service providers in the City. OHCD has awarded grants in support of efforts to prevent and end homelessness and meet the needs of non-homeless people with special needs. The OHCD will continue to support social service providers in the City, financially and as a collaborative partner, in the coming year.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

As the City is not a direct recipient of ESG or HOPWA funds it does not have explicit goals to reduce and end homelessness. Through the following goals City will support homeless housing and service providers to prevent and end homelessness: the public facility improvements goal, the basic services goal and the service for special needs populations goal.

Homeless housing and service providers in Warwick will continue working together to reach out to homeless persons and assess their needs. To ensure “Housing First”, the Elizabeth Buffum Chace Center’s targeted 24-hour hotline for victims of domestic violence and the United Way’s 2-1-1 call center and homeless housing and service providers will continue to conduct initial assessments with people in need. Homeless housing providers will continue conducting Vulnerability Index and Service Prioritization Decision Assistance Tool (VI-SPDAT) assessment when people are housed.

Addressing the emergency shelter and transitional housing needs of homeless persons

Homeless housing providers in Warwick follow the “Housing First” model and work to “meet people where they are.” As discussed in the Market Analysis section, according to the CoC’s 2014 Housing Inventory Count there are 19 homeless housing assistance projects in Warwick operated by four organizations: The Elizabeth Buffum Chace (EBC) Center, House of Hope CDC, The Kent Center and The Rhode Island Family Shelter. Of those 19 projects, six are emergency shelter projects operated by the House of Hope CDC and the Crossroad RI and three transitional housing projects operated by the EBC. These projects are anticipated to continue in the coming program year.

Helping homeless persons (especially chronically homeless individuals and families, families

with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The homeless housing and service providers in Warwick will continue providing comprehensive assistance to their clients including housing and social support. Section AP-38 summarizes the projects approved for the coming program year; these include seven case management and social work projects (Projects number 6,8,11,13,15,18,20) administered by the House of Hope CDC, Day One, Elizabeth Buffum Chace Center, Kent Center, Crossroads RI and Westbay Community Action, Inc. Case and social workers will continue assisting clients in identifying and securing affordable housing and remaining stable and independent in that housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Homeless housing and service providers in Warwick will continue to be good partners by keeping lines of communication open and participating in planning and coordinating entities such as the “Warwick 13” and the CoC. Not many resources are being directed toward proactively preventing homelessness, due in part to recent reductions in state resources. Diversion is the most frequently used tool to prevent homelessness and this requires some level of crisis to instigate a contact with the institutional delivery system. The City uses CDBG funds to support anti-poverty programs, which help get households on the road toward financial security and avoid homelessness.

Discussion

One year goals for the number of households to be provided housing through the use of HOPWA for:
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

The following actions address public policies that create barriers to affordable housing. Nonetheless, the City recognizes that market conditions create the most significant barrier to affordability. As the economy has recovered, the price of homeownership and rent has increased. To overcome this barrier, the City operates a Housing Rehabilitation Program and provides development assistance to non-profits for affordable housing targeted to low- and moderate- income households.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

A public policy in regard to affordable housing is the allowable rent for the Housing Choice Voucher (HCV) program through the Warwick Housing Authority (WHA). Allowable Fair Market Rents are below the market rates. To ameliorate the negative effects of the Fair Market Rent in the HCV program the City of Warwick's Office of Housing & Community Development is creating a program to offer landlords an incentive to bring new rental units into the HCV program. The program is expected to offer favorable financing and loan forgiveness for improvements to housing units in the HCV program.

T.F. Green Airport's policy of expansion has decreased affordable housing units in Warwick. To provide opportunities for new affordable housing, the City partners with the House of Hope Community Development Corporation and other non-profits for development opportunities. These partnerships and the City's density bonus for new housing developments that include affordable units help to balance the policy that multi-family housing cannot be built as a right within residential zoning districts (City Council approval is required).

The City of Warwick gives recognition to the special status of the elderly and the disabled. An exemption is provided in valuation for veterans, seniors and those with disabilities. This exemption helps to keep housing affordable when taxes increase.

Discussion

AP-85 Other Actions – 91.220(k)

Introduction

Actions planned to address obstacles to meeting underserved needs

Limited funding is the primary barrier to addressing underserved needs in the City of Warwick. In Warwick, there are 13,035 lower income households and 6,238 individuals living below the poverty level. Housing and community development funds are targeted to programs and services that directly reach this population, but the growing need combined with shrinking state, federal and local resources presents a significant challenge.

The City of Warwick will continue to utilize local and federal funds, including CDBG funds to support programs for the homeless, near homeless and non-homeless with special needs. In 2016, the City remains committed to allocate the maximum allowable percentage of CDBG funds to public services. In order to address transportation needs of lower income residents, Transwick, the City's free transportation service for seniors and persons with disabilities, will remain in operation and the City will continue to advocate for the enhancement of public transportation on the local level.

Actions planned to foster and maintain affordable housing

Section AP-55 reflects the City of Warwick's one-year goals to address affordable housing needs in the City. In 2016, the City will partner with The House of Hope Community Development Corporation to create rental housing and homeowner housing for lower income households through rehabilitation and rehabilitation acquisition. The City's Housing Rehabilitation Program and Westbay Community Action Inc.'s Home Repair Program will continue to assist lower income homeowners with safety, energy efficiency and accessibility improvements that enable them to live in their homes affordably.

The City of Warwick also promulgates several policies which aim to remove barriers to affordable housing. The City expects to offer favorable renovation financing to owners of housing units who can qualify as Housing Choice Vouchers (HCV) landlords, to address the limited stock of rental units in the City that meet the required Fair Market Rent level. The City will provide a density bonus for multi-family developments that include 15% of the units for low-income or elderly households. The City's tax policy recognizes the special status of the elderly and persons with disabilities, assisting them to lower the costs of maintaining their residence in Warwick. A tax exemption is provided in valuation for seniors and those with disabilities.

Actions planned to reduce lead-based paint hazards

The City works to address lead based paint (LBP) hazards and increase access to housing free of LBP hazards in four ways. First, the City collaborates with non-profit developers to produce affordable

housing in Warwick. Whether new or rehabilitated, this newly developed housing is free of LBP hazards.

Second, the City, through the Office of Housing & Community Development (OHCD), administers a Housing Rehabilitation program which offers below-market rate loans to homeowners for completion of critical renovations to the house. The Housing Rehabilitation Program is funded through an allocation of CDBG funds. Homeowners use these funds to complete renovations that result in lead-safe environments.

Third, OHCD has an effective relationship for housing rehabilitation with the LBP program at RI Housing, called LeadSafe Homes. This program offers forgivable loans for qualified participants to make homes lead safe. RI Housing will leave the homeowner with a lead safe certificate. Often, OHCD makes an immediate referral to LeadSafe Homes program when LBP is discovered in a home.

Fourth, OHCD, RI Housing and the RI Department of Health (Healthy Homes and Childhood Lead Poisoning Prevention) work collectively to educate the public about LBP hazards. This education is effective in several ways. The individual household is educated, when a housing rehabilitation job is considered. The staff of any non-profit working on housing issues in Warwick is well aware of LBP hazards and passes the information on to their clients, whether they are clients receiving housing services or not. For instance, Westbay Community Action, Inc., with over 7,000 households served each year, regularly distributes information on LBP hazards. Further, Westbay targets this information to certain clients, such as those receiving benefits through the Woman, Infants and Children program. Finally, educational efforts for the general public range from small City gatherings or pervasive media campaigns.

Actions planned to reduce the number of poverty-level families

The City's Housing Rehabilitation Program, funded with CDBG funds, will continue to assist lower income homeowners with safety, energy efficiency and accessibility improvements that enable them to live in their homes affordably. In 2016, CDBG funds will support Westbay Community Action, Inc.'s (Westbay) Home Repair Program; assisting approximately 35 lower-income households. In the coming year, OHCD will partner with The House of Hope CDC in the organization's capacity as a Community Housing Development Organization, to create rental and homeowner housing for lower-income households. House of Hope CDC's multi-faceted role as a homeless provider and housing developer enables the organization to help formerly homeless families and individuals transition out of poverty.

A total of 15 percent of Warwick's 2016 CDBG allocation supports public services, including childcare, transportation, senior care and other services that help move families and individuals out of poverty. OHCD partners with Westbay, the region's anti-poverty agency, to fund basic services. Westbay's service model addresses client emergency needs before connecting them to educational, childcare and training opportunities which enable them to achieve economic self-sufficiency. CDBG funds also support similar

services for homeless and victims of domestic violence provided by House of Hope CDC and the Elizabeth Buffum Chace Center.

Transwick, the City's free transportation service for low-income seniors and persons with disabilities connects these populations with services, job training and employment. The City also supports the provisions of Section 3 by encouraging contractors working on large contracts to train, hire and subcontract with low- and moderate-income residents in Warwick.

Actions planned to develop institutional structure

For the past 16 years, the Office of Housing & Community Development (OHCD), a division of the Warwick Planning Department, has administered the Community Development Block Grant (CDBG) program. The City's longstanding experience in this role means that the institutional structure is well established. The strength of the CDBG program is due in large part to the well developed partnerships OHCD has with local, state and federal entities. The "Warwick 13", a collaborative effort of local social service providers working to address the housing and service needs of Warwick residents, has also been instrumental in effective program delivery. The Warwick Human Services Department will meet regularly with the "Warwick 13" in 2016 to increase the exchange of information between local providers and the City.

Additionally, a number of local advisory committees and associations participate in the community development program, by offering guidance to staff and local officials on community issues. These groups include: the Community Development Advisory Board, Pontiac Village Association, East Natick Village Association, Apponaug Village Association, and the Oakland Beach Association. The City will continue to work closely with these groups in the coming year.

Actions planned to enhance coordination between public and private housing and social service agencies

For over 10 years, the City of Warwick has supported the efforts of many of its community partners in the creation of the "Warwick 13." The "Warwick 13" is a unique collaboration of public and private housing and social service providers that work collectively to address the needs of Warwick residents. These needs include: housing, substance abuse, mental and physical health, youth and early childhood development and other social services. The Warwick Human Services Department will meet with the "Warwick 13" in 2016 to increase the exchange of information between local providers and the City.

The Office of Housing & Community Development (OHCD) and the City consult on a regular basis with the Warwick Housing Authority to discuss topics including long range planning and specific development issues. The City of Warwick Planning Department regularly interacts with public and private entities to provide guidance and regulatory review on developments involving housing development, job creation or general land use issues. This interaction extends to *RhodeMap RI*, a regional effort which will

generate a statewide housing plan to address the housing needs of Rhode Island's lower income population.

Discussion

In terms of economic development, the City works continuously with private industry, business, developers and social services agencies. For instance, City staff members are directly involved with the Central Rhode Island Chamber of Commerce. The City will work directly with business owners, particularly in the Apponaug Village for property improvements over the next several years. The City works with the "Warwick 13", a consortium of social service agencies, for projects including workforce development.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	100,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	100,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

Discussion

