City of Warwick Capital Budget 2005-2006



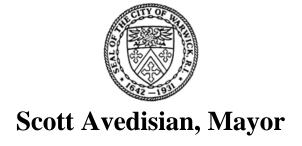












Showing the magnitude of the transformation of the City of Warwick during the administration of Mayor Scott Avedisian, this year's budget features the following places in pictorial review: the newly opened Everett C. Wilcox Family Health Center on Buttonwoods Avenue, the recently relocated and renovated historic Pontiac Train Station, the newly completed Hilton Garden Inn hotel at the corner of Jefferson Boulevard and Kilvert Street, the brand new automotive career training facility of the New England Institute of Technology that is visible from Interstate Route 95, the restored grandeur of the Warwick City Hall Council Chambers, and the Herff Jones manufacturing plant that remediated a contaminated brownfields site.

Photo credit: William Facente Graphic Design: Robert Martin Honorable Scott Avedisian, Mayor The Honorable Members of the City Council Warwick City Hall Warwick, RI 02886

Pursuant to Article V, Section II and Article VIII, Section 12 of the Charter of the City of Warwick, adopted in 1960, this annual report on the Capital Improvements Program and Budget for fiscal year 2005-2006 is hereby submitted.

The Program and Budget has been prepared by the Department of City Plan and various departments have cooperated fully in the preparation of this report. An annual re-appraisal of the projects beyond fiscal year 2005-2006 will provide guidelines for the necessity and priority ratings of the different projects.

It is our hope that this annual Capital Expenditure Program and Budget Report will be helpful in providing the framework in which the Executive and Legislative branches of the government can make the necessary policy decisions for public improvements.

Sincerely,

Mark Carruolo
Planning Director

CAPITAL IMPROVEMENTS PROGRAM AND BUDGET

2005-2006

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CAPITAL IMPROVEMENTS

PROGRAM AND BUDGET

Forty-five years ago, the Department of City Plan transmitted the first Capital Improvements Program and Budget as required by Article V (11) of the City Charter to the Office of the Mayor and to the City Council.

A Capital Improvements Program

A Capital Improvements Program is in essence a listing of the priorities of those vitally necessary items of the community within the context of the community's fiscal ability to meet them during a five-year program period. Obviously, such a program cannot be a static program. There must be a yearly re-appraisal of the changing needs of the community and the opportunity to adjust these changes in priority ratings for capital improvements.

In order to do this type of scheduling of capital improvements, a longer period than simply one year is required. A period of at least five years beyond the current fiscal year is required to determine realistically on the one hand what Warwick can afford and on the other hand what Warwick essentially needs.

A Capital Improvements Budget

A Capital Improvements Budget is the logical tool for implementation of the Capital Improvements Program. It lists the necessary capital improvements and more importantly recommends a schedule of when bonds should be issued without impairing the credit posture of the community.

The Capital Improvements Budget differs from the operational budget in that it will cover items that cannot be financed through current city revenue and involves projects of a relatively lasting nature. The benefits to Warwick to be derived from a Capital Improvements Program and Budget are:

- 1) Improvements will be undertaken in the order of their importance to the community.
- 2) Interrelationships of proposed improvements will be recognized and coordination made possible.
- 3) The relationship of the proposed improvements to the operation and maintenance factors of the cost of city government will be indicated.
- 4) Financing of the cost of the proposed improvements can be more advantageously arranged.
- 5) Debt service requirements for the financing of the proposed improvements can be coordinated with the requirements of existing debt and other demands against the revenues of the City.
- 6) Ultimate economy will ensue.

The reasons for adopting the Capital Budget prior to the commencement of the fiscal year are:

- 1) Debt service requirements for the proposed improvements can be coordinated with the requirements of existing. debt service requirements and other requirements of revenues of the City.
- 2) Any bond ordinances adopted during the fiscal year may require a special election with its attendant unanticipated expenditures.
- 3) If bonds are issued and payment of principal and interest is required during the fiscal year, it will require further unanticipated amounts clearly not budgeted.

II DEPARTMENT PROJECTS AND RECOMMENDATION

WATER DEPARTMENT

W-1 Water Department Capital Improvements

The proposed expenditure of capital funds for the future reflects the upgrade of the existing infrastructure, transmission and distribution systems. Items such as the elimination of dead-ended distribution lines and the upgrading of undersized lines would be part of this overall program.

Allocation of Funds:

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010

Amount: \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000

W-2 Water System Improvements

The Water Division submitted a 20-year infrastructure and capital improvement plan to the RI Department of Health as required under the Infrastructure Replacement Act, which mandates replacement and capital improvements to the transmission and distribution system.

Allocation of Funds:

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010

Amount: \$500,000 \$500,000 \$500,000 \$500,000

PUBLIC WORKS

PW-1&2 Streets and Drainage

The maintenance of city streets and drainage comprises a large expenditure of the city's budget. This program is a continuous project that involves the construction of new drainage facilities in selected areas and the overlaying of streets as prioritized by the Engineering Division in concert with the Public Works Director, the Mayor and the City Council.

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Street Improvement:	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Drainage Improvement:	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000

PW-3 Roof Replacement/Building Maintenance

A roof survey has been completed on 11 City buildings. Long and short-term solutions have been recommended. Some of the short-term solutions have been addressed through the department's operating budget. The long-term improvements will, however, need to be financed through capital improvements.

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Amount:	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000

PW-4 Public Works Facility

This project would replace the existing public works facility that is outdated, in need of repair and ultimately inadequate for the city.

Allocation of funds:

Year:

2008-2009

The proposed replacement building would not be located on the existing site.

Amount:

\$3,500,000

PARKS AND RECREATION DEPARTMENT

R-1 Community and Recreation Center

This project has no design or costs as of today, but the need for a center is clearly seen. The Center would become a hub for many

programs affecting a large percentage of the population. During the day it could house day-care services, pre-school programs, senior

programs, intergenerational programs and after school programs. This center would eliminate the problems that occur due to conflicts

with scheduling at the present sites. The center could also house City and State Agencies such as: Welfare and West Bay Community

Action. The center would be open on weekends and vacations, and staffed by already budgeted Parks & Recreation personnel.

Allocation of funds:

Year:

2008-2009

Amount:

\$4,000,000

R-2 McDermott Pool Locker Rooms Rehabilitation

McDermott Pool's popularity has increased to the point that locker rooms are now to small for the operation with the addition of the therapeutic pool, there will be more programs being offered which in turn will increase the use of the facilities. A redesign and expansion of the locker rooms are necessary to accommodate increased usage.

Allocation of funds:

Year:

2007-2008

Amount:

\$500,000

R-3 Mickey Stevens Sports Complex (MSSC) Re-Design

The MSSC was built on old City waste facility; the refuse was then covered with loam. The settling and decomposition of waste

material has caused the fields to sink by as much as four-feet from end to end with many smaller indentations throughout the complex.

This has caused many problems including broken irrigation pipes, flooding, cracked tennis/basketball courts and additional safety

hazards.

MSSC needs to be completely re-designed using the latest technology cap waste sites. Lighting ball fields, irrigation and grass

growing, the new complex should include; baseball, softball, tennis, basketball, volleyball, and a skateboard park. Also, a

concession/maintenance storage building should offer amenities to all of these fields.

Allocation of funds:

Year:

2007-2008

Amount:

\$4,000,000

R-4 Handicapped Accessibility & Recreation Facilities

Due to Federal regulations that are slowly being implemented, the City needs to upgrade its playgrounds/facilities to meet handicap accessibility for: Access to playgrounds/facilities equipment, install the correct number of transfer decks at playgrounds, install the appropriate number of accessible structures, place appropriate surface under the play structures and make beaches and boat ramps accessible.

Allocation of funds:

Year:

2007-2008

Amount:

\$3,008,262

R-5 City Park Rehabilitation

This project proposes to rehabilitate City Park which includes the following: sand replenishment at City Beach, remove boardwalk, repair bath house, tree replacement, lawn care, expand greenhouse, construct two (2) lacrosse fields and expand the front parking lot, and expand the maintenance building.

Allocation of funds:

Year:

2007-2008

Amount:

\$500,000

POLICE DEPARTMENT

P-1 Infrastructure Improvements

The Police Department is proposing the following Capital Improvements: Replace 1976 vintage generator system which is subject to frequent failure, Replace air-conditioning compression unit in headquarters, shooting-range repairs and electrical upgrades, repairs to BCI ventilation system and construction of a garage/storage facility to house service support vehicles (Mobile Command Center. Crime scene van, Dive bus, boat etc)

Allocation of funds:

Year:

2007-2008

Amount:

\$84,500

P-2 Building/Office Expansion

Future expansion to Police Headquarters will require an addition to the building. Options include expanding to a second floor over the community room to house additional office space or constructing an addition to the existing building.

Allocation of funds:

Year:

2007-2008

2008-2009

Amount:

\$70,000

\$403,000

P-3 Outdoor Firing Range

The existing range complex also provides an area for officer and tactical teams training on a regular basis. No structural improvements have been made to the building since 1973. The building needs improvements to the plumbing, electrical systems, drainage systems and new flooring.

Allocation of funds:

Year:

2007-2008

Amount:

\$25,000

FIRE DEPARTMENT

F-1 Fire Station 10

This project would construct a new fire station in the Potowomut section of the City to provide better service and increase public safety. A Commission has been formed to study the issue and make findings and recommendations.

Allocation of funds:

Year:

2007-2008

Amount

\$1,700,000

F-2 Fire Training Facility

This project would construct a fire training facility to accommodate the Fire Department's training needs. Currently no such facility exists in Warwick.

Allocation of funds:

Year:

2007-2008

Amount

\$2,000,000

LIBRARY

L-1 Carpet Replacement

The Warwick Public Library, with 400,000 visitors per year, sustains very heavy wear to its flooring. The carpet, in many areas, including the main entrance hallway, the Children's Room, the meeting rooms, and at the Circulation and Reference desks, shows substantial wear now, and should be replaced in the near future.

Allocation of funds:

Year:

2007-2008

Amount:

\$80,000

L-2 Parking Lot Repaying

During the library remodeling and expansion project of 1998, the parking lot was resurfaced. Due to extremely heavy usage, the lot is in need of complete repaving. While another resurfacing would temporarily fix cracks, voids, settling and other structural problems, a repaving would be more cost-effective.

Allocation of funds:

Year:

2005-2006

Amount:

\$65,000

SCHOOL DEPARTMENT

S-1 Vehicle Replacement

The School Department's fleet of school buses, snow removal equipment and maintenance vehicles need to be upgraded. The existing fleet is deteriorating and subject to more frequent breakdowns and in need of replacement.

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Amount:	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000

WARWICK SEWER AUTHORITY

WSA-1 Miscellaneous Contract

The miscellaneous contract is used for the purpose of installing sewers in City streets where 30 parcels or less will be affected. This translates into cost savings to the WSA because the WSA is not required by RI DEM to seek approval for any sewer extension within the aforementioned range of parcels. Additionally, this contract is used to install sewer lines across private lots, right-of-ways, house connections to new and existing sewer lines, and any type of appurtenant sewer construction work.

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Amount:	\$125,000	\$125,000	\$125,000	\$62,500	\$62,500	\$62,500

WSA-2 On-Site Rehabilitation

The on-site rehabilitation program is a continuing program of financial assistance helping homeowners with the cost of reconstructing failed septic systems in areas of the city without public sewers. The Warwick Sewer Authority has made it a public priority to participate in the construction of replacing failed ISDS's in those areas of the City that are not currently sewered.

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Amount:	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

WSA-3 Warwick AWT Improvements

The consent decree for the City includes a detailed compliance program that defines the steps the City must take to achieve the effluent limitations included in the discharge permit (RI Pollutant Discharge Elimination Systems).

Allocation of funds:

Year:

2005-2006

Amount:

\$200,000

WSA-4 West Warwick AWT Improvements

This project will provide, in part, modifications and/or additions to the collection and treatment facility of West Warwick in order to collect and treat the wastewater from certain properties located in Warwick.

Allocation of funds:

Year:

2005-2006

Amount:

\$66,799

WSA-5 West Warwick Maisie Quinn Interceptor

Complete improvements to Maisie Quinn Interceptor.

Allocation of funds:

Year:

2005-2006

Amount:

\$6,010

WSA-6 Conimicut North

Project will accept wastewater from Conimicut North II, Conimicut West, Bayside and the Longmeadow sewer projects. A major pumping station will be constructed on existing city land located on Tidewater Drive. Wastewater will be pumped from the station west along West Shore Road, then along Sandy Lane to the Cedar Swamp pumping Station

Allocation of funds:

Year:

2005-2006

Amount:

\$350,000

WSA – 7 Conimicut West

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the inland waterways.

Allocation of funds:

Year:

2005-2006

2006-2007

Amount:

\$5,843,425

\$1,947,808

WSA-8 Strawberry Field Road

A low-pressure sewer system will be constructed in low-lying areas to convey wastewater away from the brook and toward either Strawberry Field Road or Main Avenue. Main Avenue sewers will tie into the Lower Tuskatucket collection system at White Avenue whereas, sewers along Strawberry Field Road will terminate at a pumping station near Pinnery Road.

Allocation of funds:

Year:

2005-2006

Amount:

\$1,000,635

WSA-9 Strawberry Field Road II

A low-pressure sewer system will be constructed in low-lying areas to convey wastewater away from the brook and toward either Strawberry Field Road or Main Avenue. Main Avenue sewers will tie into the Lower Tuskatucket collection system at White Avenue whereas, sewers along Strawberry Field Road will terminate at a pumping station near Pinnery Road.

Allocation of funds:

Year:

2005-2006

Amount:

\$1,000,000

WSA-10 Sheraton Park and Sheraton Park/ Main Avenue

This project area would provide public sewers to those properties located between Jefferson Boulevard and south of Metro Center Boulevard.

Allocation of funds:

Year:

2005-2006

Amount:

\$612,460

WSA-11 Arnold's Neck/Chepiwanoxet/Division Street

Arnold's Neck is a peninsula extending into Apponaug Cove with approximately 120 residential dwellings and a marina. Chepiwanoxet is similar in topography with approximately half the population. Division Street, (The easterly side of Post Road from Williams Street, south to Division Street) is located along the northern edge of Greenwich Cove. All three neighborhoods are

extremely diverse in topography creating difficulties for wastewater collection. A low-pressure system will be installed with each

home using a wastewater grinder pump.

Allocation of funds:

Year:

2005-2006

Amount:

\$218,156

WSA-12 Old Warwick

This project represents the main link between the Cedar Swamp pumping station and most areas in the Narragansett Bay drainage basin. Approximately 6,200 linear feet of force main and 3,600 linear feet of gravity pipe is required.

Allocation of funds:

Year:

2005-2006

Amount:

\$247,633

WSA-13 Buttonwoods

Lower Tuscatucket and Buttonwoods will be served by interceptors in Buttonwoods Avenue that drain toward the unnamed brook feeding Brush Neck Cove. The interceptor will then run along the northerly side of the brook to the Kerri Lynn Drive pumping station. Four other pumping stations are required to serve low areas along the bay and the cove.

Allocation of funds:

Year: 2005-2006 2006-2007 2007-2008

Amount: \$1,500,000 \$1,200,000 \$300,000

WSA-14 Capron Farms/Liverpool

Sewer Capron Farms/ Liverpool locale.

Allocation of funds:

Year:

2005-2006

2006-2007

2007-2008

Amount:

\$1,500,000

\$1,200,000

\$300,000

WSA-15 Warwick Cove II B (formerly Warwick Cove II)

Phase II is the design of lateral, collector, interceptor and force main sewers and an ejector in the area south of the head of Warwick Cove. This project intends to abate the impact of an existing waterfront residential area that is almost entirely composed of substandard lots and a high water table.

Allocation of funds:

Year: 2005-2006 2006-2007

Amount: \$1,053,800 2,127,730

WSA-16 Bayside/Longmeadow-I

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:

2005-2006

2006-2007

2007-2008

Amount:

\$70,600

\$1,908,425

\$1,908,425

WSA-17 Bayside/Longmeadow-II

Phase 2 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2005-2006	2006-2007	2007-2008	2008-2009

Amount: \$70,600 \$0 \$1,755,000 \$877,500

WSA-18 Bayside/Longmeadow-III

Phase 3 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Amount:	\$70,600	\$0	\$0	\$329,063	\$1,316,250	\$987,188

WSA-19 Bayside/Longmeadow-IV

Phase 4 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Amount:	\$70,600	\$0	\$569,531	\$759,375	\$189,844

WSA-20 Bayside/Longmeadow-V

Last Phase of project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

2007-2008

Allocation of funds:

Year: 2005-2006 2006-2007

Amount: \$70,600 \$759,375 \$759,375

WSA-21 Sandy Lane/Cedar Swamp

Sandy Lane/Cedar Swamp encompasses the residential neighborhood at the north side of Sandy lane, west of Warwick Avenue. The project will consist of approximately 7500 linear feet of laterals and 5000 linear feet of low-pressure force main.

Allocation of funds:

Year:	2006-2007	2007-2008	2008-2009	2009-2010
I cai.	2000-2007	2001 2000	2000 2000	2007 2010

Amount: \$150,000 \$210,938 \$843,750 \$632,813

WSA-22 Northwest Gorton's Pond

The Northwest Gorton's Pond area is located west of Big Gorton's Pond and contains approximately 324 residential units. It is estimated that 16,000 linear feet of laterals and 4,000 linear feet of low-pressure force main will be required.

Allocation of funds:

Year:

2007-2008

2008-2009

2009-2010

Amount:

\$200,000

\$1,125,000

\$1,125,000

WSA-23 Sherwood Park

The Sherwood Park (Pilgrim Park) development is located at the north side of Centerville Road. The neighborhood consists of approximately 125 residential dwellings and is characterized by steep slopes, areas of wetlands and evidence of steep rock outcrops. The proposed method of sewering is to install 1800 feet of force main and discharge in the existing 18-inch sewer at the Tollgate High School Complex.

Allocation of funds:

Year:

2007-2008

2008-2009

2009-2010

Amount:

\$90,000

\$575,000

\$575,000

WSA-24 Governor Francis – Phase I

Phase I of three-phase project providing sewers to the Governor Francis neighborhood.

Allocation of funds:

Year: 2005-2006

006 2006-2007

2007-2008

Amount:

\$1,059,028

\$2,541,667

\$211,806

WSA-25 Governor Francis – Phase III

Phase III of three-phase project providing sewers to the Governor Francis neighborhood.

Allocation of funds:

Year:

2008-2009

2009-2010

2010-2011

Amount:

\$315,000

\$1,575,000

\$1,575,300

WSA-26 Spinnaker Lane

This project will complete sewer construction for Spinnaker Lane.

Allocation of funds:

Year:

2005-2006

Amount:

\$300,000

MANAGEMENT INFORMATION SERVICES

MS-1 Voice Data and Communication System

This project is an attempt to implement a new integrated City-wide Voice/IP telephone system to replace the City's existing AT&T Definity PBX, Verizon Centrix, COMDIAL, and Warwick Public Library telephone systems with a single, fully integrated and feature rich telephone system. In addition, the City's seven-year old AT&T PBX telephone system has been experiencing monthly failures since September 2000, and the replacement parts are no longer manufactured.

Allocation of funds:

Year:

2007-2008

Amount:

\$4,212,882

III. FINANCIAL ANALYSIS

The financial data upon which this Capital Improvements Program is based is discussed in the following pages. Explanation of the City's current debt obligations and a review of its expenditures and revenues are as follows.

EXPENDITURES

In order to provide background information on the City of Warwick's ability to undertake additional capital improvements financing, the history of City expenditures and revenues is examined in this chapter. The expenditures shown are categorized by expense type.

EXECUTIVE AND ADMINISTRATION

This program includes the departments of executive, legislative and financial management, and represents approximately 10% of the total budget. Included in executive and administration is principal and interest expenses related to debt service. Debt service represents approximately 7.8% of the city budget in fiscal year 2006.

Color Color Manager	Executive and Administration	Percent of Budget	Debt Service	Percent of Budget
Fiscal Year 2005	\$23,161,937	9.4%	\$18,216,507	7.3%
Fiscal Year 2006	\$25,956,111	10.0%	\$20,218,368	7.8%

PUBLIC SAFETY

Public Safety program includes the departments of Police, Fire, Civil Preparedness, Building Inspection and Minimum Housing. These appropriations represent approximately 14.0% of the total city budget.

	Public Safety	
		Percent of Budget
Fiscal Year 2005	\$32,947,804	13.4%
Fiscal Year 2006	\$36,059,934	14.0%

SOCIAL SERVICES

Parks and Recreation, Library, and Human Services are included in this category and represent approximately 2.5% of the total budget.

	Social Services	
	Budget	Percent of Budget
Fiscal Year 2005	\$6,881,722	2.8%
Fiscal Year 2006	\$6,545,959	2.5%

PHYSICAL RESOURCES

This program consists of Planning, Community and Economic Development, and Public Works. This program represents approximately 5.1% of the total city budget.

	Physical Resources	
	Budget	Percent of Budget
Fiscal Year 2005	\$12,035,361	4.9%
Fiscal Year 2006	\$13,246,362	5.1%

EMPLOYEE BENEFITS

Fringe Benefits such as health care insurance, FICA, life insurance, pension expense for municipal employees, and worker's compensation are included in this category. These appropriations represent approximately 13.4% of the total budget.

	Employee Benefits	
		Percent of Budget
Fiscal Year 2005	\$32,023,485	13.0%
Fiscal Year 2006	\$34,699,547	13.4%

SCHOOL DEPARTMENT

The school budget represents the required budget to operate the City of Warwick's School System. This budget represents approximately 54.9% of the total budget.

	School Budget	Percent of Budget
Fiscal Year 2005	\$138,653,602	56.4%
Fiscal Year 2006	\$141,884,405	54.9%

REVENUES

Revenues received by the city by major sources are recorded below.

PROPERTY TAX

In Fiscal Year 2005 the tax base as of December 31, 2003 was \$9,203.9 billion. The estimated fiscal year 2006 tax base as of December 31, 2004 is \$9,262.3 billion. The estimated tax base increase is .63%.

	FY 2005	FY 2006
	Valuation Date December 31,2003 (\$000,000)	(Estimated) Valuation Date December 31, 2004 (\$000,000)
Residential	6,160.8	6,175.9
Commercial	2,076.9	2,080.4
Tangible	401.6	401.6
Motor Vehicles	370.7	410.5

Figures are at gross assessed valuation. Property Taxes represent approximately 65.5% of the total budget.

	Property Taxes	Percent of Budget
Fiscal Year 2005	\$160,020,935	65.1%
Fiscal Year 2006	\$169,275,000	65.5%

STATE AND FEDERAL AID

	State & Federal Aid	Percent of Budget
Fiscal Year 2005	\$53,592,141	21.8 %
Fiscal Year 2006	\$55,110,942	21.3%

LICENSES & FEES, ENTERPRISE TRANSFER, AND ALL OTHER

These accounts represent the remaining 13.2% of the city's budgeted revenue. They include municipal court, billing for rescue services, enterprise transfers, hotel tax, fund balance drawdown, and interest on investments and taxes.

	Licenses & Fees, Enterprise Transfer & Other	Percent of Budget
Fiscal Year 2005	\$32,090,835	13.1%
Fiscal Year 2006	\$34,006,376	13.2%

APPENDIX

Department Project	2005-2006		2006-2007		2007-2008		<u>2008-2009</u>		<u>2009-2010</u>		<u>Total</u>
	(000's)		(a'000)		(000's)		(000's)		(000°s)		(000's)
Water Dept.											
W-1 Capital Improvements	1000	a	1000	a	1000	a	1000	a	1000	a	5000
W-2 Water System Improvements	500	a	500	a	500	a	500	a	500	a	2500
Public Works											
PW-1 Street Improvement	500	a	1000	d	1000	d	1000	d	1000	d	4500
PW-2 Drainage Improvement	700	c	700	b	700	b	700	d		d	3500
PW-3 Roof Repairs	400	a	500	d	500	d	500	d	500	d	2400
PW-4 Public Works Facility							3500	d			3500
Parks and Recreation											
R-1 Community/Recreation Center							4000	d			4000
R-2 Pool Addition					500	d					500
R-3 Mickey Stevens Redesign					4000	d					4000
R-4 Handicapped Accessibility					3008	d					3008
R-5 City Park Rehabilitation					500	d					500
Police Department											
P-1 Infrastructure Improvements					84	d					84
P-2 Building Expansion					70	d	403	d			473
P-3 Range					25	d					25
<u>Fire Department</u>											
F-1 Fire Station 10					1700	d					1700
F-2 Fire Training Facility					2000	d					2000
<u>Library</u>											
L-1 Carpet Replacement					80	d					80
L-2 Repaving	65	a									65

School Department S-1 Vehicle Replacement Sewer Authority WSA-1 Miscellaneous Contract WSA-2 On-Site Rehab WSA-3 Warwick AWT Improvements WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II WSA-10 Sheraton Park/Main Ave	05-2006 (000's)		006-2007 (000's)		(000's)		(000's)		(000's)		(000's)
S-1 Vehicle Replacement Sewer Authority WSA-1 Miscellaneous Contract WSA-2 On-Site Rehab WSA-3 Warwick AWT Improvements WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	100										
S-1 Vehicle Replacement Sewer Authority WSA-1 Miscellaneous Contract WSA-2 On-Site Rehab WSA-3 Warwick AWT Improvements WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	100							200000			
S-1 Vehicle Replacement Sewer Authority WSA-1 Miscellaneous Contract WSA-2 On-Site Rehab WSA-3 Warwick AWT Improvements WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	100									一	
WSA-1 Miscellaneous Contract WSA-2 On-Site Rehab WSA-3 Warwick AWT Improvements WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II		g	100	g	100	g	100	g	100	g	500
WSA-2 On-Site Rehab WSA-3 Warwick AWT Improvements WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II											
WSA-3 Warwick AWT Improvements WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	125	С	125	ь	125	b	62	b	62	Ъ	499
WSA-4 West Warwick AWT Improvements WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	25	С	25	b	25	b	25	ь	25	b	125
WSA-5 Maisie Quinn Interceptor WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	200	С									200
WSA-6 Conimicut North WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	66	С									66
WSA-7 Conimicut West WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	6	С									6
WSA-8 Strawberry Field Rd. WSA-9 Strawberry Field Road II	350	С									350
WSA-9 Strawberry Field Road II	5843	С	1947	ъ							7790
•	1000	c									1000
WSA-10 Sheraton Park/Main Ave	1000	c									1000
	612	c									612
WSA-11 Arnold's Neck/Chepiwanoxet/Division	218	С									218
WSA-12 Old Warwick	247	c									247
WSA-13 Buttonwoods	1500	c	1200	b	300	b					3000
WSA-14 Capron Farms/Liverpool	1500	С	1200	b	300	b					3000
WSA-15 Warwick Cove II B	1053	С	2127	b							3180
WSA-16 Bayside/Longmeadow	70	С	1908	ь	1908	b					3886
WSA-17 Bayside/Longmeadow II	70	С			1755	b	877	b			2702
WSA-18 Bayside/Longmeadow III	70	С					329	b	1316	ь	1715
WSA-19 Bayside/Longmeadow IV	70	С			569	b	759	b	189	b	1587
WSA-20 Bayside/Longmeadow V	70	С	759	Ъ	759	b					1588
WSA-21 Sandy Lane/Cedar Swamp			150	b	210	b	843	b	632	Ъ	1835
WSA-22 NW Gorton's Pond					200	b	1125	b	1125	Ъ	2450
WSA-23 Sherwood Park					90	b	575	b	575	Ъ	1240
WSA-24 Governor Francis Phase I	1059	С	2541	b	211	b					3811
WSA-25 Governor Francis Phase III											1890

Department Project	<u>2005-2006</u> <u>200</u>	<u>06-2007</u> <u>2007-2008</u>	<u>2008-2009</u> <u>2009-2010</u>	<u>Total</u>
	(000's)	(000's) (000's)	(000's) (000's)	(000's)
WSA-26 Spinnaker Lane	300 с			300
M.I.S.				
MS-1 Voice Data/Communication System		4212	d	4212
Total (000's)	18719	15782 26431	16613 9299	86844

2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	<u>Total</u>
(000's)	(000's)	(000's)	(000's)	(000's)	(000's)
2465	1500	1500	1500	1500	8465
	12682	7152	4910	5499	30243
16154					16154
	1500	17679	10103	2200	31482
					0
					0
100	100	100	100	100	500
18719	15782	26431	16613	9299	86844
	(000%) 2465 16154	(000°s) (000°s) 2465 1500 12682 16154 1500 100 100	(000's) (000's) (000's) 2465 1500 1500 12682 7152 16154 1500 17679	(000's) (000's) (000's) 2465 1500 1500 12682 7152 4910 16154 1500 17679 10103 100 100 100 100	(000's) (000's) (000's) (000's) 2465 1500 1500 1500 12682 7152 4910 5499 16154 1500 17679 10103 2200 100 100 100 100 100