

City of Warwick Capital Fund Budget 2006-2007



Scott Avedisian, Mayor



Overlooking the historic falls in Pawtuxet Village, the Pawtuxet River bridge separates the cities of Warwick and Cranston. The vista pictured on the cover is framed with flower boxes maintained by the members of the Pawtuxet Village Association.

May 4, 2006

Honorable Scott Avedisian, Mayor
The Honorable Members of the City Council
Warwick City Hall
Warwick, RI 02886

Pursuant to Article V, Section II and Article VIII, Section 12 of the Charter of the City of Warwick, adopted in 1960, this annual report on the Capital Improvements Program and Budget for fiscal year 2006-2007 is hereby submitted.

The Program and Budget has been prepared by the Department of City Plan and various departments have cooperated fully in the preparation of this report. An annual re-appraisal of the projects beyond fiscal year 2006-2007 will provide guidelines for the necessity and priority ratings of the different projects.

It is our hope that this annual Capital Expenditure Program and Budget Report will be helpful in providing the framework in which the Executive and Legislative branches of the government can make the necessary policy decisions for public improvements.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Carruolo". The signature is fluid and cursive, with the first name "Mark" being more prominent and the last name "Carruolo" written in a continuous script.

Mark Carruolo
Planning Director

**CAPITAL IMPROVEMENTS
PROGRAM AND BUDGET
2006-2007**

Prepared by the Department of City Plan
City of Warwick, RI

May 2006

TABLE OF CONTENTS

Page

I Introduction

Capital Improvements Program and Budget.....	1
--	---

II Department Projects and Recommendations

Water Department

W-1 Capital Improvements.....	4
W-2 Water System Improvements.....	5

Public Works

PW-1&2 Streets and Drainage.....	6
PW-3 Roof Replacement.....	7
PW-4 Public Works Facility.....	8

Parks and Recreation Department

R-1 Field House and Community Center	9
R-2 Mickey Stevens Redesign.....	10
R-3 Softball Complex.....	11

Police Department

P-1 Infrastructure Improvements.....	12
P-2 Headquarters Improvements	13

Fire Department

F-1 Fire Station.....	14
F-2 Fire Training Facility	15
F-3 Radio System Upgrade.....	16

Library

L-1 Carpet Replacement.....	17
L-2 Repaving	18

School Department

S-1 Capital Improvements	19
--------------------------------	----

Warwick Sewer Authority

WSA-1 Miscellaneous Contract	20
WSA-2 Conimicut West	21
WSA-3 Strawberry Field Road II	22
WSA-4 Buttonwoods.....	23
WSA-5 Capron Farms Extension	24
WSA-6 Warwick Cove II B.....	25
WSA-7 Bayside/Longmeadow I.....	26
WSA-8 Bayside/Longmeadow II	27
WSA-9 Bayside Longmeadow III	28
WSA-10 Bayside/Longmeadow IV	29
WSA-11 Sandy Lane/Cedar Swamp	30
WSA-12 Northwest Gorton's Pond.....	31
WSA-13 Sherwood Park	32
WSA-14 Governor Francis Phase I	33
WSA-15 Governor Francis Phase II.....	34
WSA-16 Governor Francis Phase III.....	35
WSA-17 Greenwood East.....	36

M.I.S.

MS-1 Voice Data/Communication System.....	37
---	----

III. Financial Analysis	38
--------------------------------------	-----------

IV. Appendix	43
---------------------------	-----------

CAPITAL IMPROVEMENTS PROGRAM AND BUDGET

Forty-six years ago, the Department of City Plan transmitted the first Capital Improvements Program and Budget as required by Article V (11) of the City Charter to the Office of the Mayor and to the City Council.

A Capital Improvements Program

A Capital Improvements Program is in essence a listing of the priorities of those vitally necessary items of the community within the context of the community's fiscal ability to meet them during a five-year program period. Obviously, such a program cannot be a static program. There must be a yearly re-appraisal of the changing needs of the community and the opportunity to adjust these changes in priority ratings for capital improvements.

In order to do this type of scheduling of capital improvements, a longer period than simply one year is required. A period of at least five years beyond the current fiscal year is required to determine realistically on the one hand what Warwick can afford and on the other hand what Warwick essentially needs.

A Capital Improvements Budget

A Capital Improvements Budget is the logical tool for implementation of the Capital Improvements Program. It lists the necessary capital improvements and more importantly recommends a schedule of when bonds should be issued without impairing the credit posture of the community.

The Capital Improvements Budget differs from the operational budget in that it will cover items that cannot be financed through current city revenue and involves projects of a relatively lasting nature. The benefits to Warwick to be derived from a Capital Improvements Program and Budget are:

- 1) Improvements will be undertaken in the order of their importance to the community.
- 2) Interrelationships of proposed improvements will be recognized and coordination made possible.
- 3) The relationship of the proposed improvements to the operation and maintenance factors of the cost of city government will be indicated.
- 4) Financing of the cost of the proposed improvements can be more advantageously arranged.
- 5) Debt service requirements for the financing of the proposed improvements can be coordinated with the requirements of existing debt and other demands against the revenues of the City.
- 6) Ultimate economy will ensue.

The reasons for adopting the Capital Budget prior to the commencement of the fiscal year are:

- 1) Debt service requirements for the proposed improvements can be coordinated with the requirements of existing. debt service requirements and other requirements of revenues of the City.
- 2) Any bond ordinances adopted during the fiscal year may require a special election with its attendant unanticipated expenditures.
- 3) If bonds are issued and payment of principal and interest is required during the fiscal year, it will require further unanticipated amounts clearly not budgeted.

II DEPARTMENT PROJECTS AND RECOMMENDATION

WATER DEPARTMENT

W-1 Water Department Capital Improvements

The proposed expenditure of capital funds for the future reflects the upgrade of the existing infrastructure, transmission and distribution systems. Items such as the elimination of dead-ended distribution lines and the upgrading of undersized lines would be part of this overall program.

Allocation of Funds:

Year:	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Amount:	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000

W-2 Water System Improvements

The Water Division submitted a 20-year infrastructure and capital improvement plan to the RI Department of Health as required under the Infrastructure Replacement Act, which mandates replacement and capital improvements to the transmission and distribution system.

Allocation of Funds:

Year:	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Amount:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

PUBLIC WORKS

PW- 1 & 2 Streets and Drainage

The maintenance of city streets and drainage comprises a large expenditure of the city's budget. This program is a continuous project that involves the construction of new drainage facilities in selected areas and the overlaying of streets as prioritized by the Engineering Division in concert with the Public Works Director, the Mayor and the City Council.

Allocation of funds:

Year:	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Street Improvement:	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Drainage Improvement:	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000

PW-3 Roof Replacement/Building Maintenance

A roof survey has been completed on 11 City buildings. Long and short-term solutions have been recommended. Some of the short-term solutions have been addressed through the department's operating budget. The long-term improvements will, however, need to be financed through capital improvements.

Allocation of funds:

Year:	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Amount:	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

PW-4 Public Works Facility

This project would replace the existing public works facility that is outdated, in need of repair and ultimately inadequate for the city.
The proposed replacement building would not be located on the existing site.

Allocation of funds:

Year:	2010-2011
Amount:	\$3,500,000

PARKS AND RECREATION DEPARTMENT

R-1 Field House / Community Center

A field house/community center will eliminate severe winter shortages of indoor gym space for school programs and local leagues. During the winter months the Recreation Department and many organizations struggle to find adequate gym space to run leagues, practices and programs. Basketball, volleyball, indoor soccer, and exercise classes are all competing for premium gym space. This project would allow the expansion of local leagues (approximately 3,000 members) and allow the City Recreation Department to expand programs (e.g. during school hours senior citizen programs and early childhood programs would utilize the center). The proposed center could be used for seminars, shows cultural exhibits, ethnic festivals, political forums, which combined would enhance the living standard in Warwick.

Allocation of funds:

Year:	2010-2011
Amount:	\$25,000,000

R-2 Mickey Stevens Sports Complex (MSSC) Re-Design

The MSSC was built on old City waste facility; the refuse was then covered with loam. The settling and decomposition of waste material has caused the fields to sink by as much as four-feet from end to end with many smaller indentations throughout the complex. This has caused many problems including broken irrigation pipes, flooding, cracked tennis/basketball courts and additional safety hazards. MSSC needs to be completely re-designed using the latest technology to cap waste sites.

This project is currently being considered for a bond referendum.

Year: 2007-2008

Amount: \$7,000,000

R-3 Softball/Baseball Complex

The City is preparing for the potential loss of Winslow Fields to Airport Expansion. Currently two-leagues with approximately 1,300 children utilize Winslow on a regular basis. This proposed complex would consist of 4 softball fields and 3 baseball fields with lights in a cloverleaf design. A two-story building would house the maintenance area, concession stand, pro-shop and announcer booth. The complex would have volleyball and basketball courts along with a netted tot area and batting cages. This complex has the potential to procure revenue to the general fund and have a positive impact on the local economy by hosting tournaments. This project would require land acquisition.

Allocation of funds:

Year:	2009-2010
Amount:	\$12,000,000

POLICE DEPARTMENT

P-1 Infrastructure Improvements

The Police Department is proposing the following Capital Improvements: Replace 1976 vintage air conditioning unit which is subject to frequent failure, and construction of a garage/storage facility to house specialized service support vehicles such as the Mobile Command Center, the BCI van, and SWAT/EOD vans. The storage garage will provide added security and shelter for vehicles that contain expensive and sensitive equipment. The L-shaped garage design would be approximately 45' x 90' x 30' x 75' and would include a new VIN inspection station to replace the existing shed.

Allocation of funds:

Year:	2006-2007	2007-2008	2008-2009
Amount:	\$35,000	\$8,000	\$150,000

P-1 Headquarters Site Improvements

The front and rear asphalt parking lots at police headquarters are in need of resurfacing. Both lots exhibit large areas of cracks and wear. The lot has not been resurfaced since the 1970's. Current paving projects associated with the new fire complex that is under construction do not include resurfacing of the Police Department parking areas.

Allocation of funds:

Year: 2006-2007

Amount: \$40,000

FIRE DEPARTMENT

F-1 Fire Station 10

This project would construct a new fire station in the Potowomut section of the City to provide better service and increase public safety.

This project is currently being considered for a bond referendum.

Allocation of funds:

Year:	2008-2009
Amount	\$1,800,000

F-2 Fire Training Facility

This project would construct a fire training facility to accommodate the Fire Department's training needs. Currently no such facility exists in Warwick.

Allocation of funds:

Year:	2009-2010
Amount	\$1,000,000

F-3 Radio System Upgrade

This project would upgrade the Radio System/dispatch for the Warwick Fire Department. This project is pending under the FEMA Fire Act Grants Program and requires a thirty-percent City match.

Allocation of funds:

Year:	2008-2009
Amount	\$850,000

LIBRARY

L-1 Carpet Replacement

The Warwick Public Library, with 400,000 visitors per year, sustains very heavy wear to its flooring. The carpet, in many areas, including the main entrance hallway, the Children's Room, the meeting rooms, and at the Circulation and Reference desks, shows substantial wear now, and should be replaced in the near future.

Allocation of funds:

Year: 2007-2008

Amount: \$80,000

L-2 Parking Lot Repaving

During the library remodeling and expansion project of 1998, the parking lot was resurfaced. Due to extremely heavy usage, the lot is in need of complete repaving. While another resurfacing would temporarily fix cracks, voids, settling and other structural problems, a repaving would be more cost-effective.

Allocation of funds:

Year: 2006-2007

Amount: \$66,560

SCHOOL DEPARTMENT

S-1 Capital Improvements -

The School Department is seeking a bond for the repair and renovation of various schools throughout the City as well as upgrading existing facilities to be in compliance with new fire codes.

This project is currently being considered for a bond referendum.

Allocation of funds:

Year:	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Amount:	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000

WARWICK SEWER AUTHORITY

WSA-1 Miscellaneous Sewer Extension Contract

The miscellaneous contract is used for the purpose of installing sewers in City streets where 30 parcels or less will be affected. This translates into cost savings to the WSA because the WSA is not required by RI DEM to seek approval for any sewer extension within the aforementioned range of parcels. Additionally, this contract is used to install sewer lines across private lots, right-of-ways, house connections to new and existing sewer lines, and any type of appurtenant sewer construction work.

Allocation of funds:

Year:	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Amount:	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000

WSA – 2 Conimicut West

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the inland waterways.

Allocation of funds:

Year:	2006-2007	2007-2008
Amount:	\$2,802,830	\$1,335,415

WSA-3 Strawberry Field Road II

A low-pressure sewer system will be constructed in low-lying areas to convey wastewater away from the brook and toward either Strawberry Field Road or Main Avenue. Main Avenue sewers will tie into the Lower Tuskatucket collection system at White Avenue whereas, sewers along Strawberry Field Road will terminate at a pumping station near Pinnery Road.

Allocation of funds:

Year:	2006-2007
Amount:	\$1,000,000

WSA-4 Buttonwoods

Lower Tuscatucket and Buttonwoods will be served by interceptors in Buttonwoods Avenue that drain toward the unnamed brook feeding Brush Neck Cove. The interceptor will then run along the northerly side of the brook to the Kerri Lynn Drive pumping station.

Four other pumping stations are required to serve low areas along the bay and the cove.

Allocation of funds:

Year:	2006-2007	2007-2008
Amount:	\$2,108,448	\$2,108,448

WSA-5 Capron Farms Extension

Sewer Capron Farms/ Liverpool locale.

Allocation of funds:

Year:	2006-2007	2007-2008	2008-2009
Amount:	\$914,286	\$2,057,143	\$250,000

WSA-6 Warwick Cove II B (formerly Warwick Cove II)

Phase II is the design of lateral, collector, interceptor and force main sewers and an ejector in the area south of the head of Warwick Cove. This project intends to abate the impact of an existing waterfront residential area that is almost entirely composed of substandard lots and a high water table.

Allocation of funds:

Year:	2006-2007	2007-2008	2008-2009
Amount:	\$914,286	\$2,057,143	\$250,000

WSA-7 Bayside/Longmeadow-I

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2006-2007	2007-2008
Amount:	\$1,192,286	\$2,682,643

WSA-8 Bayside/Longmeadow-II

Phase 2 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2007-2008	2008-2009	2009-2010
Amount:	\$825,429	\$1,857,214	\$103,179

WSA-9 Bayside/Longmeadow-III

Phase 3 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2007-2008	2008-2009	2009-2010
Amount:	\$825,429	\$1,857,214	\$103,179

WSA-10 Bayside/Longmeadow-IV

Phase 4 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2008-2009	2009-2010
Amount:	\$489,143	\$1,121,143

WSA-11 Sandy Lane/Cedar Swamp

Sandy Lane/Cedar Swamp encompasses the residential neighborhood at the north side of Sandy lane, west of Warwick Avenue. The project will consist of approximately 7500 linear feet of laterals and 5000 linear feet of low-pressure force main.

Allocation of funds:

Year:	2009-2010	2010-2011
Amount:	\$827,996	\$571,997

WSA-12 Northwest Gorton's Pond

The Northwest Gorton's Pond area is located west of Big Gorton's Pond and contains approximately 324 residential units. It is estimated that 16,000 linear feet of laterals and 4,000 linear feet of low-pressure force main will be required.

Allocation of funds:

Year:	2009-2010	2010-2011	2011-2012
Amount:	\$864,149	\$1,944,336	\$35,000

WSA-13 Sherwood Park

The Sherwood Park (Pilgrim Park) development is located at the north side of Centerville Road. The neighborhood consists of approximately 125 residential dwellings and is characterized by steep slopes, areas of wetlands and evidence of steep rock outcrops. The proposed method of sewerage is to install 1800 feet of force main and discharge in the existing 18-inch sewer at the Tollgate High School Complex.

Allocation of funds:

Year: 2009-2010

Amount: \$397,429

Allocation of funds:

Year: 2006-2007

Amount: \$681,680

WSA-15 Governor Francis – Phase II

Phase II of three-phase project providing sewers to the Governor Francis neighborhood.

Allocation of funds:

Year:	2007-2008	2008-2009	2009-2010
Amount:	\$1,114,286	\$2,682,643	\$100,000

WSA-16 Governor Francis – Phase III

Phase III of three-phase project providing sewers to the Governor Francis neighborhood.

Allocation of funds:

Year:	2008-2009	2009-2010
Amount:	\$978,286	\$2,289,188

WSA-17 Greenwood East

Project to sewer the eastern portions of the Greenwood neighborhood.

Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013
Amount:	\$830,737	\$3,738,316	\$2,500,000

MANAGEMENT INFORMATION SERVICES

MS-1 Voice Data and Communication System

This project is an attempt to implement a new integrated City-wide Voice/IP telephone system to replace the City's existing AT&T Definity PBX, Verizon Centrix, COMDIAL, and Warwick Public Library telephone systems with a single, fully integrated and feature rich telephone system. In addition, the City's thirteen-year old AT&T PBX telephone system has been experiencing monthly failures since September 2000, and the replacement parts are no longer manufactured. This would include construction of a technology building at Sandy Lane to provide critical backup for City systems and possible a new dispatch center.

Allocation of funds:

Year: 2008-2009

Amount: \$4,212,882

III. FINANCIAL ANALYSIS

The financial data upon which this Capital Improvements Program is based is discussed in the following pages. Explanation of the City's current debt obligations and a review of its expenditures and revenues are as follows.

EXPENDITURES

In order to provide background information on the City of Warwick's ability to undertake additional capital improvements financing, the history of City expenditures and revenues is examined in this chapter. The expenditures shown are categorized by expense type.

EXECUTIVE AND ADMINISTRATION

This program includes the departments of executive, legislative and financial management, and represents approximately 10.6% of the total budget. Included in executive and administration is principal and interest expenses related to debt service. Debt service represents approximately 8.2% of the city budget in fiscal year 2007.

	<i>Executive and Administration</i>	<i>Percent of Budget</i>	<i>Debt Service</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$25,735,011	10.0%	\$20,218,368	7.8%
<i>Fiscal Year 2007</i>	\$29,021,763	10.6%	\$22,434,866	8.2 %

PUBLIC SAFETY

Public Safety program includes the departments of Police, Fire, Civil Preparedness, Building Inspection and Minimum Housing. These appropriations represent approximately 13.4% of the total city budget.

	<i>Public Safety Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$35,283,634	13.7%
<i>Fiscal Year 2007</i>	\$36,565,202	13.4%

SOCIAL SERVICES

Parks and Recreation, Library, and Human Services are included in this category and represent approximately 2.5% of the total budget.

	<i>Social Services Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$6,448,040	2.5%
<i>Fiscal Year 2007</i>	\$6,709,735	2.5%

PHYSICAL RESOURCES

This program consists of Planning, Community and Economic Development, and Public Works. This program represents approximately 5.2% of the total city budget.

	<i>Physical Resources</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$13,237,531	5.2%
<i>Fiscal Year 2007</i>	\$14,259,856	5.2%

EMPLOYEE BENEFITS

Fringe Benefits such as health care insurance, FICA, life insurance, pension expense for municipal employees, and worker's compensation are included in this category. These appropriations represent approximately 15.5% of the total budget.

	<i>Employee Benefits</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$34,079,547	13.3%
<i>Fiscal Year 2007</i>	\$42,428,687	15.5%

SCHOOL DEPARTMENT

The school budget represents the required budget to operate the City of Warwick's School System. This budget represents approximately 52.8% of the total budget.

	<i>School Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$141,884,405	55.3%
<i>Fiscal Year 2007</i>	\$144,345,919	52.8%

REVENUES

Revenues received by the city by major sources are recorded below.

PROPERTY TAX

In Fiscal Year 2006 the tax base as of December 31, 2004 was \$9,314.2 billion. The estimated fiscal year 2007 tax base as of December 31, 2005 is \$9,402.7 billion. The estimated tax base increase is .95%.

	FY 2006 <i>Valuation Date</i> <i>December 31, 2004</i> <i>(\$000,000)</i>	FY 2007 <i>(Estimated)</i> <i>Valuation Date</i> <i>December 31, 2005</i> <i>(\$000,000)</i>
<i>Residential</i>	6,176.8	6,214.0
<i>Commercial</i>	2,098.1	2,121.4
<i>Tangible</i>	429.1	429.0
<i>Motor Vehicles</i>	412.5	440.7

Figures are at gross assessed valuation. Property Taxes represent approximately 64.2% of the total budget.

	<i>Property Taxes</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$167,550,850	65.3%
<i>Fiscal Year 2007</i>	\$175,396,000	64.2%

STATE AND FEDERAL AID

	<i>State & Federal Aid</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$55,110,942	21.5%
<i>Fiscal Year 2007</i>	\$61,015,526	22.3%

LICENSES & FEES, ENTERPRISE TRANSFER, AND ALL OTHER

These accounts represent the remaining 13.5% of the city's budgeted revenue. They include municipal court, billing for rescue services, enterprise transfers, hotel tax, fund balance drawdown, and interest on investments and taxes.

	<i>Licenses & Fees, Enterprise Transfers & Other</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2006</i>	\$34,006,376	13.2%
<i>Fiscal Year 2007</i>	\$36,919,636	13.5%

APPENDIX

2006 CAPITAL IMPROVEMENT PROGRAM

<u>Department Project</u>	<u>2006-2007</u> (000's)	<u>2007-2008</u> (000's)	<u>2008-2009</u> (000's)	<u>2009-2010</u> (000's)	<u>2010-2011</u> (000's)	<u>2011-2012</u> (000's)	<u>Total</u> (000's)
<u>Water Dept.</u>							
W-1 Capital Improvements	1000 a	1000 a	1000 a	1000 a	1000 a	1000 a	6000
W-2 Water System Improvements	500 a	500 a	500 a	500 a	500 a	500 a	3000
<u>Public Works</u>							
PW-1 Street Improvement	500 a	1000 d	1000 d	1000 d	1000 d	1000 d	5500
PW-2 Drainage Improvement	700 c	700 b	700 b	700 b	700 b	700 d	4200
PW-3 Roof Repairs	400 a	500 d	500 d	500 d	500 d	500 d	2900
PW-4 Public Works Facility					3500 d		3500
<u>Parks and Recreation</u>							
R-1 Community/Recreation Center					25000 d		25000
R-2 Mickey Stevens Redesign		7000 d					7000
R-3 Softball/Baseball Complex				12000 d			12000
<u>Police Department</u>							
P-1 Infrastructure Improvements	35 a	8 d	150 d				193
P-2 Headquarter Improvements	40 a						40
<u>Fire Department</u>							
F-1 Fire Station 10		1800 d					1800
F-2 Fire Training Facility				1000 a			1000
F-3 Radio System Upgrade Federal Share			595 e	1000 d			1595
F-3 Radio System Upgrade City Share			255 a				255
<u>Library</u>							
L-1 Carpet Replacement		80 d					80
L-2 Repaving	67 a						67

2006 CAPITAL IMPROVEMENT PROGRAM

<u>Department Project</u>	<u>2006-2007</u> (000's)	<u>2007-2008</u> (000's)	<u>2008-2009</u> (000's)	<u>2009-2010</u> (000's)	<u>2010-2011</u> (000's)	<u>2011-2012</u> (000's)	<u>Total</u> (000's)
<u>School Department</u>							
S-1 Capital Improvements		5000 d	5000 d	5000 d	5000 d	5000 d	25000
<u>Sewer Authority</u>							
WSA-1 Miscellaneous Contract	350 c	350 b	350 b	350 b	350 b	350 b	2100
WSA-2 Conimicut West	2802 c	1335 b					4137
WSA-3 Strawberry Field Road II	1000 c						1000
WSA-4 Buttonwoods	2108 c	2108 b					4216
WSA-5 Capron Farms Extension	914 c	2057 b	250 b				3221
WSA-6 Warwick Cove II B	914 c	2057 b	250 b				3221
WSA-7 Bayside/Longmeadow	1192 c	2682 b					3874
WSA-8 Bayside/Longmeadow II		825 b	1857 b	103 b			2785
WSA-9 Bayside/Longmeadow III		825 b	1857 b	103 b			2785
WSA-10 Bayside/Longmeadow IV			489 b	1121 b			1610
WSA-11 Sandy Lane/Cedar Swamp				828 b	571 b		1399
WSA-12 NW Gorton's Pond				864 b	1944 b	35 b	2843
WSA-13 Sherwood Park				397 b			397
WSA-14 Governor Francis Phase I	682 c						682
WSA-15 Governor Francis Phase II		1114 b	2682 b	100 b			3896
WSA-16 Governor Francis Phase III			978 b	2289 b			3267
WSA-17 Greenwood East					830 b	3738 b	4568
<u>M.I.S.</u>							
MS-1 Voice Data/Communication System			4213 d				4213
Total (000's)	13204	30941	22626	28855	40895	12823	149344

2006 CAPITAL IMPROVEMENT PROGRAM

<u>Department Project</u>	<u>2006-2007</u> (000's)	<u>2007-2008</u> (000's)	<u>2008-2009</u> (000's)	<u>2009-2010</u> (000's)	<u>2010-2011</u> (000's)	<u>2011-2012</u> (000's)	<u>Total</u> (000's)
<u>Funding Sources</u>							
A. General Operations	2542	1500	1755	2500	1500	1500	11297
B. Bonds Unissued		14053	9413	6855	3695	4123	38139
C. Bonds Issued	10662						10662
D. Future Bond		15388	10863	19500	35700	7200	88651
E. Fed Grant			595				595
F. State Grant							0
G. Lease Purchase/other							0
Total (000's)	13204	30941	22626	28855	40895	12823	149344