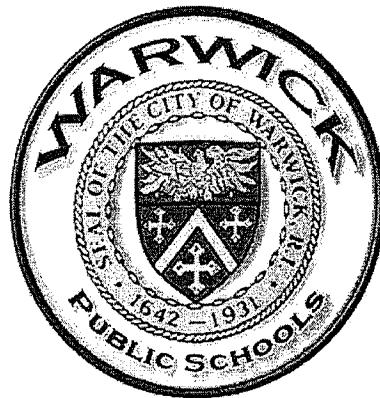


WARWICK PUBLIC SCHOOLS
FY 2011 – 2012
BUDGET

Approved by the Warwick School Committee
April 26, 2011



School Committee

Bethany Furtado, Chairperson
Patrick Maloney Jr., Vice Chair
Eugene Nadeau, Clerk
Christopher Friel
M. Terri Medeiros

School Administration

Dr. Peter P. Horoschak
Superintendent

Anthony Ferrucci
Chief Budget Officer



WARWICK PUBLIC SCHOOLS

PETER P. HOROSCHAK, Ed.D.
SUPERINTENDENT

34 Warwick Lake Avenue
Warwick, Rhode Island 02889
TEL (401) 734-3000
FAX (401) 734-3105
TTY 1-800-745-5555
www.warwickschools.org

May 24, 2011

To Mayor Scott Avedisian and Warwick City Council Members:

I transmit to you today the School Department's Budget for Fiscal Year 2012. Like the City, the School Department is experiencing very challenging financial times. However, before addressing this year's fiscal challenges, I am proud to review our efforts over the last five years to achieve permanent and systemic changes to continue to provide quality educational services most cost-effectively. The School Department has reduced its work force by 149 FTE (full time equivalent) positions. As a result, we have saved millions of dollars in salary and fringe benefit costs. In addition, the School Committee has previously taken actions which resulted in the closing of four (4) elementary schools. Since FY 2008, we have returned a large number of special education students in outside placements back to the district, thereby accumulating \$9.9 million in savings.

In the FY 2012 budget, we have cut an additional 16 FTEs, increasing our overall reduction in staff to 165 FTEs. We have also added to our budget presentation this year a FY 2012 Budget Action Plan. This plan highlights the School Committee's continuing efforts to increase alternative revenue sources and curb expenditures. It is our expectation that achievement of these long range goals will result in further net cost reductions for years to come. We are also committed to continually reviewing the possibility of further consolidating our school facilities as our student population continues to decline.

The School Committee is committed to providing a fiscally responsible budget while meeting its obligations under Rhode Island's Basic Education Plan and the obligations in our collective bargaining agreements. Also, in an attempt to present a level-funded budget for all non-staff related costs, the school district continues to struggle with the following known issues:

- The implementation of the new state funding formula which was used to determine state aid allocations.
- A 17% increase in employer state pension costs.
- Costs associated with the state contract for out of district student transportation.
- Spiralling utility costs, due to the expiration of contracts that previously limited cost increases for fuel and electricity.
- Attempting to initiate the development of bid documents to address our fire code compliance issues. Three million dollars in fire code improvements must be completed no later than September 2012. We have been informed that failure to accomplish this mandate will result in referral of the responsible parties to the state fire marshal for further action. Such action could include the imposition of substantial fines and closure of school buildings.

- The need to be fully fire code compliant by September 2014, which will require the expenditure of approximately an additional \$6 million between September 2012 and September 2014, and
- The inclusion of debt service for bond payments in the school department's budget for the first time.

Our budget presentation is based on need and the Rhode Island Department of Elementary and Secondary Education's ("RIDE's") interpretation of the City's maintenance of effort obligations to fund the Warwick Public Schools. RIDE's position is that the maintenance of effort allocation is vital to the ability of a school district to maintain quality educational experiences for students. We concur with RIDE's interpretation and conclusions. It is critical to our schools that the \$6,198,436 in maintenance of effort funds which were taken from our FY 2011 budget be restored in 2012.

We hope that we can mutually agree that our excellent schools are vital to this vibrant, successful City and the preservation of its property values. In order to provide a similar level of services and to accommodate fixed-cost budget increases of in excess of \$3,000,000, we respectfully request that the City restore our maintenance of effort to one hundred percent of the FY 2009 allocation. In addition, given increased obligations, we require, and respectfully ask you to approve, an additional allocation of \$680,120.

We look forward to presenting the School Committee's budget to the Mayor and City Council on Tuesday, May 31st.

Sincerely,



Peter P. Horoschak



WARWICK PUBLIC SCHOOLS

PETER P. HOROSCHAK
SUPERINTENDENT

ANTHONY FERRUCCI
CHIEF BUDGET OFFICER

34 Warwick Lake Avenue
Warwick, Rhode Island 02889
TEL (401) 734-3030
FAX (401) 734-3036

TTY 1-800-745-5555

TO: Peter P. Horoschak, Superintendent
FROM: Anthony Ferrucci, Chief Budget Officer
DATE: 5/19/11
SUBJECT: Fy12 Budget Document for the Mayor and City Council

Enclosed is Warwick Public Schools Recommend Budget for the 2011 – 2012 School Year. This document is comprised of six sections. Each section is separated by an individual tab. Outline below is an index of the Budget Document being presented for consideration.

- **Fy12 Budget Narrative Summarized.**
This section contains a Summary Narrative of the Warwick Public Schools Proposed Budget for the 2011 – 2012 school year.
- **Fy11 Year-End Report.**
This section contains the School Committee's Fy2011 Year End Projection Report. This report was presented publicly at the School Committee meeting on April 12th. Also included in this section is a copy of the Schools communication to the City Finance Office regarding the school's projected year end budget. This Municipal Report was sent to the city on April 19th.
- **Fy12 Proposed Budget as of April 12, 2011.**
This section contains a copy of the proposed budget that was publicly presented to the School Committee on April 12th & 13th. Included in this section is a summary analysis of all of the various issues the district faced in preparing this recommended Fy12 Budget.
- **Fy12 School Committee Proposed Summary Budget as of April 26, 2011.**
This section contains replies to the School Committee regarding issues raised during the April 12th and 13th presentation of the budget and the adopted recommended school committee budget for Fy2012.
- **Fy12 School Committee Proposed Detail Budget as of April 26, 2011.**
This section contains a detail report showing the proposed revenue and expenditures on a line item basis. The report covers, Fy11 Budget, Fy11 Projected Year End, Fy12 Proposed Budget as of 4/12/11 and Fy12 Adopted Budget as of 4/26/11. Also included in this section is a personnel supplement which shows the fulltime equivalents of each Personnel Group.
- **Fy12 Budget Action Plan.**
This is an outline of the net effect of the actions taken over the last two months. This plan show the total amount targeted to be addressed over the next three months. This plan outlines the types of actions the School Committee is undertaking in order to balance the Fy12 budget without having to revert to cutting programs for Warwick School children.

Respectfully submitted,

Anthony Ferrucci
Chief Budget Officer
Warwick Public Schools

WARWICK PUBLIC SCHOOLS

FYE 2012 Budget

FY12 BUDGET NARRATIVE SUMMARIZED

WARWICK PUBLIC SCHOOLS
Fy2012 Budget Narrative Summarized
May 23, 2012

Although the year-end report for Fy2011 indicates a potential deficit of \$660,000, the School Department is working diligently to limit costs and achieve a balanced budget by year end. In order to even come close to achieving a balanced budget for Fy2011, the School Department had to rely on the use of a prior year surplus of, \$4,566,895. The use of this surplus in Fy2011 was necessary and was used to offset the loss in Local Tax Revenue. The Local Appropriation from taxes was reduced by \$6,198,436 from Fy2010 to Fy2011 due to legislative action at the Rhode Island state house.

For the fiscal year beginning July 1, 2011, the School Department is anticipating the re-instatement of the \$6,198,436 based on state law which addresses Maintenance of Effort by communities to fund schools.

In regards to the Budget as presented, what follows is an overview of the items that are most impacting our ability to maintain a balanced budget.

REVENUES

Upon reviewing the FY2011 year-end report, it will be clear that the School Department is not anticipating a surplus that may be brought forward for use in Fy2012. Of note, the Fy2011 budget contains the use of Prior Year Surplus dollars in the sum of \$4,566,895. The loss of these resources effectively reduces our Fy2012 Revenue by this amount.

Aside from the Maintenance of Effort issue and the loss of Prior Year Surplus, the FYE 2012 budget request for local support has been increased by \$680,120. These funds have been requested primarily to offset the anticipated cost increase associated with Bond payments that are new costs to the schools.

WARWICK PUBLIC SCHOOLS
Fy2012 Budget Narrative Summarized
May 23, 2012

Page 2

REVENUES, continued

State Aid, Fy2012 is the first year in which the new funding formula is to be implemented. The budget will detail how the state aid is calculated. As of 5/23/11, the amount included in the Budget is the current recommended amounts as the General Assembly and the Governor's Office have not as of yet adopted a state Budget for Fy2012. Also note, the School Committee, through its actions, has publicly declared that the City of Warwick is being penalized compared to other communities. The School Department will be pursuing the state for additional funding based on the calculations recently received and on a broader action, will be pursuing the inequity of the allocations based on a community's economic situation. In addition to the Funding Formula, the State has impacted how much we will receive by deducting an amount equal to a Federal Jobs allotment. The budget presented provides very detailed information regarding the funding formula and reflects the state's deduction of \$1,533,605 from the funding formula calculation by utilizing federal dollars from the Jobs Fund Grant.

Medicaid Reimbursements continue to trend downward. Based on federal reviews of Medicaid payments, there have been downward trends on payments for these types of services the district provides. We anticipate a loss of \$300,000 when comparing Fy11 Budget to Fy12 Budget. The Fy12 Budget is comparable to Fy11 Actual payments received.

The reduction in Rental Income of \$55,000 is attributed to Rhode Island School for the Deaf vacating space it previously leased from the School Department.

EXPENSES

The Local Fund Budget for Fy2011 was \$157,964,536. At the School Committee meeting on April 12, 2011 the Projected Year End Budget was \$158,549,304 which represented an increase of \$584,768. In addition to these expenditure increases, there was a reduction in projected revenue of \$76,764 thereby creating a total local year-end projected deficit of \$661,532. The School Administration is doing everything it can to reduce this projected deficit so that by year end the school budget will come in balanced.

For the Fy2012 Proposed Budget, the School Administration had to wrestle with the same factors that contributed to the potential deficit identified in Fy2011 and many new imposed costs. Outlined below are the actions taken by the School Department in its attempt to prepare and present a balanced budget for Fy2012.

WARWICK PUBLIC SCHOOLS
Fy2012 Budget Narrative Summarized
May 23, 2012

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STAFFING EXPENSES

The Fy2012 budget contains a reduction of 16 FTEs from Fy2011. These reductions were based on student enrollment issues. These reductions amounted to a savings of \$1,000,000 in salary and fringe benefits. With these reductions and the previous reduction over the last five years, Warwick Public Schools has cut 165 FTEs.

SALARY EXPENSES

The Fy2011 Salary Budget includes no pay increases for our certified and classified employee groups. The contract with the WISE union expired on August 31, 2006. The contract with the WTU is due to expire on August 31, 2011. The School Committee has publicly acknowledged the need to negotiate fair and equitable contracts with these two employee groups while maintaining fiscal prudence in these difficult times with the limited resources available.

The Administrative employee group is budgeted to receive a 2.75% increase due to the fact that pay raises were not granted for this group in Fy2011 and this employee group has been required to pay 20% co-pay towards the cost of their medical and dental benefits since September 2010. For Fy2012 the 2.75% salary increase amounts to \$134,143 and a 20% co-pay amounts to a reduction of <\$142,205>.

Salaries totaling \$99,957,634 is 62% of the total budget. This budget amount is one tenth of one percent less than the Fy2011 Budget, a reduction of <\$196,160>.

FRINGE BENEFIT EXPENSES

The Fy2012 Fringe Benefit Budget is dramatically impacted by two primary issues.

State Pension: With pension reform the last few years, there has been a reduction on the employer's contribution rates. Unfortunately, with these rate reductions, there has been a corresponding reduction in state aid revenue thereby making these reforms budget neutral. The proposed funding formula rates were based on district costs from the years when these pension contribution rates had decreased. For Fy2012, the funding formula has been invoked AND the state pension administrators have announced a need to increase contributions. For Fy2012 Warwick Public Schools will see its contribution rate increase from 11.25% of qualified salaries to 13.23% of qualified salaries. This 17.6% increase in rate translates into a \$1.5 million increase in this expenditure item alone.

Health Insurance: By participating in the WB Health program with other municipalities and school districts, Warwick has had favorable results in managing its medical costs over the years. For Fy2012, the rates paid are budgeted to increase by only 2%. In addition, the Administrative staff is budgeted to contribute 20% of their premiums to offset cost to the district. The total Decrease to the district for this item is <\$115,455> which, as a percentage of decrease on the current cost of \$18,021,066, is six tenths of one percent, (.006).

Fringe Benefits total \$41,005,272 which represents 25.4% of the FYE 2012 Budget.

WARWICK PUBLIC SCHOOLS
Fy2012 Budget Narrative Summarized
May 23, 2012

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PURCHASE SERVICES, SUPPLIES AND MATERIALS, CAPITAL OUTLAYS EXPENSES

These non-salary expenditure categories represent roughly 13% of the budget request. Outlined below are the comparative totals for all categories:

FYE 2011 Budget	FYE 2011 Projected Yr End	FY2012 Proposed 4/12/2012	Fy2012 Adopted 4/26/11
\$20,208,839	\$20,087,958	\$22,407,895	\$20,225,794

During the public presentation of the Fy2012 Proposed Budget workshops there were a number of notable cost increases that have impacted these categories.

Contracted Transportation-State Contract	\$300,000.
Fuel-Gasoline	\$ 32,000
Diesel Fuel	\$200,000
Building Utilities Increases	\$550,000
Textbooks and Instructional Supplies	\$375,000
Introduction of New Music and Arts Initiatives	\$345,000
Architectual Fees for Fire Compliance Preliminary Work	\$190,000
Capital & Equipment associate with move from Warwick Lake To the Greene Administrative Building on Draper Avenue	\$460,000
Debt Service-Principal and Interest on bonds secured and used in FYE 2011	\$570,000
Total New costs to FY2012	\$3,022,000

Of these new costs, to date \$839,899 has been addressed; \$680,120 requested in new local appropriations and \$159,779 in reductions. This leaves a balance of \$2,182,101 to be reconciled.

In an attempt to maintain the integrity of the budget process and in compliance with the School Committee's April 26th authorization, we provide these costs as issues to be wrestled with in order to achieve a balanced budget. Some communities may have level funded some of these items and then presented requests for payment after the fact because they were critical or mandated. This School Committee is attempting to promote a budget process that maintains its integrity throughout. Unfortunately, in order to budget these known costs, we would need to cut some existing services or programs in order to present a balanced budget. The School Committee is involved with a number of initiatives that may not require cutting existing programs. Their request was to establish a Budget Action Plan due to the time necessary to work through the initiatives that have been undertaken. The School Committee fully acknowledges that if under the Action Plan, the amount of \$2,182,101 is not resolved, they then will move forward with implementing program cuts to achieve a balanced budget prior to the beginning of the 2011 – 2012 School Year.

**WARWICK PUBLIC SCHOOLS
Fy2012 Budget Narrative Summarized
May 23, 2012**

Page 5

CONCLUDING COMMENTS

Like the City, the School Department faces very challenging times. Like the City, the School Department is very aware of the fiscal issues that family members of our community face. Like the City, the School Department is under pressure from mandates, cost increases and funding cuts imposed upon us from outside the City. It is our goal to work with the City to meet the challenges we face. It is our goal to pursue all options available to address the needs of the schools while attempting to alleviate the over reliance on the local community support that exists today.

With that, we ask the Mayor, City Council and the members of our community to support us in our mission to meet the educational needs of the over 10,000 students in our schools and the many community members who utilize our facilities daily.

Regardless of what happens, the School Committee and the entire school department staff of Warwick Public Schools will remain vigilant in our efforts to manage the limited resources available as we pursue the mission in which we have been charged.

The Mission of the Warwick Public Schools, working cooperatively with families and the community, is to provide challenging learning environments that enable all students to develop skills and knowledge necessary to become self-directed, life-long learners, highly productive responsible citizens, and contributors to a technological and diverse society.

WARWICK PUBLIC SCHOOLS

FYE 2012 Budget

FY11 Current Year End Report



WARWICK PUBLIC SCHOOLS

PETER P. HOROSCHAK
SUPERINTENDENT

ANTHONY FERRUCCI
CHIEF BUDGET OFFICER

34 Warwick Lake Avenue
Warwick, Rhode Island 02889
TEL (401) 734-3030
FAX (401) 734-3036

TTY 1-800-745-5555

TO: Peter P. Horoschak, Superintendent
FROM: Anthony Ferrucci, Chief Budget Officer
DATE: April 7, 2011
SUBJECT: Budget Projections Fy2011

In preparation for the upcoming discussion regarding next year's school budget, we have spent the last two weeks analyzing Fy2011 actual expenses versus Fy2011 Budget.

Attached are a summary and a detailed report indicating Warwick Public Schools Projected Year End Financial Results based on year-to-date expenses as of 3/31/2011. The Summary Report states the various Revenue Lines included in the Local Budget and a Summary of Categorical Expenses. The Detail Report is a line item detail of the Categorical Expenses noted in the Summary Report.

The most notable issues identified by the analysis are outlined below:

REVENUE

Total Budget	Projected Year End	Unfavorable Variance
\$157,964,536	\$157,887,772	<\$76,764>

- Primary Issue, Medicaid Reimbursements are down due to regulatory changes in billing.

EXPENSES

Total Budget	Projected Year End	Unfavorable Variance
\$157,964,536	\$158,549,304	<584,768>

Negative Impacts On Expense Budget

- State Pension-In the spring of 2010, with pension reform at the state level in full negotiations, Warwick schools over stated the potential savings from the proposed pension reforms being discussed. This one particular item is a \$1,100,000 variance.
- Textbooks- In December 2010, the school district was made aware of an opportunity to take advantage of significant savings on textbooks that the district would be needing within the next year. In order to take advantage of this savings, the district needed to take delivery of the material during the Fy11 school year. We had to commit \$750,000 of unbudgeted textbook funds to secure these books and supplies. This commitment has been posted to our financial statements as of 3/31/11.
- Budgeted transition to outside bus contractor has not been fully achieved.
- Fuel-Vehicle fuel impacted by current market conditions.

SUBJECT: Budget Projections Fy2011, Expenses, continued.

In addition to the negative impacts on the expense budget as noted above, there were some positive financial impacts on the budget as well. Outlined below are the positive financial impacts on the expenses of the district.

Positive Impacts On Expense Budget

- As difficult as it has been this year for our students in securing those items most needed every day, the district's implementation of a 50% spending freeze on Supplies, Materials and Purchase Services early in the school year had the desired results of minimizing the negative impacts noted.
- Out of District Students Tuition-The district's efforts in returning students from out of district has resulted in a \$1,000,000 savings on the budget for this year.
- Copiers-Given their age and use, the district, was expecting a need to replace copiers this year. Fortunately the existing copiers were functional enough throughout the year that leasing new ones was not necessary. (Unfortunately, we may have replacement issues in Fy12.)

Although there is a projected a deficit of \$661,532 it is the district's intent to achieve a balanced budget by year end. The school's deficit reduction action plan for the last quarter of this school year consists of the following:

Fy11 Deficit Reduction Plan

- Maintain the spending freeze on non-essential General Fund purchases through the end of the school year.
- Investigate the feasibility of releasing more of the uncommitted funds reserved for out of district student tuitions. Typically DCYF placed students are billed late and without district prior knowledge. Warwick has reserved \$315,000 for this "potential unknown cost."
- Determine the feasibility of releasing more of the uncommitted funds designated as projected additional salary. (My lack of historical knowledge of the district's typical end of year salary and stipend payments has made it difficult to determine what if any of the \$2,791,337 reserved for salary/stipends maybe released at this time.)
- Explore the use of existing grants that may not have been fully utilized throughout the school year. In particular, the potential use of the Jobs Fund Grant. (Currently the Jobs Fund Grant is targeted for use in Fy12. If the use of these funds is necessary in fy11, there WILL BE an impact to be reconciled with in Fy12.)

I am happy to answer any questions regarding this report.

With this projected year end information completed and available for comparative purposes, we can now move forward with presenting our Fy12 budget.

Respectfully submitted,

Anthony Ferrucci
Chief Budget Officer
Warwick Public Schools

WARWICK PUBLIC SCHOOLS
Summary of All LOCAL Funds
Fy2011 Year End Financial Projections
As Of: April 12, 2011

	FY11 Budget	Year to Date Actual	Encumbrances Recorded	Projected Additional	Fy11 Projected Year end	<Unfavorable> Vs Fy11 Budget	Favorable/ Vs Fy11 Budget
REVENUE							
41101 Local Approp (Taxes)	117,769,632.00	117,769,632.00	0.00	0.00	117,769,632.00	0.00	0.00
41102 Suppl Local Approp (Taxes)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
41250 Re-Appropriated Fund Bal	4,603,240.00	0.00	0.00	4,566,895.00	4,566,895.00	(36,345.00)	
41310 Tuition from Individuals	74,000.00	41,995.00	0.00	14,000.00	55,995.00	(18,005.00)	
41321 Tuition from Other LEA's	925,000.00	486,313.79	0.00	475,000.00	961,313.79	36,313.79	
41656 Food/Svc Sales-Vending	0.00	2,429.94	0.00	1,000.00	3,429.94	3,429.94	
41701 Admis/Athletic Gater Recpts	30,000.00	39,072.50	0.00	2,000.00	41,072.50	11,072.50	
41704 Summer School	90,000.00	68,160.00	0.00	0.00	68,160.00	(21,840.00)	
41751 Dining Room Revenues	42,750.00	24,968.00	0.00	17,782.00	42,750.00	0.00	
41900 Other Rev from Local Srcs	0.00	0.00	0.00	0.00	0.00	0.00	
41901 Rental Inc (Fields/Bldgs)	63,570.00	52,302.18	0.00	7,000.00	59,302.18	(4,267.82)	
41920 Contribution Private Srcs	0.00	1,631.38	0.00	0.00	1,631.38	1,631.38	
41921 Instructional-Categorical	0.00	731.00	0.00	0.00	731.00	731.00	
41940 Textbooks Sales/ Rentals	0.00	37.80	0.00	0.00	37.80	37.80	
41980 Refund Prior Yr Expense	97,000.00	93,878.12	0.00	3,121.88	97,000.00	0.00	
41990 Miscellaneous Revenue	4,000.00	366.00	0.00	500.00	866.00	(3,134.00)	
<i>Subtotal Revenue from Local Sources</i>	<i>123,699,192.00</i>	<i>118,581,517.71</i>	<i>0.00</i>	<i>5,087,298.88</i>	<i>123,668,816.59</i>		
43901 State Operational Aid	32,580,344.00	20,105,607.00	10,469,448.00	2,005,289.00	32,580,344.00	0.00	
<i>Subtotal Revenue from State Sources</i>	<i>32,580,344.00</i>	<i>20,105,607.00</i>	<i>10,469,448.00</i>	<i>2,005,289.00</i>	<i>32,580,344.00</i>		
44107 Indirect costs	35,000.00	168,027.21	0.00	50,000.00	218,027.21	183,027.21	
44202 Medicaid Reimbursement	1,500,000.00	896,844.58	0.00	300,000.00	1,196,844.58	(303,155.42)	
<i>Subtotal Revenue from Federal Sources</i>	<i>1,535,000.00</i>	<i>1,064,871.79</i>	<i>0.00</i>	<i>350,000.00</i>	<i>1,414,871.79</i>		
46101 Refunds Current Year	0.00	0.00	0.00	0.00	0.00	0.00	
46102 Pass Thru Clearing	0.00	0.00	0.00	0.00	0.00	0.00	
46600 Claims and Settlements	0.00	0.00	0.00	0.00	0.00	0.00	
46601 Insurance Proceeds	150,000.00	38,739.32	0.00	185,000.00	223,739.32	73,739.32	
<i>Subtotal Revenue from Other Items</i>	<i>150,000.00</i>	<i>38,739.32</i>	<i>0.00</i>	<i>185,000.00</i>	<i>223,739.32</i>		
TOTAL LOCAL FUND REVENUE	157,964,536.00	139,790,735.82	10,469,448.00	7,627,587.88	157,887,771.70	(76,764.30)	

WARWICK PUBLIC SCHOOLS
Summary of All LOCAL Funds
Fy2011 Year End Financial Projections
As Of: April 12, 2011

	FY11 Budget	Year to Date Actual	Encumbrances Recorded	Projected Additional	Fy11 Projected Year end	Favorable/ <Unfavorable> Vs Fy11 Budget
SUMMARIZED EXPENSES-By Category						
<i>Subtotal Personal Svcs-Compensation</i>	100,153,794.00	62,995,155.21	33,962,162.29	2,791,337.39	99,748,654.89	405,139.11
<i>Subtotal Employee Benefits</i>	37,601,903.00	23,784,904.11	12,506,026.84	2,421,760.34	38,712,691.29	(1,110,788.29)
<i>Subtotal Purchased Services</i>	1,956,944.00	1,150,175.66	487,360.43	391,357.94	2,028,894.03	(71,950.03)
<i>Subtotal Purchased Property Svcs</i>	1,408,722.00	633,853.25	310,918.11	224,566.43	1,169,337.79	239,384.21
<i>Subtotal Other Purchased Services</i>	9,692,619.00	5,935,191.42	2,782,178.26	445,613.82	9,162,983.50	529,635.50
<i>Subtotal Supplies and Materials</i>	5,306,293.00	3,785,970.91	954,265.35	1,277,356.36	6,017,592.62	(711,299.62)
<i>Subtotal Capital Equip & Property</i>	1,171,042.00	623,235.55	138,225.17	337,600.97	1,099,061.69	71,980.31
<i>Subtotal Debt Service & Misc</i>	135,088.00	102,024.95	0.00	33,063.05	135,088.00	0.00
<i>Subtotal Other Items</i>	538,131.00	0.00	0.00	475,000.00	475,000.00	63,131.00
TOTAL LOCAL FUND SUMMARIZED EXPENSES	157,964,536.00	99,010,511.06	51,141,136.45	8,397,656.30	158,549,303.81	(584,767.81)
Surplus/<Deficit>		0.00			(661,532.11)	(661,532.11)



Message

Tue, Apr 19, 2011 10:18 AM

From: Cheryl Bongivengo
To: diane.l.brennan@warwickri.com

Subject: quarterly report
Attachments: Quarterly Report FY 2011-3-31-11.xls

47K

Diane, please find attached the revised quarterly report adjusting the municipal appropriation to the City's approved budget. Please refer to the tabs "School Funds" and "details of other". You can ignore the third tab as it was just a worksheet I used to compile actuals.

Thanks,

Cheryl Bongivengo
401-734-3090

CITY/TOWN OF WARWICK

SCHOOL FUND BUDGET REPORT FISCAL YEAR 2011

MONTHLY/QUARTERLY PERIOD ENDING MARCH 31, 2011

Revenues	Adopted Budget	Revised Budget	Actual Revenues Year To Date	% Collected YTD	Projected Total Revenues FY 2011		Projected Revenue Variance to Revised Budget FY 2011
					Total	Revenues	
Municipal Appropriations	116,894,632	116,894,632	117,769,632	100.75%	116,894,632		0
State Aid:							
General	31,032,244	32,580,344	23,185,183	71.16%	32,580,344		0
Group Home (If Applicable)							
School Construction Aid							
Other (Please Attach Detail)							
Federal Aid:							
Impact Aid	1,500,000	1,500,000	896,845	59.79%	1,196,845		(303,155)
Medicaid							
Federal Stabilization Funds							
Other (Please Attach Detail)	35,000	35,000	168,027	480.08%	218,027		183,027
Other (Please Attach Details)	1,732,468	6,954,560	835,079	12.01%	6,997,924		43,364
 Total Education Revenues	 151,194,344	 157,964,536	 142,854,766	 723.79%	 157,887,772		
Expenditures	Adopted Budget	Revised Budget	Actual Expenditures Year To Date	% Expended YTD	Projected Total Expenditures FY 2011		Projected Expenditure Variance to Revised Budget FY 2011
					Total	Expenditures	
Salaries	100,909,567	98,422,101	63,109,798	64.12%	99,748,655		(1,326,554)
Employee Benefits:							
FICA	7,809,913	7,822,591	4,833,466	61.79%	7,759,094		63,497
Medical Insurance - (Active)	19,635,057	18,382,022	10,873,171	59.15%	18,396,291		(14,269)
Medical Insurance - (Retirees)							
Dental & Vision Insurance - (Active)	1,458,173	1,371,521	432,172	31.51%	1,171,496		200,025
Dental & Vision Insurance - (Retirees)							
Life Insurance							
Other	1,193,876	1,119,861	1,096,666	97.93%	1,157,675		(37,814)
Pension Contributions:							
Teacher	7,803,172	9,063,697	5,343,197	58.95%	8,651,900		411,797
Non-Certified	1,516,418	1,573,904	1,246,892	79.22%	1,576,235		(2,331)
Purchased Services							
Supplies and Materials	13,477,345	12,726,772	7,851,460	61.69%	12,361,216		365,556
Capital Outlays	5,490,706	5,290,323	3,820,775	72.22%	6,017,593		(727,270)
Other (Please Attach Details)	1,091,141	1,171,188	674,923	57.63%	1,099,062		72,126
	696,698	1,020,556	104,105	10.20%	610,088		410,468
 Total Education Expenditures	 161,082,066	 157,964,536	 99,386,625	 62.92%	 158,549,305		

WARWICK PUBLIC SCHOOLS

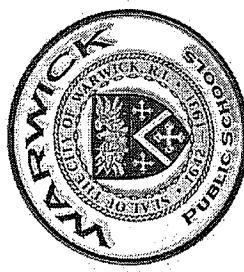
FYE 2012 Budget

FY12 Proposed Budget as of April 12, 2011

WARWICK PUBLIC SCHOOLS

FY 2011 – 2012

Budget



Presentation to the
Warwick Public Schools
School Committee
April 12 – 13, 2011

School Committee

Bethany A. Furtado, Chairperson
Patrick E. Maloney Jr., Vice Chair
Eugene A. Nadeau, Clerk
Christopher E. Friel
M. Terri Medeiros

School Administration

Peter P. Horoschak
Superintendent

Anthony Ferrucci
Chief Budget Officer

WARWICK PUBLIC SCHOOLS
SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012
APRIL 12 & 13, 2011

REVENUE - Commentary on Summary Analysis

Within the proposed REVENUE Budget, the following are the more notable items;

- Local Appropriation from Real Estate Taxes +\$6,198,436; Represents an expectation that the city will provide the 2010 level of support to maintain its efforts to fund schools.
- Re-Appropriated Fund Balance <\$4,603,240>; the surplus from Fy10 was returned to the schools in Fy11 as re-appropriated Fund Balance. Based on the most recent Fy2011 Projected Year End, there is no surplus planned and thus no surplus being available to be returned to the schools in Fy2012.
- Rental Income-<\$55,570>; reflects the loss of our tenant at the RHODES location.
- State Aid-Beginning in Fy2012, the state has moved to calculating State Aid support based on a funding formula. The Governor's Recommended Budget as of February 2011 has a calculation for Warwick Public Schools:

Fy2011	Restore	Year 1	Jobs Fund	Recommended Fy2012
Revised Aid	Stabilization	Formula Adj.	Grant	Governor's Budget
\$32,587,668	\$866,654	\$466,440	<\$1,533,605>	\$32,387,157

- Jobs Fund Grant- One time Grant for recalling or supporting jobs within public education. We anticipate 20 positions being recalled and supported by this source of funds.
- Indirect Costs-Revenue, This item is the amount of funds designated by Federal & State Grants to support the school's administration of the grants. While the Fy12 Budget is projected to increase over Fy11 Budget, the Fy12 Budget is going down compared to Fy11 Actual as we have been put on notice that some Federal grants maybe experiencing a 5% to 10% reduction.
- Medicaid Reimbursements- Reduced by \$300,000 due to continued federal communications regarding the need to reduce these "federal" costs, which translates into lost revenue for service providers, in this case, our schools.

WARWICK PUBLIC SCHOOLS
School Committee Budget Presentation-Fy2012
April 12 & 13, 2011

REVENUE- Summary Analysis By Major Category

	FY10 Actual	FY11 Budget	FY11 Projected Year end	Fy12 Proposed Budget	Increase/ <Decrease> Vs Fy11 Budget
41101 Local Approp (Taxes)	123,968,068.00	117,769,632.00	117,769,632.00	123,968,068.00	6,198,436.00
41102 Suppl Local Approp (Taxes)	0.00	0.00	0.00	0.00	0.00
41250 Re-Appropriated Fund Bal	500,000.00	4,603,240.00	4,566,895.00	0.00	(4,603,240.00)
41310 Tuition from Individuals	39,035.84	74,000.00	55,995.00	50,000.00	(24,000.00)
41321 Tuition from Other LEA's	923,849.87	925,000.00	961,313.79	970,000.00	45,000.00
41656 Food Svc Sales-Vending	0.00	0.00	3,429.94	0.00	0.00
41701 Admis/Athletic Gater Recpts		30,000.00	41,072.50	40,000.00	10,000.00
41704 Summer School		90,000.00	68,160.00	70,000.00	(20,000.00)
41751 Dining Room Revenues		42,750.00	42,750.00		(42,750.00)
41900 Other Rev from Local Srcs		0.00	0.00	0.00	0.00
41901 Rental Inc (Fields/Bldgs)	310,189.63	63,570.00	59,302.18	8,000.00	(55,570.00)
41920 Contribution Private Srcs	48.38	0.00	1,631.38	0.00	0.00
41921 Instructional-Categorical		0.00	731.00	0.00	0.00
41940 Textbooks Sales/ Rentals	145.81	0.00	37.80	0.00	0.00
41980 Refund Prior Yr Expense	94,518.35	97,000.00	97,000.00	0.00	(97,000.00)
41990 Miscellaneous Revenue	1,344.34	4,000.00	866.00	44,000.00	40,000.00
Subtotal Revenue from Local Sources	125,837,200.22	123,699,192.00	123,668,816.59	125,150,068.00	1,450,876.00
43901 State Operational Aid	26,251,715.00	32,580,344.00	32,580,344.00	32,387,157.00	(193,187.00)
44501 Jobs Funds Grant	0.00	0.00	0.00	1,533,605.00	1,533,605.00
Subtotal Revenue from State Sources	26,251,715.00	32,580,344.00	32,580,344.00	33,920,762.00	1,340,418.00
44107 Indirect costs	97,206.04	35,000.00	218,027.21	205,000.00	170,000.00
44202 Medicaid Reimbursement	1,875,975.00	1,500,000.00	1,196,844.58	1,200,000.00	(300,000.00)
Subtotal Revenue from Federal Sources	1,973,181.04	1,535,000.00	1,414,871.79	1,405,000.00	(130,000.00)
46101 Refunds Current Year	0.00	0.00	0.00	95,000.00	95,000.00
46102 Pass Thru Clearing	0.00	0.00	0.00	12,000.00	12,000.00
46600 Claims and Settlements	0.00	0.00	0.00	0.00	0.00
46601 Insurance Proceeds	192,141.65	150,000.00	223,739.32	50,000.00	(100,000.00)
Subtotal Revenue from Other Items	192,141.65	150,000.00	223,739.32	157,000.00	7,000.00
TOTAL LOCAL FUND REVENUE	154,254,237.91	157,964,536.00	157,887,771.70	160,632,830.00	2,668,294.00

WARWICK PUBLIC SCHOOLS
SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012

APRIL 12 & 13, 2011

EXPENSE - Commentary on Summary Analysis

Within the proposed EXPENDITURE Budget, the following are the more notable items;

- Salaries, while there are some minor adjustments to salary, there is an anticipated cut of 16 positions. The staffing pattern and cuts are addressed separately in the subsection titled Salary and Fringe Benefit Analysis.
- Fringe Benefits-there are two significant issues within this category.
 - a) State Pension-Over the last two years it has been publicly acknowledged that the pension reforms adopted reduced the schools pension costs. With the reduced costs, the state reduced funding equal to these savings. In July, 2011, pension costs are scheduled to increase 2 full percentage points, from 11.25% of salary to 13.23% of salary. Warwick's increase in cost for this item alone is \$1.5 million dollars, a 17% increase in this cost from Fy11 to Fy12.
 - b) Health Insurance-By participating in the WB Health program with other municipalities and school districts Warwick has had favorable results and has been informed that Medical costs for next year will need to rise by 2%. In addition, this budget includes the expectation that employee co-share will be 20% of premium beginning July 2011. This co-share assumption amounts to a reduction of medical costs of \$3.6 million for Fy12.
- Purchase Services, Supplies, Capital, Debt Service and Other, outlined below are major the increases affecting our inability to level fund the categories. Additional details will be provided by each Program Director during the public presentation of their specific budgets.
 - a) Purchase Services are relatively level funded.
 - b) Supplies & Materials increase of \$1.0 million:
 - i) Textbooks and Instructional Supplies +\$375,000
 - ii) Fuel for Buses +\$230,000, a 30% increase.
 - iii) Buildings-Heat and Electric +\$50,000, a 30% increase. Most notable is the fact that the existing futures contract that limited year to year increases expires at the end of this school year. We will be bidding and discussing options to address this issue soon.
 - c) Capital & Equipment +\$460,000, increase to support move of computer servers from Warwick Lake building to Greene Admin building. Information Technology department will present in further detail the outside issues which require us to make this move.
 - d) Debt Service+\$500,000, the inclusion, for the first time, of school bond principal and interest payments for bonds secured in 2011. WARWICK PUBLIC SCHOOLS

WARWICK PUBLIC SCHOOLS
 School Committee Budget Presentation-Fy2012
 April 12 & 13, 2011

EXPENSES- Summary Analysis By Major Category-Fy2012

	FY10 Actual	FY11 Budget	FY11 Projected Year end	Fy12 Proposed Budget	Increase/ <Decrease> Vs Fy11 Budget
<i>Subtotal Personal Svcs-Compensation</i>	95,881,495.27	100,153,794.00	99,748,654.89	100,410,746.00	256,952.00
<i>Subtotal Employee Benefits</i>	39,669,848.71	37,601,903.00	38,712,691.29	37,814,189.00	212,286.00
<i>Subtotal Purchased Services</i>	1,256,478.10	1,956,944.00	2,028,894.03	2,141,727.00	184,783.00
<i>Subtotal Purchased Property Svcs</i>	1,030,445.74	1,408,722.00	1,169,337.79	1,417,581.00	8,859.00
<i>Subtotal Other Purchased Services</i>	8,537,521.20	9,692,619.00	9,162,983.50	9,647,673.00	(44,946.00)
<i>Subtotal Supplies and Materials</i>	4,406,326.74	5,306,293.00	6,017,592.62	6,380,079.00	1,073,786.00
<i>Subtotal Capital Equip & Property</i>	1,375,317.80	1,171,042.00	1,099,061.69	1,638,873.00	467,831.00
<i>Subtotal Debt Service & Misc</i>	134,116.83	135,088.00	135,088.00	694,962.00	559,874.00
<i>Subtotal Other Items</i>	490,896.03	538,131.00	475,000.00	487,000.00	(51,131.00)
TOTAL LOCAL FUND REVENUE	152,782,446.42	157,964,536.00	158,549,303.81	160,632,830.00	2,668,294.00

SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012
APRIL 12 & 13, 2011

Salary & Fringe Benefits Analysis

The following four reports are a summary of each employee group within the district. The summary includes Position Title, the number of FTEs associated with the Position, the total salary to support the number of FTEs indicated and the total fringe benefit costs to support the FTEs indicated. The final column is the Total Cost for the Total Positions that are included in the Proposed Budget. Outlined below are major notable items for each employee group, in the order in which the following reports will be presented.

PROFESSIONAL PERSONNEL

In Fy10 the Local Budget had 1029.5 FTEs in this employee group.

The proposed Fy11 budget had planned reductions of 21.7 FTEs from the Local Budget. The school department reduced the budgeted staff but had to increase staffing by 1.8 FTEs. (1 FTE at elementary due to enrollment and .8 Special Needs teacher for hearing impaired issue.) Total Local budget FTEs is 1009.6.

The proposed Fy12 Budget is impacted by the loss of ARRA funding and as such requires the need to address approximately 40 FTEs of staffing. Currently there are 40 staff issued layoff notices. Due to the Jobs Fund Grant, a number of those laid off maybe recalled based on enrollment, programming and availability of funding. The current LOCAL budget includes a portion of these recalls. Total FTEs in the Fy12 Proposed Budget is 1,014.68.

PROFESSIONAL STIPENDS & OTHER PROFESSIONAL SUPPORTS

Sustains the same level of personnel as Fy11 Budget. One noticeable change, Turnover Expectancy in Fy11 anticipated an INCREASE in cost to the district when a retiring teacher leaves. The Fy12 Budget anticipates a DECREASE in cost to fill a retiring teacher's position. The decrease in cost is based on a step 5 average teacher replacing a top step teacher. This projected cost reduction is \$906,600.

SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012
APRIL 12 & 13, 2011

Salary & Fringe Benefits Analysis, continued.

CLASSIFIED PERSONNEL

In Fy11 the Local Budget had 462.15 FTEs in this employee group.

In Fy11 the district was able to reduce this employee group by 10.15 FTEs.

The proposed Fy12 Budget maintains the current level of FTEs at 452. This group includes mid-managers, clerks, transportation and custodial staff.

OTHER SUPPORT PERSONNEL

The Fy12 Budget maintains the current level of services as Fy11. There is a \$50,000 reduction from Fy11 to Fy12 based on an anticipated reduction in cost due to anticipated retiring staff being replace by entry level staff.

SUMMARY OF STAFFING LEVELS						
	06-07	07-08	08-09	09-10	10-11	11-12
	Request	Request	Request	Request	Request	Request
Local Funds	1,595	1,561	1,529	1,503	1,470	1,469
Grant Funds	89	80	51	60	71	56
Total	1,684	1,641	1,580	1,563	1,541	1,525
Reduction	6	43	61	17	22	16
TOTAL SIX YEAR REDUCTION						<u>(165)</u>

WARWICK PUBLIC SCHOOLS

School Committee Budget Presentation-Fy2012

April 12 & 13, 2011

Revenue & Expense All funds Summary-Fy2012

4/18/2011

WARWICK PUBLIC SCHOOLS

FYE 2012 Budget

FY12 School Committee Proposed Summary Budget

As of April 26, 2011



WARWICK PUBLIC SCHOOLS

PETER P. HOROSCHAK
SUPERINTENDENT

ANTHONY FERRUCCI
CHIEF BUDGET OFFICER

34 Warwick Lake Avenue
Warwick, Rhode Island 02889
TEL (401) 734-3030
FAX (401) 734-3036

TTY 1-800-745-5555

TO: Peter P. Horoschak, Superintendent
FROM: Anthony Ferrucci, Chief Budget Officer
DATE: 4/18/11
SUBJECT: Fy12 Budget – Director of Business Affairs

At the School Committee meeting on Wednesday, April 13, 2011 the issue of better understanding what makes up the Director of Business Affairs budget was raised. Under separate cover we prepare an analysis of the various accounts within the Director of Business Affairs Budget that are attributed to the District's Transportation.

This memo address the other accounts not associated with Transportation.

Acct#	Title	Fy12 Budget Request
54602	Rent/Lease-Equip/Vehicles	\$101,722

Of this line, \$100,000 is attributed to leasing Buses for District Transportation. The balance of \$1,722 is for office machines at Greene Administration building.

55660	Tuition to Charter School	\$240,500
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The number of students attending charter schools is 26. Fy11 cost per pupil is \$8,606. This cost for Fy12 is to be determined by Rhode Island Department of Education based on a formula imbedded in the state funding formula procedures. To date this cost has not been communicated to us and as such, we are budgeting a slight increase (\$16,700) in anticipation of either additional students or an increase rate.

57311	Technology Software Costs	\$18,313
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Of this line, \$12,350 is attributed to the Edulog system utilized in the transportation office for organizing bus routes. The balance is software service contracts for use in the business office. \$3,000 and private school support, \$3,063.



WARWICK PUBLIC SCHOOLS

PETER P. HOROSCHAK
SUPERINTENDENT

ANTHONY FERRUCCI
CHIEF BUDGET OFFICER

34 Warwick Lake Avenue
Warwick, Rhode Island 02889
TEL (401) 734-3030
FAX (401) 734-3036

TTY 1-800-745-5555

TO: Peter P. Horoschak, Superintendent
FROM: Anthony Ferrucci, Chief Budget Officer
DATE: 4/18/11
SUBJECT: Fy12 Budget – Transportation Analysis

At the School Committee meeting on Wednesday, April 13, 2011 the issue of better understanding what makes up the transportation budget was raised. Outlined below is our analysis of the various accounts within the Director of Business Affairs Budget that are attributed to the District's Transportation Budget.

Acct#	Title	Fy12 Budget Request
54602	Rent/Lease-Equip/Vehicles	\$101,722
54314	Mnt-Repair-Stud-Trans Veh	\$204,170
55110	Transp Cab/Mileage/RIPTA	\$12,300

Of this line, \$100,000 is attributed to leasing Buses for District Transportation. \$30,000 is earmarked for the final payment on existing leases of buses purchased in 2006. \$70,000 is earmarked for proposed leasing of five (5) new to the district buses, (New/Used buses based on cost/lease availabilities).

This is the maintenance dollars needed to support 34 Annex Buses, 27 routes and 7 spares, that serve 540 students for in district special education and ESL transportation. The cost is divided between preventative maintenance \$33,830 and DOT required routine maintenance of \$170,340.

This is RIPTA passes and mileage paid to parents for transporting out-of-district students when existing bus schedules don't align with student transportation needs. This option is only provided when most cost effective. Budget is based on current utilization, Fourteen (14) students to MET and one (1) student to SCHOOL ONE. \$62.00 per month per pupil for 10 months. Parent Mileage is budgeted at 6,000 miles per school year (approximately 150 miles a week) reimbursed at \$0.50/mile.

DATE: 4/18/11
 SUBJECT: Fy12 Budget – Transportation Analysis, continued.

Acct#	Title	Fy12 Budget Request
55111	Transportation Contractor	\$3,629,634

This account had two issues to be addressed. First being the Fy11 actual being over budget by \$300,000. Second, the Fy12 additional increases beyond the \$300,000 attributed to Fy11 over expenditures.

Fy11 projected year end is over budget due to the fact that the State Contract for transporting out of district special education students was not budgeted in this category for Fy11. The budget was prepared anticipating that cost reductions in staffing associated with the in-district transportation program would go down to offset this line's over expenditure. The Fy11 cost for the half year utilizing the State system is \$369,000. There are currently 31 students going to 10 different locations throughout the state and 2 locations in Massachusetts. Due to staffing issues, the cost reductions anticipated were not realized to fully offset this cost increase.

Fy12 Budget includes the full year cost for utilizing the State Contract for transporting Out of District Special Education Students. Fy12 Budgeted cost is broken down as follows;

\$ 738,060 - Full year cost for State Contract for Special Education Out of District Transportation
\$ 2,636,190 – For fifty (50) Large buses for In District Service. This includes Regular School Scheduled runs, Non-Public In District School runs and Voc-Ed runs. Same number budgeted in Fy11 and Fy12. Contractual increase of 2.5% included in Fy12 allocation.
\$ 116,348 – For Two (2) buses for Westbay/CCRI runs. Current 26 students are scheduled on these Runs. Contractual increase of 2.5% included in Fy12 allocation
\$ 128,586 - For Interscholastic Athletics, Three (3) High Schools allocated \$42,862 per school.
\$ 10,450 – For Substitute Drivers and Training

56202	Gasoline	\$248,200
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Fy12 Budget of 68,000 gallons of gas to be purchased from the city at an budgeted cost of \$3.65 per gallon. This item is in support of the In District Special Education Transportation fleet of vehicles. (As a side note, if the In District program is out sourced, the budgeted amount would have to be re-assigned to the Diesel account in anticipation of the need to purchase diesel for these service runs.)

56203	Diesel Fuel	\$518,400
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Fy12 Budget of 129,600 gallons of diesel to be purchased from an outside vendor at cost of \$4.00 per gallon. This fuel is to be used by contracted service providers for all listed activities in section 55111 Transportation Contractor with the exception of the State Contract for Special Education Out of District. The State Contract is full cost inclusive of fuel. (During the budget presentation, I made a comment that this fuel was covered by a contract that expires June 2011. I was mistaken. The contract expired, June 30, 2010 however there were additional gallons that were purchased in July through September 2010 under the old contract rates of \$2.01/gallon.)

Please know I have spoken with Mr. O'Haire, our Transportation Manager and he is willing to attend the school committee meeting on April 27th if necessary to further address any concerns regarding district transportation. Please advise if you would like to have him in attendance, if not, I am more than willing to answer, to the best of my understanding, any transportation questions.

WARWICK PUBLIC SCHOOLS
SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012

Revised Impact Items

APRIL 27, 2011

REVENUE – State Aid Calculations

Based on Information Received From RI Department of Education- 4-26-11

- State Aid-Beginning in Fy2012, the state has moved to calculating State Aid support based on a funding formula. The Governor's Recommended Budget as of February 2011 had a calculation for Warwick Public Schools that was initially presented to the School Committee on April 12, 2011:

Fy2011	Restore Revised Aid	Stabilization	Year 1 Formula Adj.	Jobs Fund Grant	Recommended Fy2012 Governor's Budget
\$32,587,668	\$866,654	\$466,440	<\$1,533,605>		\$32,387,157

RIDE calculated this amount based on their data;

Average Daily Membership	Free/Reduced Lunch Counts
10,078	3,050
\$8.333	\$3,333

TOTAL FORMULA	\$94,146,234
STATE SHARE- (See Example of State Share Ratio Calculation Attached.)	38.62%

SUBTOTAL FIVE DOLLARS AND FIFTY-FIVE CENTS (\$5.55) DIVIDED STATE SHARE of FORM 1A

Phase In Adjustment $\leq \$3,972,119 >$

Governor's Recommended Budget \$32,387,157

WARWICK PUBLIC SCHOOLS
SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012
Revised Impact Items
APRIL 27, 2011

REVENUE – State Aid Calculations

Based on Information Received From RI Department of Education- 4-26-11, continued.

- Revised Recommended State Aid, as of April 15, 2011:

RIDE calculated the amount based on their revised data;

Average Daily Membership	Free/Reduced Lunch Counts
9,829	3,047
Formula Rate/Pupil	\$3,333.20

TOTAL FORMULA
STATE SHARE-

\$92,061,317
39.36%

SUBTOTAL FULLY FUNDED STATE SHARE of FORMULA

\$36,235,026

Phase In Adjustment

<\$3,972,119>

Revised Recommended State Aid

\$32,262,907

REDUCTION FROM PRIOR RECOMMENDATION

<\$124,250>

Side Note: Warwick Public Schools Enrollment as of 3/15/11, 10,032 with 3,045 Free/Reduced.

Example of the Proposed State Share Ratio Calculation

$$\text{State Share Ratio (SSR)} = \frac{\frac{\text{SSRC} + \% \text{K6FRPL}}{2}}{\frac{\text{District EWAV/District RADM}}{\text{State EWAV/State RADM}}} \quad)$$

Example:

-) District EWAV = \$3,703,675,884
-) District RADM = 3,306
-) District EWAV/District RADM = \$1,120,289
-) SRC = $1 - (0.475 * (\$1,120,289 / \$1,017,440)) = 1 - (0.475 * 1.1011) = 0.477$ or 47.7%
-) K6 FRPL % = 0.246 or 24.6%

$$\text{State Share Ratio (SSR)} = \sqrt{(0.477^2 + 0.246^2)/2} = 37.9\%$$

WAV = Equalized Weighted Assessed Valuation includes assessed property values

justed for median family income
 ADM = Resident Average Daily Membership includes all resident children of a district
 and gives the district credit for any time the student is an enrolled member of the district
 K6FRPL% = Free and Reduced Price Lunch - percentage of students in grades PK-6
 enrolled in the free and reduced price lunch program

WARWICK PUBLIC SCHOOLS
SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012
Revised Impact Items
APRIL 27, 2011

Additional Information Regarding Staffing Allocations

- Within the Professional Personnel Budget there were two issues identified as errors;
First: Literacy (1.75) and Reading Teachers (.4) were included in the General Fund Budget and should have been in the Grant Fund Budgets. This changed the FTE count by 2.15 and reduced the General Budget salary and fringe benefits by \$164,323.
- Second: General Teachers FTE count was off by 2. The dollars were correct but the FTE Count was off. There were two people included that are bus aids and bus drivers.
- Within the Classified Personnel Budget, there was one error. The Bus Aids and Bus Drivers were miscounted. They were two short.
The revised budget has the two additional staff in this category. The dollars were correct, the FTE count was off.

SUMMARY OF STAFFING LEVELS-Revised						
	06-07	07-08	08-09	09-10	10-11	11-12
	Request	Request	Request	Request	Original Request	Revised Request
Local Funds	1,595	1,561	1,529	1,503	1,470	1,469
Grant Funds	<u>89</u>	<u>80</u>	<u>51</u>	<u>60</u>	<u>71</u>	<u>56</u>
Total	1,684	1,641	1,580	1,563	1,541	1,525
Reduction	6	43	61	17	22	16
						15.2

WARWICK PUBLIC SCHOOLS
FY/2012 Summary School Committee Recommended Budget
April 27, 2011

REVENUE- Summary Analysis By Major Category

	FY10 Actual	FY11 Budget	Fy11 Projected Year end	FY12 Proposed Presented 4-12-11	FY12 School Committee Recommended 4/27/2011	Increase/ <Decrease> Vs Fy11 Budget
41101 Local Approp (Taxes)	123,968,068.00	117,769,632.00	117,769,632.00	123,968,068.00	124,648,188.00	6,878,556.00
41102 Suppl Local Approp (Taxes)	0.00	0.00	0.00	0.00	0.00	0.00
41250 Re-Appropriated Fund Bal	500,000.00	4,603,240.00	4,566,895.00	0.00	0.00	(4,603,240.00)
41310 Tuition from Individuals	39,035.84	74,000.00	55,995.00	50,000.00	50,000.00	(24,000.00)
41321 Tuition from Other LEA's	923,849.87	925,000.00	961,313.79	970,000.00	970,000.00	45,000.00
41656 Food Svcs Sales-Vending	0.00	0.00	3,429.94	0.00	0.00	0.00
41701 Admns/Athletic Gater Recpts		30,000.00	41,072.50	40,000.00	40,000.00	10,000.00
41704 Summer School		90,000.00	68,160.00	70,000.00	70,000.00	(20,000.00)
41751 Dining Room Revenues		42,750.00	42,750.00			(42,750.00)
41900 Other Rev from Local Svcs		0.00	0.00			0.00
41901 Rental Inc (Fields/Bldgs)	310,189.63	63,570.00	59,302.18	8,000.00	8,000.00	(55,570.00)
41920 Contribution Private Svcs	48.38	0.00	1,631.38	0.00	0.00	0.00
41921 Instructional-Categorical		0.00	731.00	0.00	0.00	0.00
41940 Textbooks Sales/ Rentals	94,518.35	97,000.00	97,000.00	0.00	0.00	0.00
41980 Refund Prior Yr Expense	1,344.34	4,000.00	866.00	44,000.00	44,000.00	(97,000.00)
41990 Miscellaneous Revenue	145.81	0.00	37.80	0.00	0.00	0.00
Subtotal Revenue from Local Sources	125,837,200.22	123,699,192.00	123,668,816.59	125,150,068.00	125,830,188.00	(317,437.00)
43901 State Operational Aid	26,251,715.00	32,580,344.00	32,580,344.00	32,387,157.00	32,262,907.00	(1,533,605.00)
44501 Jobs Fund Grant	0.00	0.00	0.00	1,533,605.00	1,533,605.00	1,533,605.00
Subtotal Revenue from State Sources	26,251,715.00	32,580,344.00	32,580,344.00	33,920,762.00	33,796,512.00	(170,000.00)
44107 Indirect costs	97,206.04	35,000.00	218,027.21	205,000.00	1,200,000.00	(300,000.00)
44202 Medicaid Reimbursement	1,875,975.00	1,500,000.00	1,196,844.58	1,405,000.00	1,405,000.00	95,000.00
Subtotal Revenue from Federal Sources	1,973,181.04	1,535,000.00	1,414,871.79	1,414,871.79	1,405,000.00	95,000.00
46101 Refunds Current Year	0.00	0.00	0.00	95,000.00	95,000.00	95,000.00
46102 Pass Thru Clearing	0.00	0.00	0.00	12,000.00	12,000.00	12,000.00
46600 Claims and Settlements	192,141.65	150,000.00	223,739.32	0.00	0.00	0.00
46601 Insurance Proceeds	192,141.65	150,000.00	223,739.32	50,000.00	50,000.00	(100,000.00)
Subtotal Revenue from Other Items				157,000.00	157,000.00	157,000.00
TOTAL LOCAL FUND REVENUE	154,254,237.91	157,964,536.00	157,987,771.70	160,632,830.00	161,188,700.00	3,224,164.00
EXPENSES- Summary Analysis By Major Category-FY2012						
	FY10 Actual	FY11 Budget	Fy11 Projected Year end	FY12 Proposed Presented 4-12-11	FY12 School Committee Recommended 4/27/2011	Increase/ <Decrease> Vs Fy11 Budget
Subtotal Personal Svcs-Compensation	95,881,495.27	100,153,794.00	99,748,654.89	100,410,746.00	99,957,634.00	(196,160.00)
Subtotal Employee Benefits	39,669,848.71	37,601,903.00	38,712,691.29	37,814,189.00	41,005,272.00	3,403,369.00
Subtotal Purchased Services	1,256,478.10	1,956,944.00	2,028,894.03	2,141,727.00	2,028,894.03	71,950.03
Subtotal Purchased Property Svcs	1,030,445.74	1,408,722.00	1,169,337.79	1,417,581.00	1,169,337.79	(239,384.21)
Subtotal Other Purchased Services	8,537,521.20	9,692,619.00	9,162,983.50	9,647,673.00	8,740,945.87	(951,673.13)
Subtotal Supplies and Materials	4,406,326.74	5,306,293.00	6,017,592.62	6,380,079.00	6,017,592.62	71,299.52
Subtotal Capital Equip & Property	1,375,317.80	1,171,042.00	1,099,061.69	1,638,873.00	1,099,061.69	(71,980.31)
Subtotal Debt Service & Misc	134,116.83	135,088.00	135,088.00	694,962.00	694,962.00	559,874.00
Subtotal Other Items	490,896.03	538,131.00	475,000.00	487,000.00	475,000.00	(63,131.00)
TOTAL LOCAL FUND REVENUE	152,782,446.42	157,964,536.00	158,549,303.81	160,632,830.00	161,188,700.00	3,224,164.00

WARWICK PUBLIC SCHOOLS
SCHOOL COMMITTEE BUDGET PRESENTATION – Fy2012
Revised Impact Items
APRIL 27, 2011

FINAL SUMMARY of PROPOSED FY12 BUDGET

Attached is the Fy12 Revised Proposed Budget for Warwick Public Schools.

Outlined below are the most notable items we have addressed over the three days of public presentations regarding this budget:

REVENUE

- Local Appropriation from Real Estate Taxes +\$6,198,436; Represents an expectation that the city will provide the 2010 level of support to maintain its efforts to fund schools. While legal counsel has advised us of the need to include this allocation for Fy12, the reality of needing the funds is best supported by reviewing the Fy11 budget and identifying those impact items for Fy12 support of noted below:
- Fy11 use of Re-Appropriated Fund Balance \$4,603,240, not available as revenue source in Fy12.
- Medicaid Reimbursements- Reduced by \$300,000 due to continued federal initiatives regarding the need to reduce “federal” costs, which translates into lost revenue for service providers, in this case, our school.

EXPENSES

- Fringe Benefits-Two significant issues within this category.
 - a) State Pension- In July, 2011, pension costs going from 11.25% of salary to 13.23% of salary. Warwick's increase in cost for this item alone is \$1,500,000 million dollars.
 - b) Health Insurance-There is anticipated co-share assumption netting a reduction of <\$3,600,000> million for Fy12.
- Supplies & Materials increase of \$1.0 million:
 - i) Textbooks and Instructional Supplies +\$375,000
 - ii) Fuel for Buses +\$230,000, a 30% increase.
 - iii) Buildings-Heat and Electric +\$50,000, a 30% increase.
- Capital & Equipment +\$460,000, to support move of computer servers from Warwick Lake building to Greene Admin.
- Debt Service+\$570,000, the inclusion, for the first time, of school bond principal and interest payments for bonds secured in 2011.



WARWICK PUBLIC SCHOOLS

PETER P. HOROSCHAK
SUPERINTENDENT

ANTHONY FERRUCCI
CHIEF BUDGET OFFICER

34 Warwick Lake Avenue
Warwick, Rhode Island 02889
TEL (401) 734-3030
FAX (401) 734-3036

TTY 1-800-745-5555

TO: Peter P. Horoschak, Superintendent
FROM: Anthony Ferrucci, Chief Budget Officer
DATE: 4/29/11
SUBJECT: FY12 School Committee Adopted Recommended Budget

At the School Committee meeting on April 27, 2011 the Fy12 Superintendent's Proposed School Budget was reviewed, amended and adopted by the School Committee on a vote of 5 to the affirmative with 0 opposing.

The approved amendments to the Superintendent's Recommended Budget were the following:

- Change budget assumption of 20% copay for WTU members back to current contract language. This required an increase of \$2,098,466 to the Fy12 Proposed Fringe Benefit Cost.
- Change budget assumption of 20% copay for WISE members back to current contract language. This required an increase of \$1,129,375 to the Fy12 Proposed Fringe Benefit Cost.
- Take out Proposed 2% Pay raise for WISE members. This required a reduction of \$325,000 to the Fy12 Proposed Salary Cost.
- Level Fund All non-staff cost categories except for the Debt Service category. The Debt Service Category reflects the Bond Indebted Payments which is new to the School District. Net reduction on the Fy12 Proposed Budget for these categories is \$2,182,101.
- Increase Request from the City from the Maintenance of Effort Level of Funding Proposed to funds needed to support Debt Service. This required an increase of \$680,120 to the Fy12 Proposed Local Appropriation (Taxes) Revenue Account.

All of these Approved Amendments have been input into our Fy12 School Committee Recommended Summary Analysis Budget. A copy of this report is attached.

We are working on putting the amendments into the Detail Budgets over the next weeks. In the meantime, I hope the attached Summary Report meets our communication needs for planning purposes.

Respectfully Submitted
Anthony Ferrucci
Chief Budget Officer
Warwick Public Schools

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget
All LOCAL Funds

	As Of: April 26, 2011		Favorable/ <Unfavorable> Vs Fy11 Budget		FY12 Proposed Budget	FY12 Sch. Committee Recommended	Variance 4/12/2011 To 4/27/11
	FY11 Budget	Fy11 Projected Year end			4/12/2011	4/27/2011	
REVENUE							
41101 Local Approp (Taxes)	117,769,632.00	117,769,632.00	0.00	123,968,068.00	124,648,188.00		680,120.00
41102 Suppl Local Approp (Taxes)	0.00	0.00	0.00			0.00	0.00
41250 Re-Appropriated Fund Bal	4,603,240.00	4,566,895.00	(36,345.00)	0.00		0.00	0.00
41310 Tuition from Individuals	74,000.00	55,995.00	(18,005.00)	50,000.00		50,000.00	0.00
41321 Tuition from Other LEA's	925,000.00	961,313.79	36,313.79	970,000.00		970,000.00	0.00
41656 Food Svc Sales-Vending	0.00	3,429.94	3,429.94	0.00		0.00	0.00
41701 Admis/Athletic Gater Recpts	30,000.00	41,072.50	11,072.50	40,000.00		40,000.00	0.00
41704 Summer School	90,000.00	68,160.00	(21,840.00)	70,000.00		70,000.00	0.00
41751 Dining Room Revenues	42,750.00	42,750.00	0.00	0.00		0.00	0.00
41900 Other Rev from Local Srcs	0.00	0.00	0.00	0.00		0.00	0.00
41901 Rental Income-Bldgs/Fields	63,570.00	59,302.18	(4,267.82)	8,000.00		8,000.00	0.00
41920 Contribution Private Sres	0.00	1,631.38	1,631.38	0.00		0.00	0.00
41921 Instructional-Categorical	0.00	731.00	731.00	0.00		0.00	0.00
41940 Textbooks Sales/ Rentals	0.00	37.80	37.80	0.00		0.00	0.00
41980 Refund Prior Yr Expense	97,000.00	97,000.00	0.00	0.00		0.00	0.00
41990 Miscellaneous Revenue	4,000.00	866.00	(3,134.00)	44,000.00		44,000.00	0.00
<i>Subtotal Revenue from Local Sources</i>							
43901 State Operational Aid	123,699,192.00	123,668,816.59	(32,387,157.00)	125,150,068.00		125,830,188.00	680,120.00
44501 Jobs Fund Grant	32,580,344.00	32,580,344.00	0.00	1,533,605.00		1,533,605.00	0.00
<i>Subtotal Revenue from State Sources</i>							
44107 Indirect costs	32,580,344.00	32,580,344.00	218,027.21	183,027.21	205,000.00	205,000.00	(124,250.00)
44202 Medicaid Reimbursement	35,000.00	1,196,844.58	(303,155.42)	1,200,000.00		1,200,000.00	0.00
<i>Subtotal Revenue from Federal Sources</i>							
46101 Refunds Current Year	0.00	0.00	0.00	95,000.00		95,000.00	0.00
46102 Pass Thru Clearing	0.00	0.00	0.00	12,000.00		12,000.00	0.00
46600 Claims and Settlements	0.00	0.00	0.00	0.00		0.00	0.00
46601 Insurance Proceeds	150,000.00	223,739.32	73,739.32	50,000.00		50,000.00	0.00
<i>Subtotal Revenue from Other Items</i>							
TOTAL LOCAL FUND REVENUE	157,964,536.00	157,887,771.70	(76,764.30)	160,632,830.00	161,188,700.00	55,870.00	

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget

All LOCAL Funds

As Of: April 26, 2011

	FY11 Budget	Fy11 Projected Year end	Favorable/ <Unfavorable> Vs Fy11 Budget	Fy12 Proposed Budget 4/12/2011	FY12 Sch. Committee Recommended 4/27/2011	Variance 4/12/2011 To 4/27/11
SUMMARIZED EXPENSES-By Category						
<i>Subtotal Personal Svcs-Compensation</i>	100,153,794.00	99,748,654.89	405,139.11	100,410,712.00	99,957,634.00	(453,078.00)
<i>Subtotal Employee Benefits</i>	37,601,903.00	38,712,691.29	(1,110,788.29)	37,814,223.00	41,005,272.00	3,191,049.00
<i>Subtotal Purchased Services</i>	1,956,944.00	2,028,894.03	(71,950.03)	2,141,727.00	2,028,894.00	(112,833.00)
<i>Subtotal Purchased Property Svcs</i>	1,408,722.00	1,169,337.79	239,384.21	1,417,581.00	1,169,338.00	(248,243.00)
<i>Subtotal Other Purchased Services</i>	9,692,619.00	9,162,983.50	529,635.50	9,647,673.00	8,740,945.00	(906,728.00)
<i>Subtotal Supplies and Materials</i>	5,306,293.00	6,017,592.62	(711,299.62)	6,380,079.00	6,017,593.00	(362,486.00)
<i>Subtotal Capital Equip & Property</i>	1,171,042.00	1,099,061.69	71,980.31	1,638,873.00	1,099,062.00	(539,811.00)
<i>Subtotal Debt Service & Misc</i>	135,088.00	135,088.00	0.00	694,962.00	694,962.00	0.00
<i>Subtotal Other Items</i>	538,131.00	475,000.00	63,131.00	487,000.00	475,000.00	(12,000.00)
TOTAL LOCAL FUND SUMMARIZED EXPENSES	157,964,536.00	158,549,303.81	(584,767.81)	160,632,830.00	161,188,700.00	555,870.00
Surplus/<Deficit>	0.00	(661,532.11)	(661,532.11)	0.00	0.00	

WARWICK PUBLIC SCHOOLS

FYE 2012 Budget

FY12 School Committee Proposed Detail Budget

As of April 26, 2011

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget
All LOCAL Funds

	As Of: April 26, 2011		FY12 Proposed		FY12 Sch. Committee	Variance
	FY11 Budget	Fy11 Projected Year end	<Unfavorable> Vs Fy11 Budget	Budget 4/12/2011	Recommended 4/27/2011	4/12/2011 To 4/27/11
EXPENSES-Detailed						
SALARY						
51110 Regular Salaries	92,063,500.00	92,078,316.39	(14,816.39)	93,624,623.00	93,171,545.00	(453,078.00)
51112 Vacation	722,783.00	518,120.79	204,662.21	725,000.00	725,000.00	0.00
51113 Professional Day	0.00	2,665.00	(2,665.00)	0.00	0.00	0.00
51115 Substitutes Salaries	2,906,255.00	2,627,046.57	279,208.43	2,300,000.00	2,300,000.00	0.00
51132 Department Head	1,663,649.00	1,773,399.59	(109,750.59)	54,161.48	380,189.00	0.00
51132 Department Head	201,375.00	147,213.52				0.00
51135 Retraactive Sal Prior Yrs	150,000.00	150,000.00	0.00	150,000.00	150,000.00	0.00
51136 Class Overage/Weightg	16,545.00	16,545.00	0.00	90,000.00	90,000.00	0.00
51138 Summer Pay -ESY	0.00	0.00	0.00	0.00	0.00	0.00
51139 Class Coverage	160,000.00	126,671.12	33,328.88	160,000.00	160,000.00	0.00
51201 Regular Overtime	250,000.00	202,244.50	47,755.50	250,000.00	250,000.00	0.00
51203 Event Coverage Overtime	37,152.00	74,374.17	(37,222.17)	7,500.00	7,500.00	0.00
51302 Professnl Devel-School	40,025.00	40,025.00	0.00	250,000.00	250,000.00	0.00
51303 Professnl Devel-District	150,000.00	150,000.00	0.00	344,400.00	344,400.00	0.00
51306 Vacation Payoff-Severnc	10,000.00	10,000.00	0.00	10,000.00	10,000.00	0.00
51308 After School- Instruct	17,500.00	17,500.00	0.00	52,500.00	52,500.00	0.00
51322 Severence	150,000.00	150,000.00	0.00	170,000.00	170,000.00	0.00
51323 Detention Coverage	30,000.00	30,000.00	0.00	30,000.00	30,000.00	0.00
51324 AM/PM Supervision	35,000.00	35,000.00	0.00	35,000.00	35,000.00	0.00
51332 Sick Payoff-Non Severance	30,000.00	30,000.00	0.00	30,000.00	30,000.00	0.00
51338 Summer Pay-ESY	500,000.00	538,399.10	(38,399.10)	506,500.00	506,500.00	0.00
51401 Stipend-Other	250,000.00	250,000.00	0.00	100,000.00	100,000.00	0.00
51403 Stipend-Athl Director	25,000.00	25,000.00	0.00	25,000.00	25,000.00	0.00
51404 Stipend-Athl Coach/Advsr	670,000.00	670,000.00	0.00	1,115,000.00	1,115,000.00	0.00
51406 Stipend-Official/Athl Per	25,010.00	36,134.14	(11,124.14)	55,000.00	55,000.00	0.00
51407 Stipend-Mentors	50,000.00	50,000.00	0.00			0.00
Subtotal Personal Svcs-Compensation	100,153,794.00	99,748,654.89		100,410,712.00	99,957,634.00	
FRINGE BENEFITS						
52101 Health	18,128,207.00	18,136,520.90	(8,313.90)	14,852,186.00	18,021,066.00	3,168,880.00
52103 Dental	1,371,521.00	1,171,496.00	200,025.00	972,322.00	1,187,405.00	215,083.00
52109 In-Lieu Pmnts (Buy Back)	253,815.00	259,770.61	(5,955.61)	254,092.00	254,092.00	0.00

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget
All LOCAL Funds

As Of: April 26, 2011

				FY11 Budget	Fy11 Projected Year end	Favorable/ <Unfavorable> Vs Fy11 Budget	Fy12 Proposed Budget	FY12 Sch. Committee Recommended	Variance 4/12/2011 To 4/27/11
52123 Dental Buyback Payments		0.00	0.00	0.00	0.00	0.00	14,617.00	14,617.00	0.00
52203 Teacher/Adm Pension ERSRI	7,332,004.00	8,651,899.52	(1,319,895.52) (2,331.25)	10,591,285.00	10,591,285.00	0.00	2,146,342.00	2,146,342.00	(41,458.00)
52204 Private Pension	1,573,904.00	1,576,235.25	63,784.40	6,225,465.00	6,199,094.00	0.00	1,451,371.00	1,451,371.00	(26,371.00)
52301 FICA	6,337,147.00	6,273,362.60	(287.41)	1,455,956.00	1,455,956.00	0.00	260,000.00	260,000.00	(4,585.00)
52302 MEDICARE	1,485,444.00	1,485,731.41	250,000.00	250,000.00	0.00	0.00	849,000.00	849,000.00	(50,000.00)
52501 Unemployment Insurance	250,000.00	841,825.00	879,639.00	(37,814.00)	899,000.00	0.00	1,000.00	1,000.00	0.00
52710 Wrkrs Comp Premium	785.00	785.00	0.00	0.00	100,500.00	0.00	30,000.00	30,000.00	(70,500.00)
52730 Wrkrs Comp MDCL-Slf Ins	27,251.00	27,251.00	0.00	0.00	37,814,223.00	0.00	37,814,223.00	37,814,223.00	0.00
Subtotal Employee Benefits	37,601,903.00	38,712,691.29							
PURCHASE SERVICES-Detailed									
53202 Speech Therapists	12,500.00	21,737.56	(9,237.56)				11,250.00		
53204 Therapists	81,795.00	81,795.00	0.00				77,705.00		
53205 Psychologists	202,214.00	209,380.00	(7,166.00)				0.00		
53206 Audiologists	3,000.00	3,000.00	0.00				2,925.00		
53207 Interpreters	1,276.00	1,672.00	(396.00)				1,500.00		
53209 Bus Assistants/Monitors	82.00	82.00	0.00				0.00		
53212 Pymt for Svcs-Volunteers	54,197.00	54,197.00	0.00				59,197.00		
53213 Evaluations	50,000.00	30,000.00	20,000.00				75,000.00		
53214 Mentoring	76,000.00	106,000.00	(30,000.00)				103,000.00		
53216 Tutoring Svcs	27,612.00	43,925.30	(16,313.30)				26,982.00		
53218 Transition/Stdntr Assist	185,420.00	185,420.00	0.00				199,490.00		
53220 Purchases Svc-Other Educ	75,000.00	75,000.00	0.00				374,911.00		
53301 Prof Devel/Training Svcs	127,284.00	97,284.00	30,000.00				123,908.00		
53302 Curriculum Development	0.00	0.00	0.00				0.00		
53303 Conference/Workshop	10,321.00	10,321.00	0.00				13,850.00		
53401 Auditing/Actuarial Svcs	30,000.00	30,000.00	0.00				35,000.00		
53402 Legal Services	157,000.00	160,968.95	(3,968.95)				215,000.00		
53403 Health Service Providers	0.00	0.00	0.00				0.00		
53405 Private Pension Advisor	47,500.00	47,500.00	0.00				44,000.00		
53406 Other Professional Svcs	19,850.00	19,850.00	0.00				23,190.00		
53409 Negotiations/Arbitration	18,900.00	48,604.97	(29,704.97)				30,000.00		
53410 Police/Fire Details	35,500.00	35,500.00	0.00				1,000.00		

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget

All LOCAL Funds

As Of: April 26, 2011

		FY11 Budget	FY11 Projected Year end	Favorable/ <Unfavorable> Vs FY11 Budget	FY12 Proposed Budget	FY12 Sch. Committee Recommended	Variance 4/12/2011 To 4/27/11
53411 Physicians		18,936.00	18,936.00	0.00	18,936.00		
53412 Dentist		25,000.00	25,000.00	0.00	21,000.00		
53414 Medicaid Claims Provider		130,000.00	130,000.00	0.00	126,000.00		
53416 Officials/Referee's		90,000.00	90,000.00	0.00	90,000.00		
53417 Contracted Nursing Svcs		256,244.00	326,044.15	(69,800.15)	256,244.00		
53502 Other Technical Services		54,800.00	54,800.00	0.00	52,300.00		
53503 Testing		72,722.00	56,972.00	15,750.00	63,918.00		
53701 Other Fees & Charges		46,191.00	16,191.00	30,000.00	39,925.00		
53703 Accreditation		0.00	0.00	0.00	0.00		
53705 Postage/Shipping		47,600.00	47,392.00	208.00	48,346.00		
53706 Catering/Food Reimbursement		0.00	1,321.10	(1,321.10)	7,150.00		
Subtotal Purchased Services		1,956,944.00	2,028,894.03		2,141,727.00		0.00
PROPERTY SERVICES PURCHASED-Detailed							
54201 Rubbish Disposal Services		42,000.00	42,000.00	0.00	39,215.00		
54205 Rodent/Pest Control		3,900.00	3,900.00	0.00	4,412.00		
54310 Maint-Repair-Non Tech Rel		79,204.00	39,204.00	40,000.00	58,854.00		
54311 Maint-Repair-fixture/equip		20,250.00	20,250.00	0.00	37,380.00		
54312 Maint-Repair-General		56,200.00	56,200.00	0.00	67,000.00		
54313 Repair-Non Stud Trans Veh		28,500.00	28,500.00	0.00	28,516.00		
54314 Mnt-Repair-Stud Trans Veh		223,742.00	188,742.00	35,000.00	205,422.00		
54320 Maint Repair Tech Related		8,035.00	8,192.00	(157.00)	64,393.00		
54321 Maint Repair Electrical		27,850.00	27,850.00	0.00	18,000.00		
54322 Maint Repair HVAC		35,000.00	43,515.15	(8,515.15)	38,000.00		
54323 Maint Repair Glass		2,660.00	2,660.00	0.00	2,660.00		
54324 Maint Repair Plumbing		21,650.00	21,650.00	0.00	11,650.00		
54402 Water		125,728.00	125,728.00	0.00	131,954.00		
54403 Telephone		142,220.00	142,220.00	0.00	114,012.00		
54405 Sewage/Cespool		86,600.00	87,711.96	(1,111.96)	100,075.00		
54406 Wireless Communication		16,725.00	16,888.68	(163.68)	28,561.00		
54407 Internet Connectivity		44,000.00	44,000.00	0.00	36,000.00		
54601 Renting Land & Buildings		2,760.00	2,760.00	0.00	4,760.00		
54602 Rent/Lease-Equip/Vehicles		328,759.00	153,759.00	175,000.00	327,850.00		
54604 Graduation Rentals		9,195.00	0.00	0.00	12,195.00		

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget

All LOCAL Funds

As Of: April 26, 2011

				FY11 Budget	Fy11 Projected Year end	Favorable/ <Unfavorable> Vs Fy11 Budget	Fy12 Proposed Budget	FY12 Sch. Committee Recommended	Variance 4/12/2011 To 4/27/11
54605	Ice Rink Rental			38,712.00	38,712.00	0.00	44,512.00		
54606	Pool Rental			12,132.00	12,132.00	0.00	12,132.00		
54901	Other Purch Property Svcs			0.00	668.00	(668.00)	0.00		
54902	Alarm & Fire Safety Svcs			52,500.00	52,500.00	0.00	29,612.00		
54904	Veh Reg-Non Studt Transp			400.00	400.00	0.00	416.00		
Subtotal Purchased Property Svcs				1,408,722.00	1,169,337.79		1,417,581.00		0.00
OTHER PURCHASED SERVICES-Detailed									
55110	Transp Cab/Mileage/RIPTA			11,750.00	12,514.95	(764.95)	12,500.00		
55111	Transportation Contractor			2,833,612.00	3,108,731.39	(275,119.39)	3,633,801.00		
55121	Veh Regst-Stdnt Trans Veh			309.00	309.00	0.00	308.00		
55201	Property/Liability Insur			147,650.00	147,650.00	0.00	147,650.00		
55202	Theft Insurance			0.00	0.00	0.00	0.00		
55203	Fire Insurance			159,800.00	162,099.00	(2,299.00)	159,800.00		
55205	Flood Insurance			10,250.00	10,250.00	0.00	10,250.00		
55206	Fleet/Vehicle Insurance			97,800.00	77,800.00	20,000.00	97,800.00		
55207	Error & Ommisions Insu			37,000.00	37,000.00	0.00	35,000.00		
55401	Advertising Costs			19,686.00	19,044.00	642.00	17,713.00		
55501	Printing			39,977.00	39,998.10	(21.10)	32,377.00		
55503	Document Copying			4,215.00	4,215.00	0.00	2,625.00		
55610	Tuition-Other Dist w/in St			119,100.00	40,100.00	79,000.00	0.00		
55630	Tuition-Private Sources			5,751,809.00	4,751,809.00	1,000,000.00	4,737,780.00		
55640	Tuition-Ed Svc Agen in St			164,334.00	409,823.22	(245,489.22)	475,000.00		
55660	Tuition to Charter School			200,000.00	240,489.92	(40,489.92)	240,500.00		
55702	Soda Subsidy			0.00	5,822.92	(5,822.92)	0.00		
55803	Employ Travwl - Non Teach			34,709.00	34,709.00	0.00	21,474.00		
55807	Student Travel			4,000.00	4,000.00	0.00	3,500.00		
55809	Empl Travel-Teachers			56,618.00	56,618.00	0.00	19,595.00		
55930	Other Contract Services			0.00	0.00	0.00	0.00		
Subtotal Other Purchased Services				9,692,619.00	9,162,983.50		9,647,673.00		0.00
SUPPLIES & MATERIALS-Detailed									
56101	Supplies & Materials			856,314.00	655,263.00	201,051.00	1,038,843.00		
56112	Uniforms (Non Athletic)			2,710.00	2,710.00	0.00	1,725.00		
56113	Graduation Supplies			7,968.00	7,968.00	0.00	6,927.00		

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget
All LOCAL Funds

		As Of: April 26, 2011	FY11 Budget	FY11 Projected Year end	Favorable/ <Unfavorable>	FY12 Proposed Budget	FY12 Sch. Committee Recommended	Variance 4/12/2011 To 4/27/11
56115 Medical Supplies		9,640.00		16,000.69	(6,360.69)	11,500.00		
56116 Athletic Splys/Uniforms		39,848.00		42,156.68	(2,308.68)	39,848.00		
56117 Awards/Honors Splys		8,262.00		8,262.00	0.00	7,828.00		
56201 Natural Gass		977,844.00		993,668.88	(15,824.88)	970,953.00		
56202 Gasoline		298,800.00		298,800.00	0.00	355,857.00		
56203 Diesel Fuel		318,690.00		318,690.00	0.00	518,400.00		
56207 Vehicle Maint Suplys/Parts		60,000.00		70,787.12	(10,787.12)	68,013.00		
56209 Fuel Oil		526,825.00		772,579.79	(245,754.79)	847,505.00		
56211 Other		7,954.00		12,369.63	(4,415.63)	15,821.00		
56213 Glass		1,700.00		2,135.40	(435.40)	2,515.00		
56214 Paint		12,825.00		12,825.00	0.00	17,011.00		
56215 Electricity		1,376,555.00		1,376,555.00	0.00	1,605,921.00		
56216 Lumber and Hardware		15,000.00		29,336.12	(14,336.12)	30,014.00		
56217 Plumbing / Heating Splys		115,000.00		126,032.03	(11,032.03)	120,013.00		
56218 Electrical Supplies		26,500.00		26,500.00	0.00	26,514.00		
56219 Custodial Supplies		128,250.00		129,345.28	(1,095.28)	132,113.00		
56220 Materials Snow/Ice Removal		15,200.00		15,200.00	0.00	15,213.00		
56221 Lamps/Lights		25,000.00		25,000.00	0.00	15,012.00		
56401 Textbooks		226,653.00		826,653.00	(600,000.00)	265,683.00		
56402 Library Books		34,688.00		34,688.00	0.00	53,959.00		
56403 Reference Books		37,695.00		37,695.00	0.00	28,890.00		
56404 Periodicals/Subscriptions		29,446.00		29,446.00	0.00	17,711.00		
56406 Textbooks-Non Public		40,000.00		40,000.00	0.00	40,000.00		
56501 Technology Rel Supplies		106,926.00		106,926.00	0.00	126,290.00		
Subtotal Supplies and Materials		5,306,293.00		6,017,592.62		6,380,079.00		0.00
CAPITAL EQUIPMENT & OTHER MISCELLANEOUS-Detailed								
57202 Building Improvements		97,080.00		137,746.14	(40,666.14)	375,000.00		
57301 Vehicles		87,000.00		99,678.00	(12,678.00)	120,000.00		
57303 Buses		0.00		0.00	0.00	0.00		
57305 Equipment		91,397.00		73,779.39	17,617.61	102,980.00		
57306 Furniture/Fixtures		12,511.00		12,511.00	0.00	25,265.00		
57309 Technology Relatd Hrdwre		428,170.00		368,581.38	59,588.62	489,245.00		
57311 Technology Software Costs		454,659.00		406,540.78	48,118.22	526,183.00		

WARWICK PUBLIC SCHOOLS
Fy2012 Proposed School Budget
All LOCAL Funds

		As Of: April 26, 2011	Favorable/ <Unfavorable>	Fy12 Proposed Budget	FY12 Sch. Committee Recommended	Variance
		FY11 Budget	Year end	Vs Fy11 Budget	4/12/2011	4/12/2011 To 4/27/11
57313	Environmental Equipment	225.00	225.00	0.00	200.00	0.00
	<i>Subtotal Capital Equip & Property</i>					
58101	Profess Orn Dues/Fees	1,171,042.00	1,099,061.69	0.00	1,638,873.00	0.00
58102	Other Dues and Fees	94,453.00	94,453.00	0.00	90,445.00	
58311	Bond Principal Payments	34,635.00	34,635.00	0.00	34,615.00	
58401	Real/Persnl Property Tax	6,000.00	6,000.00	0.00	507,500.00	
	<i>Subtotal Debt Service & Misc</i>					
59101	Fund Xfer with in Gen Fund	0.00	0.00	51,131.00	0.00	
59102	Fund Trnsfr out other funds	475,000.00	475,000.00	0.00	475,000.00	
59103	Fund Transfers-Comm Foods	12,000.00	0.00	12,000.00	12,000.00	
	<i>Subtotal Other Items</i>					
	Total Expenditures	157,964,536.00	158,549,303.81	(584,767.81)	158,298,995.00	140,962,906.00

WARWICK PUBLIC SCHOOLS
School Committee Budget Presentation-Fy2012
as of: April 26, 2011

Professional Personnel-Fy2012

POSITION	FTE	FY 12 Budget Salary	FRINGE BENEFITS	TOTAL
ATTENDANCE/TRUANT OFCR	1.00	33,309.00	6,956.00	40,265.00
TECH APPS/ASSES COOR	1.00	94,045.00	24,916.00	118,961.00
ELA COORD	1.00	103,212.00	35,969.00	139,181.00
GRADUATION BY PROFC COORD	3.00	236,500.00	83,785.00	320,285.00
ASSIST DIR OF CURRICULM	1.00	108,416.00	27,910.00	136,326.00
FED PROGRAMS COORDINATOR	0.20	19,610.00	6,852.00	26,462.00
MATH/SCIENCE SUPVSR	1.00	98,792.00	25,902.00	124,694.00
DEPARTMENT HEAD/SUPV	16.80	1,580,310.00	583,173.00	2,163,483.00
ASST PRINCIPAL-HIGH SCHL	6.00	588,338.00	185,198.00	773,536.00
ASST PRINCIPAL-JR HIGH SCH	3.00	241,237.00	90,832.00	332,069.00
PRINCIPAL-HIGH SCHOOL	4.00	443,292.00	146,571.00	589,863.00
PRINCIPAL-JR HIGH SCHOOL	3.00	301,049.00	95,050.00	396,099.00
PRINCIPAL-ELEMENTARY	17.00	1,658,947.00	514,601.00	2,173,548.00
DIR OF BUS AFFAIRS	0.13	15,317.00	3,903.00	19,220.00
CHIEF BUDGET OFFICER	0.80	89,336.00	29,452.00	118,788.00
DIR OF COMPLIANCE AND HR	1.00	119,806.00	30,239.00	150,045.00
ASST SUPERINTENDENT	1.00	114,844.00	37,466.00	152,310.00
ASST ADMIN OF SPEC ED	2.00	185,430.00	54,515.00	239,945.00
DIRECTOR OF SPEC SERVICES	1.00	122,283.00	39,020.00	161,303.00
DIR OF ELEM EDUCATION	1.00	121,109.00	38,774.00	159,883.00
SUPERINTENDENT OF SCHOOLS	1.00	162,826.00	47,484.00	210,310.00
SCHOOL NURSE TEACHER	19.00	1,465,577.00	523,605.00	1,989,182.00
PSYCHOLOGIST	12.50	1,025,695.00	397,684.00	1,423,379.00
SOCIAL WORKER	8.00	564,567.00	201,613.00	766,180.00
DIAG PRESCTCHR (DPT)	3.00	233,162.00	76,977.00	310,139.00
SPEECH/OT AND PTS	32.10	2,425,560.00	945,443.00	3,371,003.00
LIBRARIAN	19.00	1,495,317.00	564,513.00	2,059,830.00
GUIDANCE COUNSELOR	32.20	2,558,849.00	1,001,982.00	3,560,831.00
TEACHER-SPECIAL ED	126.30	9,063,014.00	3,405,285.00	12,468,299.00
EARLY CHILDHOOD (PREK-02)	2.00	126,359.00	32,333.00	158,692.00
READING TEACHER/SPEC	19.30	1,429,097.00	537,093.00	1,966,190.00
TEACHER-GENERAL	673.20	50,506,174.00	18,966,677.00	69,472,851.00
Regular Salary Items	1,012.53	77,331,379.00	28,761,773.00	106,093,152.00

WARWICK PUBLIC SCHOOLS
School Committee Budget Presentation-Fy2012
as of: April 26, 2011

Professional Stipends & Other Professional Supports -Fy2012

POSITION	FTE	SALARY	FRINGE BENEFITS	TOTAL
Parents as Teachers Program	0	8,000.00	1,671.00	9,671.00
Classroom Teachers	0	90,000.00	18,792.00	108,792.00
Overweighted Classes	0	6,500.00	1,358.00	7,858.00
Summer School	0	50,000.00	10,440.00	60,440.00
SE Home/Hospital	0	445,000.00	92,917.00	537,917.00
Athletic Stipends	0	40,000.00	8,352.00	48,352.00
ELA Stipends	0	60,000.00	12,528.00	72,528.00
Math/Science/Curriculum Stipends	0	52,500.00	10,963.00	63,463.00
Extended School Days	0			
Special Education Teachers	0	500,000.00	104,400.00	604,400.00
Summer School	0	25,000.00	5,221.00	30,221.00
Athletic Directors	0			
Extra Curricular Salaries	0	670,000.00	139,896.00	809,896.00
Secondary	0	130,000.00	27,144.00	157,144.00
Sabbatical Leave	0	1,204,100.00	92,115.00	1,296,215.00
Subs - Professional	0	60,000.00	4,590.00	64,590.00
ELA Subs	0	235,900.00	18,047.00	253,947.00
Math/Science/Curriculum	0	(750,000.00)	(156,600.00)	(906,600.00)
Turnover Expectancy	0	26,000.00	5,429.00	31,429.00
Administrative Step Increase	0	150,000.00	31,320.00	181,320.00
New Degrees	0	100,000.00	20,880.00	120,880.00
New Longevity	0	30,000.00	6,264.00	36,264.00
Detention	0			
Class Coverage	0	160,000.00	33,408.00	193,408.00
Professional Stipends	0	250,000.00	52,200.00	302,200.00
Professional Day	0	344,400.00	71,912.00	416,312.00
Severance	0	180,000.00	37,584.00	217,584.00
Retiree Health Benefits	0	0.00	500,795.00	500,795.00
Teachers Retro Pay	0	150,000.00	31,320.00	181,320.00
Total	0	4,217,400.00	1,182,946.00	5,400,346.00

WARWICK PUBLIC SCHOOLS
School Committee Budget Presentation-Fy2012
as of: April 26, 2011

Classified Personnel -Fy2012

POSITION	FTE	FY 12 Budget Salary	FRINGE BENEFITS	TOTAL
MNGR INFORMATION SVCS	1.00	87,482.00	22,645.00	110,127.00
ASST INFORM SVCS MNGR	1.00	70,920.00	19,353.00	90,273.00
CONTROLLER	1.00	84,556.00	30,271.00	114,827.00
BUSN/PURCH MNGR	1.00	74,965.00	28,366.00	103,331.00
SENIOR WAREHOUSE PERSON	1.00	48,684.00	26,584.00	75,268.00
DIR OF BUILDING & GROUNDS	1.00	94,680.00	20,533.00	115,213.00
SPECIAL SERVICES OFFICE MGR	1.00	61,777.00	13,075.00	74,852.00
SCHL COMM SECRETARY	1.00	7,722.00	1,800.00	9,522.00
SECRETARY-EXECUTIVE	7.80	387,767.00	142,749.00	530,516.00
ADMINISTRATIVE CLERK	20.20	760,243.00	398,733.00	1,158,976.00
PAYROLL CLERK	3.00	122,361.00	58,006.00	180,367.00
HUMAN RESOURCE ASST	1.00	60,230.00	25,443.00	85,673.00
DATA SPECIALIST	3.00	122,399.00	44,044.00	166,443.00
SYSTEMS ANALYST	1.00	81,052.00	21,358.00	102,410.00
SENIOR ACCOUNTANT	1.00	52,981.00	27,374.00	80,355.00
GENL FUNDS ACCOUNT/TECH	3.00	138,528.00	58,322.00	196,850.00
COMPUTER TECHNICIAN	5.00	255,959.00	125,053.00	381,012.00
CLERK-JUNIOR HIGH SCHOOL	3.00	80,496.00	26,691.00	107,187.00
CLERK-HIGH SCHOOL	10.50	300,014.00	211,881.00	511,895.00
SEC TO ELEM PRINCIPAL	17.00	566,771.00	333,127.00	899,898.00
SEC TO JUNIOR HIGH PRINCIPAL	3.00	124,272.00	60,059.00	184,331.00
SEC TO HIGH PRINCIPAL	6.50	219,655.00	138,838.00	358,493.00
GUIDANCE CLERK	6.00	191,554.00	114,491.00	306,045.00
MANAGER OF TRANSPORTATION	1.00	83,302.00	30,039.00	113,341.00
BUS AIDE	31.00	903,674.00	570,643.00	1,474,317.00
BUS DRIVER	31.00	1,061,596.00	604,700.00	1,666,296.00
TEACHER ASSISTANTS	177.00	5,626,008.00	3,392,381.00	9,018,389.00
LIBRARY ASSISTANTS	3.00	83,127.00	67,074.00	150,201.00
AV CLERK	1.00	42,071.00	25,262.00	67,333.00
ENVIRONMENTAL COORD	1.00	61,865.00	17,557.00	79,422.00
HEAD CUSTODIAN	25.00	1,087,126.00	551,740.00	1,638,866.00
CUSTODIANS	37.00	1,337,909.00	701,670.00	2,039,579.00
CLEANERS	16.00	416,799.00	295,925.00	712,724.00

WARWICK PUBLIC SCHOOLS
School Committee Budget Presentation-Fy2012
as of: April 26, 2011

Classified Personnel -Fy2012

	POSITION	FTE	FY 12 Budget Salary	FRINGE BENEFITS	TOTAL
AREA SUPERVISORS		1.00	68,717.00	18,857.00	87,574.00
MECHANICS		16.00	814,939.00	414,208.00	1,229,147.00
CONSTRUCTION COORDINATOR		1.00	86,797.00	18,042.00	104,839.00
GROUNDKEEPER		3.00	138,780.00	78,120.00	216,900.00
ELECTRICIANS		2.00	117,481.00	57,157.00	174,638.00
ELECTRICIAN TECHNICIAN		1.00	49,991.00	26,837.00	76,828.00
CARPENTERS		2.00	97,037.00	42,769.00	139,806.00
PAINTERS		3.00	143,062.00	51,945.00	195,007.00
HELPERS		3.00	120,906.00	54,037.00	174,943.00
Regular Salary Items		454.00	16,336,255.00	8,967,759.00	25,304,014.00

WARWICK PUBLIC SCHOOLS
School Committee Budget Presentation-Fy2012
as of: April 26, 2011

SALARY & FRINGE BENEFITS-Other Support Personnel Fy2012

POSITION	FTE	SALARY	FRINGE BENEFITS	TOTAL
School Committee	0	20,100.00	15,024.00	35,124.00
Bus Driver-Summer	0	140,000.00	27,790.00	167,790.00
Bus Monitors	0	75,000.00	14,888.00	89,888.00
Overtime District Wide	0	250,000.00	49,625.00	299,625.00
Subs - Classified	0	800,000.00	61,200.00	861,200.00
Turnover Expectancy	0	(50,000.00)	(9,925.00)	(59,925.00)
Referee Stipend	0	55,000.00	10,918.00	65,918.00
Vacation	0	725,000.00	143,913.00	868,913.00
Severance	0	50,000.00	9,925.00	59,925.00
Employee Assistance Program	0	0.00	30,000.00	30,000.00
Use of Buildings	0	7,500.00	500.00	8,000.00
Unemployment Compensation	0	0.00	260,000.00	260,000.00
Retiree Health Benefits	0	0.00	628,936.00	628,936.00
Workers Compensation-WISE Portion	0	0.00	805,000.00	805,000.00
Workers Compensation-MID Portion	0	0.00	45,000.00	45,000.00
Total	0	2,072,600.00	2,092,794.00	4,165,394.00

WARWICK PUBLIC SCHOOLS

FYE 2012 Budget

FY12 Budget Action Plan

WARWICK PUBLIC SCHOOLS
Fy2012 Budget Action Plan
May 19, 2012

In recognition of the School Committee's commitment to prepare, deliver and manage a fiscally responsible Fy2012 General Fund Budget, and recognizing that there are a significant number of ongoing issues in which the School Committee is actively engaged in order to meet its goal of managing the limited resources provided to the Warwick Public School system while meeting the educational needs of the students in which the district serves, the School Committee through its actions of requesting a level funding of non-staff costs for the Fy2012 school is presenting an action plan as outlined below to address the \$2,182,101 worth of budget reductions that need to be made over the next three months.

Our action plan to address the \$2,182,101 of cost increases will include among other things;

Contract Negotiations with the Warwick Independent School Employees Union

Contract Negotiations with the Warwick Teachers Union

Appeal of State Determination of State Aid based on Funding Formula Enrollment

Appeal of State Determination of Cost for out of district transportation

Negotiations on purchasing futures with fuel providers, if the opportunity exists to secure a futures contract for fuel that provides for costs below the Fy2012 proposed budget, the School Department will execute the contract and reduced the budgeted costs accordingly.

If, by the middle of August, 2011, these actions do not provide the necessary cost reductions to meet the targeted amount of \$2,182,101, then the School Committee will determine which programs will be least effected and cuts will be implemented in order to achieve a balanced budget prior to beginning of the 2011-2012 school year.

Final Comment-We would like to reiterate what was stated in the Budget Narrative:

The School Department has a goal to work with the City in these challenging times and we are asking the Mayor, City Council and the members of our community to support us in our mission and our pursuit of these items outlined in the Action Plan. Regardless of what happens, the School Committee and the entire school department staff of Warwick Public Schools will remain vigilant in our efforts to manage the limited resources available as we pursue the mission in which we have been charged.

The Mission of the Warwick Public Schools, working cooperatively with families and the community, is to provide challenging learning environments that enable all students to develop skills and knowledge necessary to become self-directed, life-long learners, highly productive responsible citizens, and contributors to a technological and diverse society.