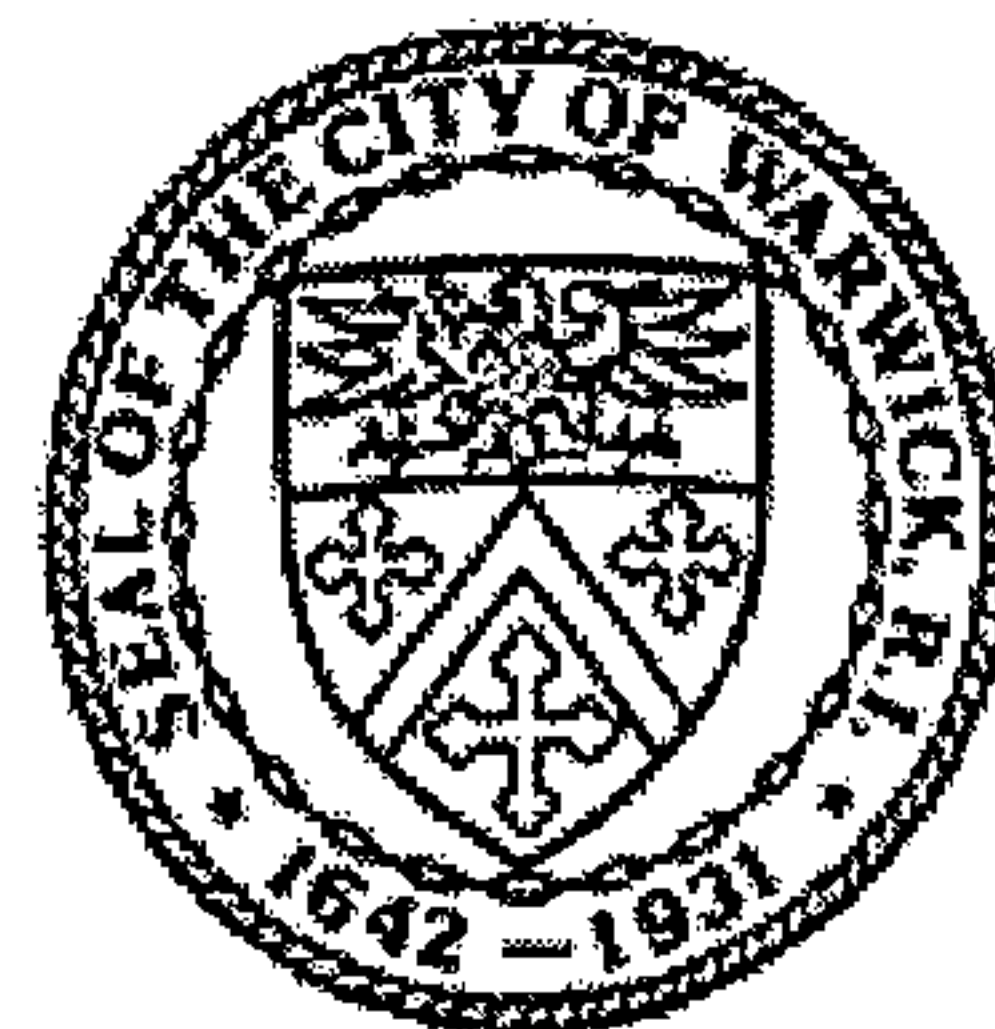


# City of Warwick Capital Fund 2009-2010



Scott Avedisian, Mayor





May 12, 2009

Honorable Scott Avedisian, Mayor  
The Honorable Members of the City Council  
Warwick City Hall  
Warwick, RI 02886

Pursuant to Article V, Section II and Article VIII, Section 12 of the Charter of the City of Warwick, adopted in 1960, this annual report on the Capital Improvements Program and Budget for fiscal year 2009-2010 is hereby submitted.

The Program and Budget has been prepared by the Department of City Plan and various departments have cooperated fully in the preparation of this report. An annual re-appraisal of the projects beyond fiscal year 2009-2010 will provide guidelines for the necessity and priority ratings of the different projects.

It is our hope that this annual Capital Expenditure Program and Budget Report will be helpful in providing the framework in which the Executive and Legislative branches of the government can make the necessary policy decisions for public improvements.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Carruolo". The signature is fluid and cursive, with a large initial "M" and a long, sweeping underline.

Mark Carruolo  
Planning Director

**CAPITAL IMPROVEMENTS  
PROGRAM AND BUDGET  
2009-2010**

Prepared by the Department of City Plan  
City of Warwick, RI

May 2009

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## **CAPITAL IMPROVEMENTS PROGRAM AND BUDGET**

Forty-nine years ago, the Department of City Plan transmitted the first Capital Improvements Program and Budget as required by Article V (11) of the City Charter to the Office of the Mayor and to the City Council.

### **A Capital Improvements Program**

A Capital Improvements Program is in essence a listing of the priorities of those vitally necessary items of the community within the context of the community's fiscal ability to meet them during a five-year program period. Obviously, such a program cannot be a static program. There must be a yearly re-appraisal of the changing needs of the community and the opportunity to adjust these changes in priority ratings for capital improvements.

In order to do this type of scheduling of capital improvements, a longer period than simply one year is required. A period of at least five years beyond the current fiscal year is required to determine realistically on the one hand what Warwick can afford and on the other hand what Warwick essentially needs.



### **A Capital Improvements Budget**

A Capital Improvements Budget is the logical tool for implementation of the Capital Improvements Program. It lists the necessary capital improvements and more importantly recommends a schedule of when bonds should be issued without impairing the credit posture of the community.

The Capital Improvements Budget differs from the operational budget in that it will cover items that cannot be financed through current city revenue and involves projects of a relatively lasting nature. The benefits to Warwick to be derived from a Capital Improvements Program and Budget are:

- 1) Improvements will be undertaken in the order of their importance to the community.
- 2) Interrelationships of proposed improvements will be recognized and coordination made possible.
- 3) The relationship of the proposed improvements to the operation and maintenance factors of the cost of city government will be indicated.
- 4) Financing of the cost of the proposed improvements can be more advantageously arranged.
- 5) Debt service requirements for the financing of the proposed improvements can be coordinated with the requirements of existing debt and other demands against the revenues of the City.
- 6) Ultimate economy will ensue.

The reasons for adopting the Capital Budget prior to the commencement of the fiscal year are:

- 1) Debt service requirements for the proposed improvements can be coordinated with the requirements of existing. Debt service requirements and other requirements of revenues of the City.
- 2) Any bond ordinances adopted during the fiscal year may require a special election with its attendant unanticipated expenditures.
- 3) If bonds are issued and payment of principal and interest is required during the fiscal year, it will require further unanticipated amounts clearly not budgeted.



# ELEMENT I

CITY DEPARTMENTS

PROJECTS AND RECOMMENDATION

**PUBLIC WORKS**

**PW- 1 & 2 Streets and Drainage**

The maintenance of city streets and drainage comprises a large expenditure of the city's budget. This program is a continuous project that involves the construction of new drainage facilities in selected areas and the overlaying of streets as prioritized by the Engineering Division in concert with the Public Works Director, the Mayor and the City Council.

Allocation of funds:

Year:	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Street Improvement:	\$165,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Drainage Improvement:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

**PW-3      Roof Replacement/Building Maintenance**

A roof survey has been completed on 11 City buildings. Long and short-term solutions have been recommended. Some of the short-term solutions have been addressed through the department's operating budget. The long-term improvements will, however, need to be financed through capital improvements. This category also includes repairs to existing City owned buildings.

Allocation of funds:

Year:	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000



**PARKS AND RECREATION DEPARTMENT**

**R-1 Field House / Community Center**

A field house/community center will eliminate severe winter shortages of indoor gym space for school programs and local leagues. During the winter months the Recreation Department and many organizations struggle to find adequate gym space to run leagues, practices and programs. Basketball, volleyball, indoor soccer, and exercise classes are all competing for premium gym space. This project would allow the expansion of local leagues (approximately 3,000 members) and allow the City Recreation Department to expand programs (e.g. during school hours senior citizen programs and early childhood programs would utilize the center). The proposed center could be used for seminars, shows cultural exhibits, ethnic festivals, political forums, which combined would enhance the living standard in Warwick.

Allocation of funds:

Year: 2013-2014

Amount: \$10,000,000

**R-2 Redesign McDermott Locker Rooms, Foyer and Splash Pool**

Presently at McDermott Pool (built over 35 years ago) we have two very small locker rooms that handle over 150,000 visits per year and with the new warm water pool, these numbers will increase. The heating ventilation system is inadequate and there is no dehumidification system in the building. These two conditions cause a major condensation problem in the whole building and particularly in the two locker rooms. Lockers, walls and floors are nearly always wet, shortening the life expectancy of these fixtures. Neither locker room has the ability to house an area separating adults from children or to create family changing rooms. The foyer is not functionally efficient from an entrance/exit safety viewpoint and the main entrance actually adds to the condensation problem. This project will address and rectify the condensation issue, locker and foyer issues as well as creating a new warm-up classroom. A splash park will offer more aquatic opportunities to all age groups and will require no lifeguard supervision.

Year: 2011-2012  
Amount: \$250,000

### **R-3 Softball Complex**

The complex would consist of four (4) softball fields with lights in a clover leaf design. The design would help to defer costs of land acquisition and lighting. A two-story building would house maintenance equipment, concession stand, pro-shop and announcer booth.

The complex would also have volleyball, basketball courts along with a netted tot area and batting cages. If land permitted, a driving range could be built utilizing the softball lighting system. This complex has the potential to procure revenue to the general funds and a great impact to the area's economy based on tournaments bringing participants into Warwick. During the week, Monday through Thursday, the fields would be utilized by Warwick teams/leagues and open for tournaments on the weekend.

Year: 2013-2014

Amount: \$5,000,000



**POLICE DEPARTMENT**

**P-1    Parking Lot Resurfacing**

The front and rear asphalt parking lots at police headquarters are in need of resurfacing. Since the last proposal, additional erosion of parking areas has intensified, which will result in additional, significant repair costs if delayed further. The lot was last resurfaced in the 1970's. There are no sufficient funds remaining in the public safety bond referendum allocated to the department to complete these repairs.

The new fire complex constructed adjacent to the police complex has had new parking areas constructed which magnifies the condition of the adjoining police parking areas. The repaving project should also result in creating some additional parking space that was reduced as a result of the fire construction project. The estimated cost for this project is based on the Department of Public Works constructing the project.

Allocation of funds:

Year:                                2010-2011

Amount:                            \$50,000

## **FIRE DEPARTMENT**

### **F-1 Potowomut Fire Station**

This project would construct a new fire station in the Potowomut section of the City to provide better service and increase public safety. This station would also eliminate the need to contract with the East Greenwich Fire District who currently provides emergency response to this area. It is the opinion of the Fire Department that it is in the best interest of public safety to construct a city operated fire station for this area.

#### Allocation of funds:

Year:	2011-2012
Amount	\$1,850,000

## **F-2 Fire Training Facility**

This project would construct a fire training facility to accommodate the Fire Department's training needs. Currently no such facility exists in Warwick. Construction of such a facility will give firefighters hands on training during simulated fire scenarios to enhance their skills as first responders.

### Allocation of funds:

Year:	2011-2012
Amount	\$950,000



**F-3 Fire Radio Station**

The current radio/communication system has not been upgraded in over twenty-five years. The Fire Department believes the system may be in need of emergency repairs to continue to operate effectively. The current system also lacks a fire ground frequency. Clear and unobstructed communications are necessary during emergencies to ensure the safety of all personnel when working in a hostile and uncontrollable environment.

Allocation of funds:

Year:	2010-2011
Amount	\$1,200,000

**F-4 Fire Equipment and Station Upgrades**

This category includes replacing Ladder 2 (\$750,000); replacing Rescue 4 (\$175,000); replacing Rescue 1 (\$175,000); replacing Engine 3 (\$440,000); replacing heating systems in Stations 2, 3 and 5 (\$120,000) and connecting Station 5 to the Warwick Sewer System (\$45,000).

Allocation of funds:

Year:	2009-2010	2010-2011	2011-2012
Amount	\$925,000	\$295,000	\$485,000

**LIBRARY**

No Capital Improvement Projects



**SCHOOL DEPARTMENT**

**S-1 Fire Code Improvements**

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities to be in compliance with new fire codes based on an in-depth survey conducted at each school to determine compliance with the 2004 adoption of the State Fire Code. Common items include the protection of means of egress components, detection systems, construction systems and fire ratings.

Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$1,611,263	\$3,606,123	\$1,878,700	\$2,687,774	\$2,855,217

## S-2 Building Improvements

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities. Projects included in this category include roof replacements, stage floor replacements (Pilgrim), auditorium seating (Francis) and stage curtain replacements (Pilgrim, Veterans).

### Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$703,959	\$616,588	\$3,500,987	\$2,102,209	\$1,367,035

### **S-3 Building Mechanical Systems**

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities. Projects included in this category include dust filter replacements (shops), steam systems (Sherman and Wickes ES), elevator improvements, lighting improvements, emergency generators (Winman, Pilgrim, Toll Gate, Veterans), intercom systems, cooler, refrigerator (Winman, Toll Gate, Veterans) and boiler replacements (Hoxsie, Norwood, Rhodes, Sherman, Wickes).

Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$837,029	\$463,286	\$96,216	\$46,622	\$105,675

## **S-4 Site Improvements**

The School Department is seeking a bond issuance for the repair and renovation of various schools throughout the City as well as upgrading existing facilities. Projects included in this category include sewer connections (Francis, Greene, Gorton, Veterans), paving improvements (Holliman, Park), curb work (Winman) and athletic track resurfacing (Pilgrim and Veterans).

### Allocation of funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$59,892	\$0	\$152,894	\$202,136	\$74,865

**MANAGEMENT INFORMATION SERVICES**

**MS-1 Voice Data and Communication System**

This project is an attempt to implement a new integrated City-wide Voice/IP telephone system to replace the City's existing AT&T Definity PBX, Verizon Centrix, COMDIAL, and Warwick Public Library telephone systems with a single, fully integrated and feature rich telephone system. In addition, the City's thirteen-year old AT&T PBX telephone system has been experiencing monthly failures since September 2000, and the replacement parts are no longer manufactured. This would include construction of a technology building at Sandy Lane to provide critical backup for City systems and possible a new dispatch center.

Allocation of funds:

Year:	2011-2012
Amount:	\$2,000,000



**ELEMENT I**  
**APPENDIX**

<b>2009 CAPITAL IMPROVEMENT PROGRAM: CITY DEPARTMENTS</b>								
<b>Department/Project</b>	<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>Total</b>	
	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)
<b><u>Public Works</u></b>								
PW-1 Street Improvement	165 a	1000 d	1000 d	1000 d	1000 d	1000 d		5165
PW-2 Drainage Improvement	500 c	500 b	500 b	500 b	500 b	500 b		3000
PW-3 Building Maintenance/ Roof	150 a	150 d	150 d	150 d	150 d	150 d		900
<b><u>Parks and Recreation</u></b>								
R-1 Field House/Community Center					10000 d			10000
R-2 McDermott Locker Rooms/ Foyer			250 d					250
R-3 Softball Complex					5000 d			5000
<b><u>Police Department</u></b>								
P-1 Parking Lot Resurfacing		50 a						50
<b><u>Fire Department</u></b>								
F-1 Potowomut Fire Station			1850 b					1850
F-2 Fire Training Facility			950 d					950
F-3 Fire Communications		1200 g						1200
F-4 Fire Equipment/Station Upgrades	925 g	295 g	485 g					1705
<b><u>School Department</u></b>								
S-1 Fire Code Improvements		1611 b	3606 b	1878 b	2687 b	2855 b		12637
S-2 Building Improvements		704 b	617 b	3500 b	2102 b	1367 b		8290



*City of Warwick, Rhode Island*  
*2009-2010 Capital Improvements Program and Budget*

S-3 Building Mechanical Systems	837	b	463	b	96	b	47	b	106	b	1549
S-4 Site Improvements	60	b			153	b	202	b	75	b	490
<u>MIS</u>											
MS-1 Voice System			2000	d							2000
<b>Total (000's)</b>	<b>1740</b>		<b>6407</b>		<b>11871</b>		<b>7277</b>		<b>21688</b>	<b>6053</b>	<b>55036</b>
<b>Funding Sources</b>											
A. General Operations	315		50								365
B. Bonds Unissued			3712		7036		6127		5538	4903	27316
C. Bonds Issued	500										500
D. Future Bond			1150		4350		1150		16150	1150	23950
E. Fed Grant											0
F. State Grant											0
G. Lease Purchase/other	925		1495		485						2905
<b>Total (000's)</b>	<b>1740</b>		<b>6407</b>		<b>11871</b>		<b>7277</b>		<b>21688</b>	<b>6053</b>	<b>55036</b>

## ELEMENT II

- A. Warwick Water Department*
- B. Warwick Sewer Authority*

### DEPARTMENT PROJECTS AND RECOMMENDATION

**A. WATER DEPARTMENT**

**W-1 Water Department Capital Improvements**

The proposed expenditure of capital funds for the future reflects the upgrade of the existing infrastructure, transmission and distribution systems. Funds will be used to upgrade and expand the existing transmission and/or distribution system, including the elimination of dead-ended lines and increased fire protection in conjunction with state and local road/wastewater projects.

Allocation of Funds:

Year:	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000



**W-2 Infrastructure Replacement**

The Water Division is presently conducting a water study and is anticipated Water Division rates and fees will increase for the first time in nearly ten years. The increase fee will be a crucial funding source for planned infrastructure projects. The revised rate structure will support the updated clean water infrastructure plan to be submitted later in the calendar year to the Rhode Island Department of Health.

Allocation of Funds:

Year:	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Amount:	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000

**B. WARWICK SEWER AUTHORITY**

**WSA-1      Miscellaneous Sewer Extension Contract (Contract AA)**

The miscellaneous contract is used for the purpose of installing sewers in City streets where 30 parcels or less will be affected. This translates into cost savings to the WSA because the WSA is not required by RI DEM to seek approval for any sewer extension within the aforementioned range of parcels. Additionally, this contract is used to install sewer lines across private lots, right-of-ways, house connections to new and existing sewer lines, and any type of appurtenant sewer construction work.

Allocation of funds:

Year:	2012-2013	2013-2014	2014-2015
Amount:	\$350,000	\$350,000	\$350,000

**WSA-2      Governor Francis – Phase II (Contract 85A)**

Phase II of three-phase project providing sewers to the Governor Francis neighborhood.

Allocation of funds:

Year:	2009-2010	2010-2011
Amount:	\$3,891,476	\$763,119

**WSA-3 Governor Francis – Phase III (Contract 85B)**

Phase III of three-phase project providing sewers to the Governor Francis neighborhood.

Allocation of funds:

Year:	2009-2010	2010-2011	2011-2012
Amount:	\$1,797,474	\$2,196,211	\$500,000

**WSA-4      Bayside/Longmeadow-I (Contract 86)**

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2012-2013	2013-2014	2014-2015
Amount:	\$900,000	3,000,000	\$1,275,000



**WSA-5      Bayside/Longmeadow-II (Contract 86B)**

Phase 2 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2013-2014	2014-2015	2015-2016
Amount:	\$750,000	\$2,500,000	\$899,000

**WSA-6      Bayside/Longmeadow-III (Contract 86C)**

Phase 3 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2014-2015	2015-2016
Amount:	\$750,000	\$2,100,000

**WSA-7      Bayside/Longmeadow-IV (Contract 86D)**

Phase 4 of a 5-phase project. Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014
Amount:	\$850,000	\$2,600,000	\$121,000

**WSA-8      Greenwood East (Contract 87A)**

Project to sewer the eastern portions of the Greenwood neighborhood.

Allocation of funds:

Year:	2014-2015	2015-2016
Amount:	\$830,737	\$3,738,316

**WSA-9      Sandy Lane/Cedar Swamp (Contract 89)**

Sandy Lane/Cedar Swamp encompasses the residential neighborhood at the north side of Sandy lane, west of Warwick Avenue. The project will consist of approximately 7500 linear feet of laterals and 5000 linear feet of low-pressure force main.

Allocation of funds:

Year:	2009-2010	2010-2011
Amount:	\$625,000	\$1,025,328



**WSA-10 Northwest Gorton's Pond (Contract 90)**

The Northwest Gorton's Pond area is located west of Big Gorton's Pond and contains approximately 324 residential units. It is estimated that 16,000 linear feet of laterals and 4,000 linear feet of low-pressure force main will be required.

Allocation of funds:

Year:	2012-2013	2013-2014	2014-2015
Amount:	\$450,000	\$1,500,000	\$499,000

**WSA-11 Sherwood Park (Contract 91)**

The Sherwood Park (Pilgrim Park) development is located at the north side of Centerville Road. The neighborhood consists of approximately 125 residential dwellings and is characterized by steep slopes, areas of wetlands and evidence of steep rock outcrops. The proposed method of sewerage is to install 1800 feet of force main and discharge in the existing 18-inch sewer at the Tollgate High School Complex.

Allocation of funds:

Year:	2013-2014	2014-2015
Amount:	\$400,000	\$900,000

## **WSA-12    WWTF Upgrade for Phosphorous Removal**

Wastewater Treatment Facility upgrades to comply with a more stringent NPDES effluent discharge permit recently issued by DEM. The new permit requires that the WSA discharge lower concentrations of both total nitrogen and total phosphorus to the Pawtuxet River. Phosphorous limits will be year round; with a summer discharge limit of 0.1mg/l. A tertiary treatment process will most likely involve the installation of an ultra-filtration system that involves both chemical and physical separation of particulate from the final effluent. The project will also include replacing existing equipment in the preliminary treatment process and solids handling building.

### Allocation of funds:

Year:	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Amount:	\$500,000	\$3,250,000	\$3,250,000	\$4,250,000	\$2,250,000

## **ELEMENT II**

## **APPENDIX**



<b>2009 CAPITAL IMPROVEMENT PROGRAM: WATER AND SEWER</b>							
<b>Department Project</b>	<b>2009-2010</b>	<b>2010-</b>	<b>2011-</b>	<b>2012-</b>	<b>2013-</b>	<b>2014-</b>	<b>Total</b>
	(000's)	2011	2012	2013	2014	2015	(000's)
		(000's)	(000's)	(000's)	(000's)	(000's)	
<b>Water Dept.</b>							
W-1 Capital Improvements	500 a	500 a	500 a	500 a	500 a	500 a	3000
W-2 Water System Improvements		1500 a	1500 a	1500 a	1500 a	1500 a	7500
<b>Sewer Authority</b>							
WSA-1 Miscellaneous Contract				350 b	350 b	350 b	1050
WSA-2 Governor Francis Phase II	3891 c	763 b					4654
WSA-3 Governor Francis Phase III	1798 c	2196 b	500 b				4494
WSA-4 Bayside/Longmeadow				900 b	3000 b	1275 b	5175
WSA-5 Bayside/Longmeadow II					750 b	2500 b	3250
WSA-6 Bayside/Longmeadow III						750 b	750
WSA-7 Bayside/Longmeadow IV			850 b	2600 b	121 b		3571
WSA-8 Greenwood East						831 b	831
WSA-9 Sandy Lane/Cedar Swamp	625 c	1025 b					1650
WSA-10 NW Gorton's Pond				450 b	1500 b	499 b	2449
WSA-11 Sherwood Park					400 b	900 b	1300
WSA-12 WWTF Upgrade for Phosphorous			500 b	3250 b	3250 b	4250 b	11250
<b>Total (000's)</b>	<b>6814</b>	<b>5984</b>	<b>3850</b>	<b>9550</b>	<b>11371</b>	<b>13355</b>	<b>50924</b>



<b>2009 CAPITAL IMPROVEMENT PROGRAM: WATER AND SEWER</b>							
<b>Department Project</b>	<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>Total</b>
	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)
<b>Funding Sources</b>							
A. General Operations	500	2000	2000	2000	2000	2000	10500
B. Bonds Unissued		3984	1850	7550	9371	11355	34110
C. Bonds Issued	6314						6314
D. Future Bond							0
E. Fed Grant							0
F. State Grant							0
G. Lease Purchase/other							0
<b>Total (000's)</b>	<b>6814</b>	<b>5984</b>	<b>3850</b>	<b>9550</b>	<b>11371</b>	<b>13355</b>	<b>50924</b>

**ELEMENT III**

**FINANCIAL ANALYSIS**

### **III. FINANCIAL ANALYSIS**

The financial data upon which this Capital Improvements Program is based is discussed in the following pages. Explanation of the City's current debt obligations and a review of its expenditures and revenues are as follows.

#### **EXPENDITURES**

In order to provide background information on the City of Warwick's ability to undertake additional capital improvements financing, the history of City expenditures and revenues is examined in this chapter. The expenditures shown are categorized by expense type.

#### **EXECUTIVE AND ADMINISTRATION**

This program includes the departments of executive, legislative and financial management, and represents approximately 5.4% of the total budget. Included in executive and administration is principal and interest expenses related to debt service. Debt service represents approximately 3.3% of the city budget in fiscal year 2010.

	<i>Executive and Administration</i>	<i>Percent of Budget</i>	<i>Debt Service</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$14,846,899	5.3%	\$8,760,695	3.1%
<i>Fiscal Year 2010</i>	\$15,131,998	5.4%	\$9,274,423	3.3%

## **PUBLIC SAFETY**

Public Safety program includes the departments of Police, Fire, Civil Preparedness, Building Inspection and Minimum Housing. These appropriations represent approximately 13.1% of the total city budget.

	<i>Public Safety Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$38,462,138	13.6%
<i>Fiscal Year 2010</i>	\$36,712,490	13.1%

## **SOCIAL SERVICES**

Parks and Recreation, Library, and Human Services are included in this category and represent approximately 2.2% of the total budget.

	<i>Social Services Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$6,893,803	2.4%
<i>Fiscal Year 2010</i>	\$6,309,811	2.2%



## **PHYSICAL RESOURCES**

This program consists of Planning, Community and Economic Development, and Public Works. This program represents approximately 5.1% of the total city budget.

	<i>Physical Resources</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$14,499,963	5.1%
<i>Fiscal Year 2010</i>	\$14,202,070	5.1%

## **EMPLOYEE BENEFITS**

Fringe Benefits such as health care insurance, FICA, life insurance, pension expense for municipal employees, and worker's compensation are included in this category. These appropriations represent approximately 15.6% of the total budget.

	<i>Employee Benefits</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$42,883,647	15.2%
<i>Fiscal Year 2010</i>	\$43,897,563	15.6%



### **SCHOOL DEPARTMENT**

The school budget represents the required budget to operate the City of Warwick's School System. This budget represents approximately 58.6% of the total budget.

	<i>School Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$164,609,068	58.3%
<i>Fiscal Year 2010</i>	\$164,609,068	58.6%

### **REVENUES**

Revenues received by the city by major sources are recorded below.

### **PROPERTY TAX**

In Fiscal Year 2009 the tax base as of December 31, 2007 was \$12,153.4 billion. The estimated fiscal year 2010 tax base as of December 31, 2008 is \$12,142.6 billion. The total estimated tax values have remained relatively constant.

	<b>FY 2009</b> <i>Valuation Date December 31, 2007 (\$000,000)</i>	<b>FY 2010</b> <i>(Estimated) Valuation Date December 31, 2008 (\$000,000)</i>
<i>Residential</i>	7,992.6	7,994.7
<i>Commercial</i>	3,241.8	3,201.6
<i>Tangible</i>	451.0	467.7
<i>Inventory</i>	0.0	0.0
<i>Motor Vehicles</i>	408.3	375.7

Figures are at gross assessed valuation. Property Taxes represent approximately 72.5% of the total budget.

	<i>Property Taxes</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$195,020,000	69.1%
<i>Fiscal Year 2010</i>	\$203,718,000	72.5%

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**STATE AND FEDERAL AID**

	<i>State &amp; Federal Aid</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$61,504,374	21.8%
<i>Fiscal Year 2010</i>	\$55,688,104	19.8%

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**LICENSES & FEES, ENTERPRISE TRANSFER, AND ALL OTHER**

These accounts represent the remaining 7.7% of the city's budgeted revenue. They include municipal court, billing for rescue services, enterprise transfers, hotel tax, fund balance drawdown, and interest on investments and taxes.

	<i>Licenses &amp; Fees, Enterprise Transfers &amp; Other</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2009</i>	\$25,671,144	9.1%
<i>Fiscal Year 2010</i>	\$21,456,896	7.7%

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*Front cover:* A view of the eastern end of the Aldrich Avenue right-of-way, facing north to Rocky Point.

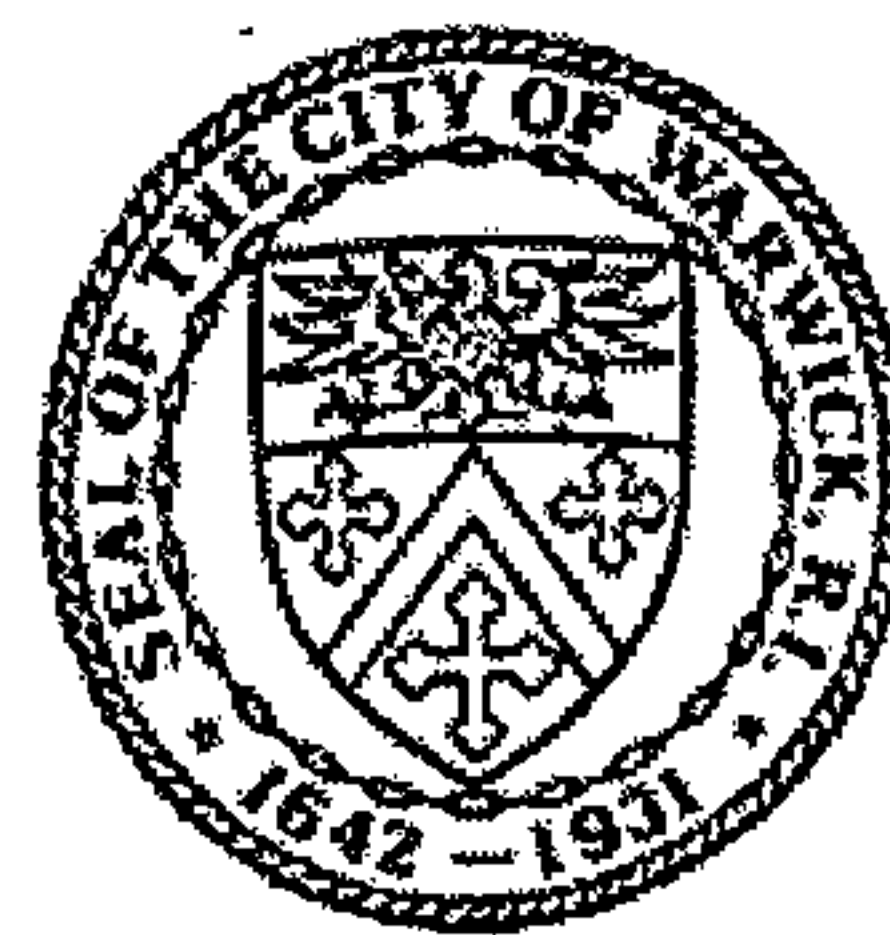
*Photo credit:* Jerry Parker

After months of cooperation among local, federal and state agencies, last year the city secured 41 acres of pristine shoreline at the former Rocky Point property, ensuring perpetual public access to the Bay.

The property's rich history as a summer destination dates back to the 1840s, when Captain William Winslow brought passengers there for Sunday outings. Train service eventually made it easier to get to the property, which later featured such attractions as a Loeff Ferris Wheel, boat rides, a circle swing that swung in the ocean, and, in the 1930s, installation of a saltwater pool. The Shore Dinner Hall offered park visitors clamcakes and chowder, while two other buildings, the Palladium and the Windjammer, were home to wedding receptions, school proms, and a variety of political functions. The mid-way remained vibrant and teemed with people during the summer months, particularly when concerts were offered.

The fate of the remaining 83 acres is still uncertain, and the SBA continues to talk with several parties interested in developing the land. The city has also had discussions recently with several government, environmental and non-profit agencies to see if funds are available to help with the acquisition and preservation of more of the land.

Meanwhile, the Warwick Planning Department, fueled by a \$90,000 grant from the Rhode Island Department of Environmental Management, is moving forward with design, permitting and development phases for our property. The overall goal is to provide public access, along with passive recreation opportunities like fishing, bird watching, hiking and canoeing/kayaking for our citizens.



City of Warwick  
Scott Avedisian, Mayor